

OVERSEAS NEWS

Reform planned as US budget misses deadline

By Peter Riddell, US Editor, in Washington

EARLY legislation to reform the US budgetary process is now certain, in the wake of Congress's failure to meet a deadline for approving a budget. By law this will trigger across-the-board spending cuts of just over \$16bn later today to reduce the federal deficit.

After a deal between Democratic and Republican leaders to defer a vote on the controversial issue of capital gains until later this month, a stripped-down \$14bn (\$5bn) deficit reduction bill was approved by the Senate 87 to 7 late on Friday. This will now go to a Senate/House conference to resolve differences with the \$11bn House deficit reduction bill.

The difference between the two versions - yesterday described by Mr Richard Darman, the budget director, as "nine pounds of paper apart" - may take a few weeks to sort out.

Senator Lloyd Bentsen, the Democratic chairman of the Senate finance committee, said

yesterday that the across-the-board cuts, known as sequestration, would be softened and taken back in three to four weeks.

Mr Darman said sequestration might be "the best available alternative. It would be good if people had to live with it and we don't restore the cuts."

Democratic leaders have now broadly backed proposals to reform the present Gramm-Rudman deficit reduction law put forward by Republican Senator Phil Gramm. He has urged a bar on accounting devices to shift spending and revenue between years so as to ease the immediate deficit reduction task and a separation of the surplus on social security (to pay future pensions) from the deficit calculations.

Mr Gramm has proposed that this should happen after fiscal 1993, when the overall budget is supposed to be balanced. The overall target would be adjusted so that a

balanced budget would not have to be achieved until fiscal 1993. This plan was yesterday backed by Mr Darman, though the Democratic version involves an earlier separation and a deferment of the balanced budget goal until 1997.

Both Mr Gramm and his co-author, Senator Warren Rudman, have conceded weaknesses in their law but have argued that spending and the federal deficit would be much higher without their targets.

Similarly, Mr Leon Panetta, the Democratic chairman of the House budget committee, has said that changes in budget procedures did not remove the need for stronger leadership to reduce the deficit.

He said the political problems arose because neither the president nor the Congress had yet been willing to put everything on the table and that meant cuts in defence spending and entitlements (mainly social security and other welfare programmes) and increases in taxes.

Five NZ directors to face charges

By Terry Hall in Wellington

FIVE of New Zealand's best-known directors are to face charges under the Securities and Companies Acts, in the first prosecution of individuals resulting from the October 1987 share market crash.

Mr Neville Harris, registrar of companies, said yesterday charges had been laid against Rada Corporation, since renamed Navis Star Group, and seven individuals over the Forrada prospectus. The charges are being laid under Section 88 of the Securities Act, which makes it an offence to sign a prospectus that includes an untrue statement.

Also charged are Mr Bob Gunn, its chairman at the time, Mr George Wheeler, managing director, Mr Warren Hunt, Mr John Hama, and Mr Ian Arkie, Rada investments manager.

Similar charges have been laid under Section 62 of the Companies Act, which prohibits a company from giving financial assistance in connection with a subscription for shares in itself. It is alleged

that the registered prospectus contained a statement misleading because it omitted certain information. The charges have been laid against Forrada, Mr Gunn, Mr Wheeler, Mr Arkie and Mr Stephen O'Donohue, company secretary.

"It is alleged that Rada Investments, a subsidiary of Rada Corporation, which was to subscribe for shares to the value of NZ\$50m (\$38.6m), payable in full on November 6 1986, neither held in cash nor had made any firm arrangement to obtain the \$50m referred to in the prospectus," Mr Harris said.

Under the Companies Act charge, it is alleged that on the day Rada Investments was to make its payment of \$50m for 100m shares, Forrada gave Rada Investments financial assistance.

Rada was set up by NZ Forest Products. It suffered one of the share market's more spectacular collapses, reporting a NZ\$48m loss for the year to March 1988. It is involved in litigation with the Bank of New Zealand over two sums.

Lubbers prepares plan for new accord

By David Brown in Amsterdam

MR RUUD LUBBERS, Holland's Christian-Democrat Prime Minister, is expected to table a draft policy accord today which may smooth the way for a new centre-left government in the Netherlands, possibly before the end of this month.

If the draft is accepted by both parties, Mr Lubbers will move an important step closer towards a third term in office. He is expected to preside over a period of more relaxed fiscal austerity than that which characterised his earlier seven-year reign at the head of a centre-right coalition which collapsed last May.

It also heralds a return from the political wilderness for the Labour Party, which has been on the opposition benches for nearly 12 years and is anxious for some exercise in power.

The premier was given a green light to draft an accord over the weekend, after a negotiating party with Labour broke up in the early hours of Saturday morning.

Mr Wim Kok, leader of the newly pragmatic socialists, indicated that although certain obstacles to a final agreement remain, the two parties are close enough on the key points of principle to justify the decision to move forward.

Details of the agreement will emerge today, but its broad outlines are clear. A face-saving formula has been arrived at under which a Christian Democrat-inspired plan to sharply cut income taxes, previously opposed by Labour, will be made to appear more consistent with socialist principles.

The ambitious National Environment Plan to clean up pollution, which led to the collapse of the previous government, will move forward, at slightly higher funding levels. Somewhat more resources will be devoted to social welfare programmes.

The policy agreement will likely be subject to further fine tuning later this week. Barring unexpected difficulties, a formal government programme will then be presented to the Queen.

Paris denies plan to finance state-owned foreign acquisitions

By Ian Davidson

REPORTS that the French Government has approved a FF40bn (\$6.17bn) plan to finance foreign acquisitions by state-owned industries, have been categorically denied by the French Industry Ministry.

A senior Industry Ministry official said yesterday that no such plan had been adopted by the ministry, let alone by the Government as a whole.

There is no doubt, however, that the ministry is genuinely concerned that France's state-owned industrial companies may be at a serious disadvantage in the current wave of industrial mergers and takeovers, compared with their German and American competitors in the private sector.

Moreover, it is known that the Industry Ministry has been considering various long-term schemes for injecting large amounts of new finance into the state-owned companies, so as to strengthen their balance sheets. So far, it appears that the scale of these schemes has come up against the opposition of the Finance Ministry, whose top priority is the control of inflation and a steady reduction in the budget deficit.

A number of French state-owned concerns have been heavy participants in the international takeover field, most notably Thomson, the defence and consumer electronics group, announced that it was considering a joint bid with British Aerospace for the

troubled company Ferranti International Signal.

But the Industry Minister, Mr Boger Fauroux is reported to be worried that the current international wave of industrial restructuring will either leave French state-owned concerns at a disadvantage, or saddle them with a damaging burden of debt. As it is, many French state-owned companies have unfavourable debt-equity ratios of more than 100 per cent.

This year the government is injecting FF40bn of new capital into French state-owned companies, and next year's budget contains an even larger provision of FF47.7bn, which will mainly be concentrated on companies in the electronics sector, such as Thomson and Bull.

But the ministry has apparently been considering various strategies for a much bigger long-term bolstering of the balance sheets of the French state-owned industrial sector. One such strategy would be for a multi-annual capital endowment scheme; this appears to be the origin of the report which circulated at the end of last week. It is understood to have been turned down by the Finance Ministry. Another strategy would be for the state to raise sovereign debt at advantageous rates, and pass on the proceeds directly to the state-owned companies.

Brazilian congress limits presidential powers on debt

THE BRAZILIAN congress has moved to impose new restraints on a future president's freedom of action in any forthcoming negotiation on the country's \$11.5bn foreign debt. Ivo Dawson reports from Rio de Janeiro.

Party leaders have voted through measures, theoretically binding on the executive, that include a move to restrict interest payments to a ceiling of 6 per cent a year.

While the conditions could probably be by-passed by the new president coming to power next year, they could

equally easily be used as an excuse for a tougher negotiating stance when talks on debt resume.

Brazil suspended interest payments on \$8bn of medium and long-term commercial bank debt in September. It claimed that servicing could not recommence until "new money" was forthcoming from creditors, or foreign exchange reserves had recovered adequately to safeguard the country from the consequences of an inflationary explosion.

Today, the country enters the final

month of campaigning before the first round of the two-stage presidential election on November 15 - the first free poll for the office in 29 years. The election will be concluded in a run-off between the two highest-placed candidates on December 17.

The resolutions agreed on Thursday are certain to be viewed as highly unrealistic by Brazil's foreign bank creditors. They break long-standing understandings in force since the debt crisis began in 1982.

They reject the application of floating

market-based interest rates for servicing debts, and demand the Government takes legal steps for repayment of all interest paid over and above that applying when each loan was incurred. Other moves include rejection of New York as a venue for discussing debt issues and a refusal to accept penalty clauses for non-payment in any new accord.

Analysts say the Congress move is most important as an indicator of the legislature's determination to wrestle the right to sanction or veto future accords from the new president.

Argentina announces details of letter of intent for IMF

ARGENTINA'S Peronist government has announced the details of a new letter of intent which it hopes to sign with the International Monetary Fund (IMF) before the end of October, thereby gaining a fresh IMF stand-by loan of \$1.4bn. Gary Mead writes from Buenos Aires.

The terms set forth a series of targets which require considerable efforts by President Carlos Menem's government, including a slashing of the fiscal deficit from its present level of 16 per cent of gross domestic product (GDP) to 1.25

per cent for 1990. Failure to achieve agreed deficit adjustments was the main factor in the collapse of Argentina's last IMF stand-by agreement.

Cutting the fiscal deficit will prove the most difficult task for the Menem government, which is already beginning to find it less easy to sell off state industries into private ownership than it first imagined. The 31-article document undertakes to "advance" planned privatisations of the state-owned railways, airline, telecommunications, shipping and other companies.

Besides reducing state spending, the letter of intent promises to increase GDP by 5 per cent next year (from a negative growth this year estimated at 5 per cent); to reduce monthly inflation to 2 per cent by December, and annual inflation to no more than 15 per cent next year; and to hold exchange rate and public sector tariffs at the current rates until March 1990.

The letter also promises to introduce tax reforms, which include generalising value added tax to all goods and services, and raising it to 15 per cent.

Argentina's foreign debt stands at \$90bn (\$38bn). The government estimates that the interest arrears, as much as \$30m by the end of 1989, are around 8.5 per cent of GDP. It calls for a programme of debt reduction, in order to achieve "satisfactory economic growth in the medium and long term".

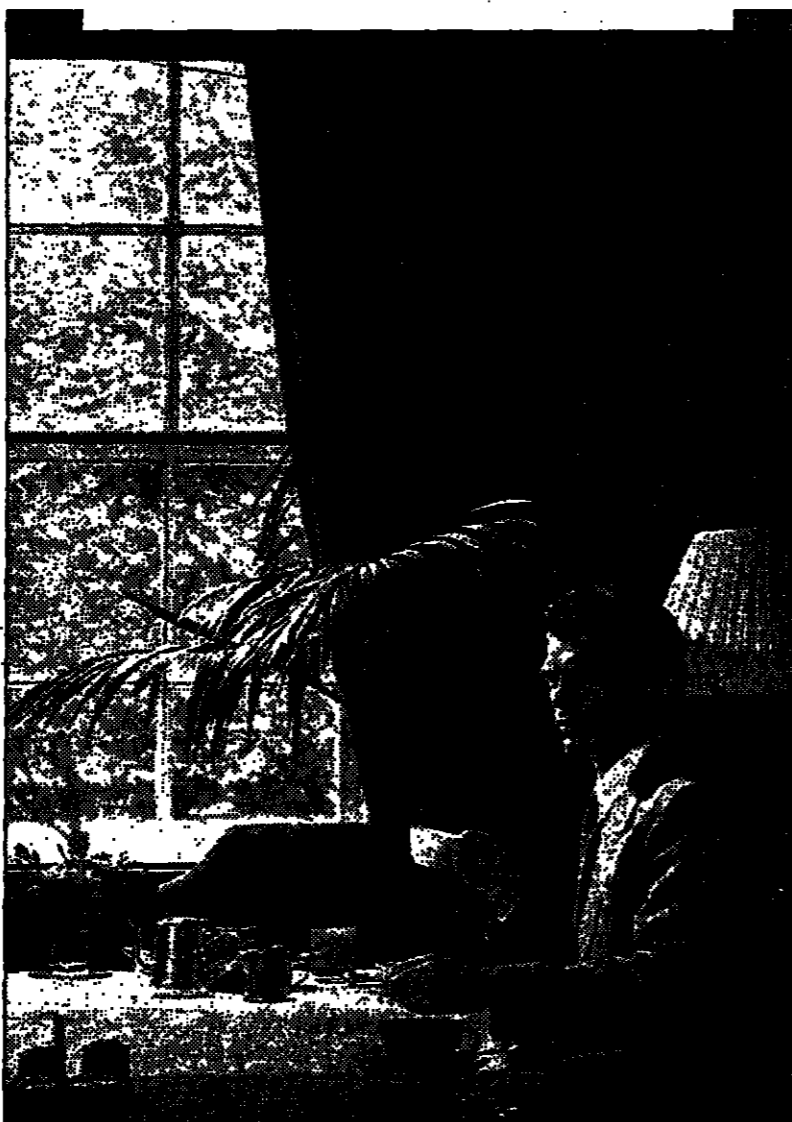
The letter is widely regarded within Argentina as perhaps its last opportunity to convince both the IMF and other international lending agencies of the country's serious intent to reform its flagging economy.

Tax men seize \$1bn in raids

Israeli troops and tax collectors have seized goods worth \$1m from Palestinians refusing to pay taxes in the besieged West Bank town of Beit Sahour, an informed Israeli source said. Reuters reports from Jerusalem.

Other security sources said the Israeli general in charge of the occupied West Bank had told his staff not to talk about the tax raids. Domestic appliances, furniture, cars, machinery and merchandise have been seized from dozens of Palestinians boycotting taxes in protest at occupation.

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OVERSEAS NEWS

EC ministers agree on urgent visits to East Europe

By George Graham in Esclimont, France

FOREIGN ministers of the European Community have agreed on an urgent high-level visit to Poland and Hungary to follow up EC initiatives to their programmes of economic and political reform.

Mr Jacques Delors, the president of the European Commission, is expected to travel with Mr Roland Dumas, the French Foreign Minister and current chairman of the EC Council of Ministers, to Warsaw and Budapest in the next few weeks - probably towards the end of November.

At the same time, the EC has launched a discussion on possible new bases for a formal relationship with the countries of eastern Europe, in the light of the political upheaval in the Eastern bloc.

The discussions over the weekend at the medieval castle of Esclimont, near Chartres, however, appear not to have resolved differences between the EC partners over the attitudes to adopt to the changes now taking place in eastern Europe.

Mr Hans-Dietrich Genscher, the West German Foreign Minister, outlined his view that the existing institutional structures for ties between eastern and western Europe - such as diplomatic relations and trade links - were now exhausted. He called for new models of association falling short of actual membership for east bloc countries of the European Community.

Mr Genscher's ideas do not

A BIG demonstration for political reform is set to take place today in Leipzig, increasing pressure on Mr Erich Honecker, the East German leader, to resign, writes Leslie Collett in Berlin.

East Berlin television acknowledged that nearly 1,200 East Germans who had sought refuge at the West German embassy in Warsaw would be issued exit papers for the West.

appear to have been received with much enthusiasm by his colleagues. Mr Delors, however, said that events in eastern Europe "demand an acceleration of the process of construction of the Community", or at least a reaffirmation of the EC's determination to act together on this question.

He said that the discussions he had launched in January on ways of deepening the EC's links with countries in the European Free Trade Association could provide a basis for discussions with the Eastern bloc countries.

The ministers also agreed informally to launch two new initiatives in the Middle East. These would involve an effort to revive the mission of the "troika" of EC countries aimed at supporting the five-point plan of Mr James Baker, the US Secretary of State, for opening Arab-Israeli dialogue; and a decision to make a joint EC statement on Lebanon.

Grey-haired Sisulu goes home to continue the fight

Freed black leaders will be seeking a way to work with a new breed of activist, reports Patti Waldmeir

THE white lounge suite had been shampooed, the crates of vegetables delivered. And the goat was tethered behind the house, looking philosophical about his fate.



Walter Sisulu leaves prison.

At the modest home of Mrs Albertina Sisulu at Orlando West, a suburb of the shapeless black township of Soweto outside Johannesburg, everything was ready for the biggest feast in Sisulu family history. All that was missing was Mr Walter Sisulu, the husband, grandfather, and father who had not been home for 26 years.

At 5.25 yesterday morning, the South African police finally delivered the grizzled and bespectacled 77-year-old to the wife who raised eight children without him, and to the many grandchildren who have been born during his quarter-century in prison.

"It's good to be home," Mr Sisulu told the groggy press corps, rewarded for their all-night vigil. "Let me see my wife."

But judging from the scores of anti-apartheid leaders and friends who packed the tiny rooms of the family's three-bedroom bungalow, Mr Sisulu cannot have had much time for a tête-à-tête with Albertina, a formidable national leader in her own right.

Between congratulatory

phone calls from Moscow and other foreign capitals - the Soviets were first to convey their best wishes - Mr Sisulu received members of his extended family, widely viewed as the first family of anti-apartheid politics in South Africa.

The list of visitors to the house looked at times like a who's who of black politics in South Africa, with visits from many prominent national leaders who were children when Mr Sisulu was incarcerated.

Among them were Mr Cyril Ramaphosa, the country's most

powerful trade unionist, and Mr Murphy Mofutsa, a leading figure in the banned United Democratic Front. In the days to come, they will no doubt prove valuable lieutenants to Mr Sisulu and the other released leaders.

In other parts of the smog-filled township, the police made similar dawn deliveries to the homes of Mrs June Mlangeni and Mrs Caroline Motsaedi, where the neighbourhood welcoming committees were clearly well prepared for the return of Mr Andrew Mlangeni and Mr Elias Motsaedi.

Little girls in party dresses wore bows in their hair, in the colours of the banned African National Congress, while the ANC's black, green and gold flag hung above the freed prisoners' front doors. Every blank bit of wall, every electricity junction box carried welcoming messages or slogans in support of "MK" - Umkhonto we Sizwe, the military wing of the ANC.

Both men were jailed for life because of the senior roles they played in MK; yet the wall outside the Mlangeni house carried a sketch of an AK-47 rifle, freshly done in glistening black paint, and songs in praise of MK were sung by bands of supporters outside each of the released prisoners' houses.

In the streets of Soweto, pub-

lic reaction to the releases was muted, with only small groups of activists gathering to mark the homecomings. For the most part, the released men were allowed to savour their joy in private.

But when they did appear, their conservative suits and grey heads made a sharp contrast to the liberation tee-shirts and jeans of the young activists who shepherded them from place to place.

For the "comrades" - the township activists, many of them teenagers, who run the political life of Soweto - were very much in evidence yesterday. They kept spectators away from the homes of the released men - one of them held a quilt, a whip whose use by the riot police was recently

banned - and appeared to be giving the former prisoners orders on what they were allowed to say to the press.

Bridging the gap between the two generations of liberation politics represented in Soweto yesterday - between the African nationalist tradition of men like Mr Sisulu and the newer, more radical and less tolerant politics of the comrades - could prove a formidable task.

Over the next few weeks and months, the released leaders will no doubt be seeing how best to integrate the two traditions.

What is clear is that they will do it under the banner of the ANC. For over the past few weeks, the ANC flag has been

flown ever more publicly and its slogans proclaimed more loudly.

And with seven of the most senior members of the organisation now free to go about the business of liberation politics, a leadership structure for the organisation can be said to exist internally for the first time in many years.

"Viva ANC" was the cry throughout Soweto yesterday. And on Saturday in Cape Town, the South African flag was pulled down from outside the Parliament building, and an ANC flag flown in its place.

The "liberation" that ANC activists speak of will still be a long time coming. But yesterday's releases can hardly help but quicken the political pace.

Angolan peace talks held in France

EFFORTS to revive the Angolan peace process, which collapsed soon after last June's ceasefire, were under way at the weekend as all parties to the conflict gathered in the southern French chateau of Zaire's President Mobutu Sese Seko, Our Foreign Staff writes.

The talks will be attended by Mr Pik Botha, the South African Foreign Minister, Mr Herman Cohen, Washington's Assistant Secretary of State for Africa, and Mr Jonas Savimbi, the head of the Unita guerrilla movement in Angola.

Mr Pedro de Castro van Dunem, Angola's Foreign Minister, discussed the civil war with

President Mobutu on Friday and is said to be in Monaca waiting to be called into today's talks.

After a meeting last week with Mr John Major, the British Foreign Secretary, Mr Savimbi hinted at the possibility of a new ceasefire by the end of October.

A central problem in the negotiations is believed to be Unita's refusal to accept the interpretation of the peace agreement that has been advanced by Mr Kenneth Kaunda, the Zambian President, under which Mr Savimbi would have to go, at least temporarily, into exile.

WORLD ECONOMIC INDICATORS

RETAIL PRICES (1985=100)					
	Sept '89	Aug '89	July '89	Sept '88	% change over previous year
Japan	108.0	105.0	105.3	102.9	+3.0
Netherlands	102.0	101.5	101.2	100.7	+1.3
W Germany	104.5	104.2	104.3	101.3	+3.1
UK	123.3	122.4	122.1	114.8	+7.6
Belgium	108.4	107.8	107.5	104.7	+3.6

	Aug '89	July '89	June '89	Aug '88	% change over previous year
Italy	124.1	123.9	123.7	116.8	+6.3
US	115.9	115.7	115.4	110.8	+4.8
France	113.0	112.8	112.5	108.3	+3.4

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EUROPE'S BUSINESS NEWSPAPER

OVERSEAS NEWS

Israelis unable to make big inroads on inflation

By Hugh Carnegie in Jerusalem

THE uphill battle Israel faces in getting the annual rate of inflation down to single figures was starkly illustrated yesterday by figures showing that the consumer price index rose by 15.8 per cent in the first nine months of the year. It compared with 11.3 per cent in the same period for 1988. The rate for the year as a whole is now set to exceed 20 per cent, a marked deterioration over last year when the index rose 16.4 per cent. However, Mr Shimon Peres, the Finance Minister, expressed satisfaction that the rate of increase had declined in each of the past three months. After initial spectacular successes against three-digit inflation achieved through a tough economic recovery programme introduced in 1985, the Government has found reducing the annual rate of increase much below 20 per cent a frustrating and vain struggle. Officials have been particularly dismayed at the persistence of inflation over the past 18 months when the economy has been going through a marked slowdown, with demand and investment depressed. Now the Government faces the dilemma of how to continue to fight inflation while tackling high unemployment. One immediate explanation of this year's increases lies in two sharp devaluations - in January and June - of the shekel, which had been fixed throughout last year but was moved to spur exports. Also, in line with its policy of gradually loosening state controls in the economy, the Government has lifted price supervision on a number of basic goods. Some non-controlled items such as clothing and footwear have moved down in price in response to the downturn in demand but other sectors, especially housing, have seen surges in prices. The 1.6 per cent increase in the index in September was fuelled largely by a 4.5 per cent jump in rents. Israeli economists point to what they call an indexation mentality as a chief culprit for the persistence of inflation. Habits made during the era of very high inflation of automatically linking wages and prices to inflation have not been broken.

PLO hardens line on Israeli talks

By Tony Walker in Cairo

PALESTINIAN leaders appear to have hardened conditions for a dialogue with Israel on the eve of an important meeting in Baghdad at which faltering Middle East peace efforts will be reviewed. Mr Mahmoud Abbas, a member of the Palestine Liberation Organisation's Executive Committee, outlined the PLO's conditions for endorsing steps towards peace at meetings in Cairo over the weekend with Egyptian officials. The PLO is demanding: □ that it should nominate its representatives to any dialogue with Israel, □ that the US should engage it more directly in its attempts to promote discussions, □ that a preliminary dialogue should deal with all issues, □ and that such a process be a step towards convening an international conference of parties to the dispute plus the five permanent members of the UN Security Council. The PLO's insistence on a more clearly defined role for itself in preliminary discussions on Israeli-proposed limited autonomy elections in the territories reflects a toughening of attitudes inside the guerrilla organisation following Israel's rejection two weeks ago of an Egyptian 10-point initiative aimed at facilitating a dialogue. The PLO's options in light of Israel's apparent unwillingness to agree to talks with representative Palestinians will be discussed over the next few days by the 106-member "mini-parliament", the Palestine Central Council. Mr Nabil Shaath, a close adviser to Mr Yasser Arafat, chairman of the PLO, said in Cairo that patience among Palestinian leaders with the US role was wearing thin. He said a five-point plan advanced by Mr James Baker, the US Secretary of State, to rescue the flag-

ging peace process was not regarded as a serious initiative. "There is a lot of apprehension in the PLO that the Americans are suggesting proposals that they know Israel will reject," he said. Mr Shaath said there was as yet no sign that Washington was willing to exert sufficient pressure on Israel to advance peace efforts. Meanwhile, it was reported over the weekend that Mr Baker had telephoned both Mr Moathe Arens and Dr Esmat Abdel Meguid, the Israeli and Egyptian Foreign Ministers to discuss latest developments. Since Israel's rejection of the Egyptian initiative, Mr Baker has become more directly involved in efforts to rescue the peace process. Preparations were well advanced at the weekend for the expected visit to Egypt today of Mr Muammer Gaddafi, the idiosyncratic Libyan leader. Mr Gaddafi will spend about 24 hours in Egypt. He will hold talks with President Hosni Mubarak near the Mediterranean resort town of Mersa Matruh. Mr Mubarak is then expected to cross the Libyan border with Mr Gaddafi for further discussions tomorrow. Mr Yitzhak Shamir, the Israeli Prime Minister, yesterday questioned the need to hold proposed Israeli-Palestinian talks on elections in the occupied territories in Cairo, Hugh Carnegie writes from Jerusalem. Mr Shamir suggested in a newspaper interview the talks should be held in Israel because, as he put it, "both sides are here". This was a reference to his refusal to accept any role in the talks for the PLO or any Palestinians from outside the West Bank and Gaza Strip. Meanwhile, the underground leadership of the Palestinian uprising in the territories rejected Mr Baker's proposals.

Gandhi rejects early poll after defeat by MPs

By David Housego in New Delhi

MR Rajiv Gandhi, the Indian Prime Minister, scotched rumours over the weekend of an early general election in the wake of his Government's defeat in the Upper House of Parliament over an amendment to the constitution. The amendment was needed to give effect to what the ruling Congress party saw as electorally popular legislation providing for greater decentralisation to a new tier of government at village and district level. It is the first time since 1962 that a government seeking to amend the constitution has failed to get the required two-thirds majority in the Upper House. Though Mr Gandhi was defeated by only a few votes the reversal reflects his weakening personal prestige. The main purpose of the brief session of Parliament that began on Wednesday - the last before the general election - had been to pass the amendment. Mr Gandhi had been counting on the patronage and pressures normally open to government to win over the three or four members needed to carry the measure. The Government's defeat late on Friday night prompted reports that Mr Gandhi would immediately dissolve Parliament and seek an election on the issue of obstruction by the Upper House to the decentralisation measure. But Mr Gandhi told a meeting of his parliamentary party that he had "no intention of dissolving the Lok Sabha (parliament) just now and had not even thought about it". Accounts of those at the meeting suggest that Mr Gandhi could be thinking of putting off the election until January or February instead of the end of this year as has widely been expected - though there is a debate on the constitutional propriety of doing this. The defeat over the legislation came at the end of a bad week for Mr Gandhi as further damaging suggestions emerged of his Government's involvement in covering-up commissions paid by Bofors, the Swedish arms group, to win a \$1.2bn artillery contract. Though the details are probably too technical to be absorbed by most Indian electors, the cumulative impact of the disclosures is to tarnish further Mr Gandhi's administration with the suspicion of corruption. Almost worst for Mr Gandhi is that the fresh evidence is undermining his party's confidence and morale.

UK minister in bid to patch up relations with Iraq

MR John Wakeham, the UK Secretary of State for Energy, today ends a three-day visit to Iraq which appears to have turned into a British Government exercise to improve strained relations with Baghdad. Hunter Reynolds reports from Baghdad. Last week, talks on an export credit line were postponed amid concerns about Iraq's \$20m repayment arrears on existing loans.

Some weeks ago, an Iraqi-owned company withdrew from an advanced computer plant in Belfast, apparently under pressure from the UK Government concerned about military applications. Mr Wakeham arrived in Baghdad on Saturday to give a key-note speech at a seminar organised by the British Energy Industries Council and the Iraq Oil Ministry.

Embassy officials insist that Mr Wakeham's visit planned four months ago had as its sole aim the promotion of British companies wanting to sell into Iraq. But the British Energy Secretary embarked on a hectic schedule of high-level government visits which would imply that London has used the visit to improve its strained relations with Iraq.

Egypt's plan to bridge straits rouses environmentalists

By Tony Walker

A PROPOSAL by Egypt to build a \$500m (£350m) bridge across the strategic straits of Tiran at the southern entrance to the Gulf of Agaba seems certain to run into strong opposition from environmentalists and from Israel. Mr Suleiman Metwalli, Egypt's Transport Minister,

told a committee of the ruling National Democratic Party this week that studies were continuing into the feasibility of joining the southern Sinai with Saudi Arabia. Mr Metwalli said the bridge would facilitate trade and tourism between Arab states, and would bring many bene-

fits to Egypt. Officials say, however, that planning is at a very preliminary stage, and that the idea has not been extensively debated within the Government. A senior minister said last week that environmental considerations would be weighed very carefully before approval was given for such a project. The waters of the southern Sinai include some of the world's most exquisite coral reefs and marine life. Egyptian engineers are studying ways to link the Sinai with Tiran island across deep water. A causeway would then join the island with Saudi Arabia. The distance spanned would be about 15km. Israel is certain to be eyeing carefully any proposal to bridge the Straits of Tiran. Nasser's closure of the straits was one factor that sparked off the 1967 Six-Day War. Israel's main port, Eilat, sits at the head of the Gulf of Agaba.

Peking party to purge businessmen

THE Peking Communist Party committee yesterday voted to purge its ranks of "hustle and anti-party elements" and wealthy private businessmen, AP writes from Peking. The decision indicated that the crackdown triggered by student protests nearly five months ago is intensifying. The Xinhua official news agency said the Peking party committee, which has led the nation in hard-line rhetoric, approved a resolution to "purify the party organisations" by requiring all members in the capital to re-register during the coming year. Leading targets of the purge include private businessmen. "The resolution stipulated that exploiters cannot be admitted into the party, and those who have already been party members must adhere to the party's ideals," it said. Private businessmen were commonly described as "exploiters" during the first three decades of Communist rule, but after Deng Xiaoping, the supreme leader, began economic reform a decade ago, they were embraced as partners in China's modernisation. Zhao Ziyang, the former national party General Secretary ousted from his leadership posts for allegedly supporting the student protests, has been allowed to keep his party membership, but some top officials are believed to be pressing for his expulsion.

Tanaka to bow out of Japanese political life

By Ian Rodger in Tokyo

MR Kakuei Tanaka, 71, the former Japanese Prime Minister who dominated Japan's politics from the early 1970s to the mid-1980s despite being arrested in 1976 for taking a \$500m (£22m) bribe from Lockheed Aircraft, yesterday announced he would leave parliament after the next general election. "I have nothing to regret," he said in a statement made by his son-in-law. Mr Tanaka's retirement is unlikely to have any impact on Japanese politics but recalls one of the most colourful eras in Japan's generally drab post-war political scene. Mr Tanaka became Japan's youngest prime minister at the age of 64 in 1972. A populist by nature, he took endless pains to win and sustain his constituents' favour. He counselled younger politicians to go to constituents' weddings as often as possible, but more important, never to miss a funeral. A self-made construction contractor, he revelled in the pork barrel. He initiated numerous large-scale public works projects throughout the country, but especially in his own Niigata constituency, under an ambitious programme called "Remodeling the Japanese Archipelago". His heyday was short-lived. The press began publishing stories of murky dealings in real estate, and in November 1974 he was forced to step down as prime minister. In June 1975, he was arrested on charges of receiving \$500m in bribes from Lockheed and in October, 1983, the Tokyo District Court sentenced him to four years in prison and assessed a \$500m fine. He is appealing the judgement. Despite his legal difficulties, his political power increased following his resignation as prime minister. Thanks to a large factional following and access to prodigious sums of money from business friends, he became a kingmaker or "generalissimo in the dark" as some called him, within the ruling Liberal Democratic Party. His support was decisive in the selection of at least three subsequent prime ministers, including Mr Yasuhiro Nakasone. Mr Nakasone's first Cabinet was known jokingly as the Tanakasone Cabinet. Mr Tanaka began to lose his extraordinary influence after suffering a stroke in 1985. He has lived in near total seclusion ever since. In 1987, Mr Noboru Takeshita, once a close lieutenant, set up his own faction and attracted most of the members of the Tanaka faction to it.

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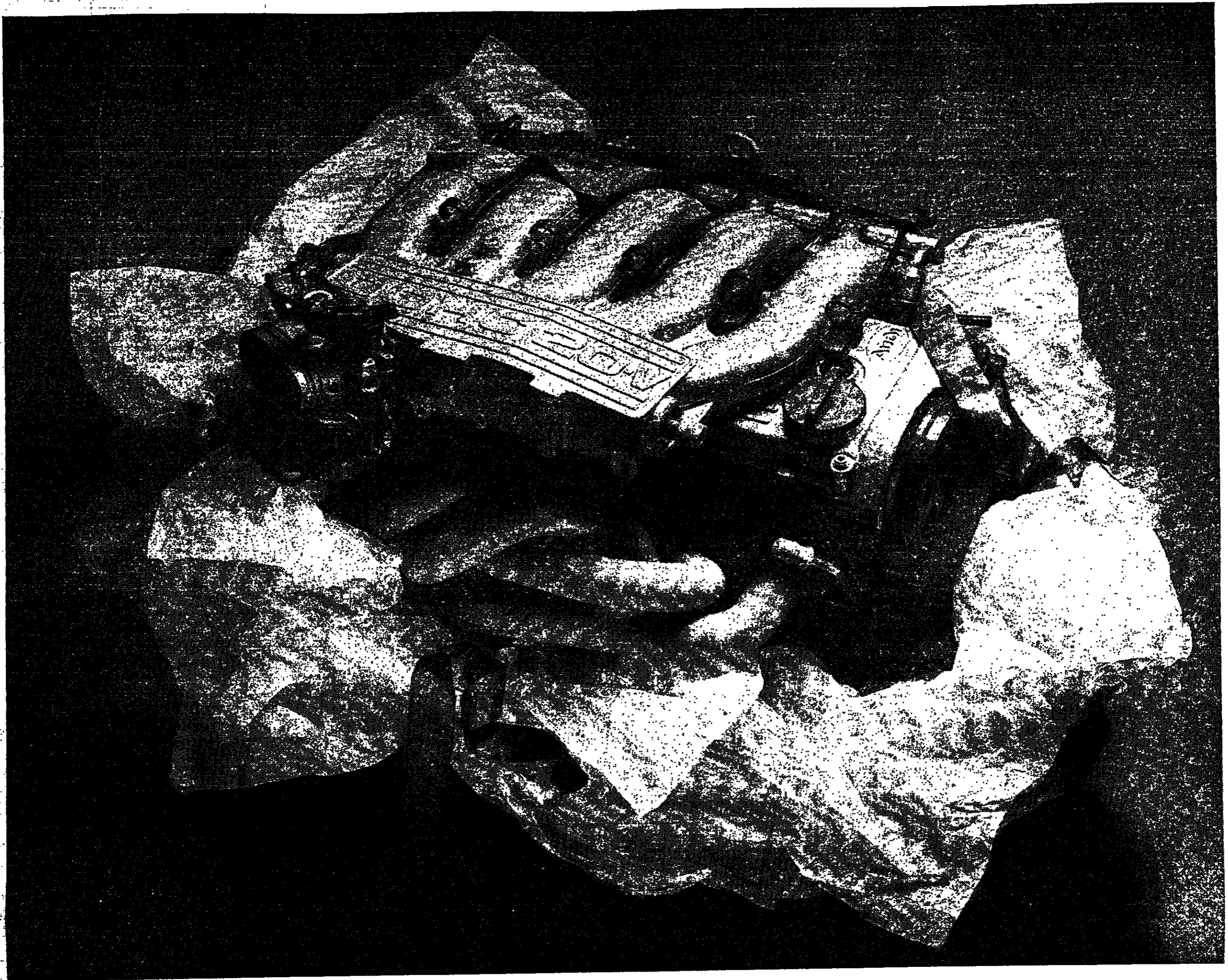


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OVERSEAS NEWS

Bringing harmony to the Babel of Community accounting languages

Commission efforts have so far failed to deal with the confusion and a unified system is still a long way off, David Waller reports

ACCOUNTING is the language of business. In an ideal world, all businesses should speak the same language, so that investors, bankers and competitors could look at two sets of accounts from two companies in a similar sector but in different countries, and make uncomplicated comparisons between the two.

Harmonisation of accounting rules would be especially desirable in the European Community, where trade barriers are supposedly coming down and capital flows from country to country are to be liberalised. But what in fact exists is a confusion of accounting tongues which the efforts of Brussels have so far failed to address.

The European Commission began its attempt to reconcile accounting rules long ago.

The Fourth Directive - covering basic accounting rules for limited companies - took 15 years to develop and was adopted in 1978. The Seventh Directive - on consolidated accounts - also enjoyed a long period of gestation before being adopted in 1983. Another directive deals with accounting in the banking industry.

have a major impact on Community-wide accounting rules and has influenced standard setting in countries belonging to the European Free Trade Association.

A research document from the Fédération des Experts Comptables - an organisation representing Europe's accounting bodies - is to be released this week and will show that a high level of basic harmonisation has been achieved.

Yet a number of factors have militated against its success. One was a matter of time: all member-states were late in incorporating it into national law, and some have still to do so, namely Italy, Portugal and Spain.

Critics say that the legislation allowed too many options on certain knotty accounting issues and left too much flexibility to member-states where there were no options. Moreover, it ignored issues such as currency transactions, pensions and taxation.

The provisions of the Seventh Directive are radical. For the first time in many member-states, there will be a legal obligation for companies to present consolidated accounts. West Germany, Greece, Luxembourg and the Netherlands

have so far introduced the directive into domestic law. The UK is doing so with this year's Companies Bill.

There is a growing feeling - among Brussels bureaucrats as well as practising accountants - that a directive is really the wrong sort of instrument to bring about proper harmonisation.

Mr Karel Van Hulle, the civil servant at the European Commission with responsibility for this area, wrote in a recent article in *Accountancy*, the journal of the Institute of Chartered Accountants in England and Wales: "There is still a long way to go before the harmonisation process is complete.

"Directives may not be the ideal tool to continue the programme - they take years to develop, while accountancy is constantly changing and evolving. So we need to look at other ways of keeping up with these developments."

The forum for this debate is a conference which the Commission is organising for January next year. This is to be attended by representatives of governments of the member-states as well as from standards-setting bodies and interested parties representing

investors and other users of accounts. They will be confronted with the reality of a host of different accounting systems within the Community.

These have managed to retain their distinctive characteristics, as if the directives had never existed. The two extremes of opinion - indicative of deep-rooted cultural differences - are represented by the UK on the one hand and West Germany on the other.

The UK approach - followed broadly by the US, Australia and other parts of the English-speaking world - is praised by its supporters for its flexibility and condemned by critics for its laxity. The West German approach is much more *dirigiste* and legalistic, and is to be found to a lesser degree in many other Continental European countries.

Although UK company law does impose on accounting requirements - especially in the light of the Companies Act 1981 which incorporates the EC's Fourth Directive - the essence of the UK system is that standards setting is handled by the private sector rather than government.

Accounts have to be prepared in line with Statements



of Standard Accounting Practice (SSAPs), rules at present drawn by the Accounting Standards Committee which have no legal force. The monitoring is left to the accountancy profession.

The accountant, acting as auditor, must decide whether a set of accounts is "true and fair", not right or wrong. Mistakes are allowed, so long as they are not "material", ie, big enough to mislead. This is all very judgmental and subjective. The auditor has the power to qualify a company's accounts if they do not meet these criteria. His qualification is deemed a serious reprimand.

A certain toughening-up of the regime is envisaged with the imminent introduction of a Financial Reporting Council, as recommended by the Dearing Committee a year ago this month. But the UK and Ger-

many are still on opposite sides of a philosophical divide.

West German accounting bears the strong influence of tax law and regulations. There are no formally codified accounting standards. There is a wide discrepancy between what private and public companies must disclose.

Profits can be smoothed by using undisclosed reserves such as only banks maintain in the UK. Financial reporting must be "true and accurate". This means a degree of rigour which does not make it easy for accounting to evolve in response to changing business circumstances.

Rigorous though the requirements are, there is less disclosure than in Anglo-Saxon accounting regimes. There are no binding requirements to present funds flow statements, or information on pensions, earnings per share and directors' interests, for example.

Observers say the different systems reflect different economic circumstances. Many West German companies are privately owned, they argue. Even those that are not will be financed largely by banks rather than via the capital markets.

sharholding in the company and a seat on the board, will make their leading decisions on the basis of inside knowledge of the company's financial situation. Anglo-Saxon style accounts are more open because businesses rely more on external investors who are not privy to management accounts.

This argument is supported by evidence of Continental European companies willingly moving to greater disclosure as they seek to tap capital markets in New York and London.

Market forces have driven companies such as Nestlé, the Swiss foods giant, and Scania, the Swedish car giant, to conform with Anglo-Saxon standards.

A more arcane illustration of this is the way Soviet businesses have had to adopt Anglo-Saxon accounting policies when entering joint ventures with the West.

In the context of the harmonisation programme, problems arise when the Anglo-Saxon approach is imposed on a country steeped in the Germanic way of doing things, and vice versa. In his article in *Accountancy*, Mr Van Hulle reports the case of a French shoe manufacturer which refused to publish its accounts last year because its major competitor, an Italian company, was not as yet bound by the Fourth Directive.

French shoe manufacturer which refused to publish its accounts last year because its major competitor, an Italian company, was not as yet bound by the Fourth Directive.

Anecdotal evidence suggests that few finance directors in the EC are abreast of these issues, and even fewer ordinary businessmen. But accountants close to the debate are afraid that next January's conference in Brussels could give rise to a set of European accounting standards to supplement the Directives, backed with the full legislative might of the Commission.

This would give rise to three tiers of standards: international (as pioneered by the International Accounting Standards Committee, a body with no power but great influence, and submitted to the Anglo-Saxon approach), national, and European. This is a recipe for confusion and it is inevitable that businessmen - once they realise the threat to their own dialect of the language of business - will square themselves for a fight with the regulators.

Whatever happens in Brussels next January, it would seem that harmonisation of accounts across the Community is still a very long way off.

Oslo set to unveil new Cabinet

By Karen Fosill in Oslo

AFTER a month of delicate negotiations, Mr Jan P Syse, Norway's new Conservative Prime Minister, today announces appointments to his Cabinet.

This will be made up of the tripartite centre-right coalition which has formed Norway's new minority government. Mrs Gro Harlem Brundtland on Friday stepped down as prime minister, after presiding over a minority Labour government for nearly 3 1/2 years. She resigned to avoid a no-confidence motion in the 165-seat legislature following Norway's inconclusive September election.

As she presided over the most turbulent economic period experienced by Norway since the 1930s, Mrs Brundtland's tough policies have included a virtual wage freeze, halting runaway private consumption.

Norway's oil-dependent economy was hit in 1986 when world crude prices plunged to their lowest level in over 10 years. Mrs Brundtland's prescription has retained in rampant inflation to 4.8 from 10 per cent.

But the cost of her austerity measures has been high. Norway's unemployment rate has risen to 130,000 (8.4 per cent), its highest level since the depression. The prevailing high jobless rate probably cost her the election.

The new tripartite coalition, which commands just 62 parliamentary seats, is dependent on tacit support from the resurgent right-wing Progress Party, with 22 seats. In contrast, the main socialist bloc has 80 seats. Across-the-board support has not been guaranteed by Progress, casting doubt over how long the new government can last. *Ad hoc* deals

will have to be made with Progress, which earlier swung a parliamentary vote to put Mrs Brundtland in power.

In the new Cabinet, the Centre is expected to get the municipalities and possibly the trade ministerial posts, while the Conservatives are expected to get finance and defence, leaving the Christian People's party with the foreign ministry and oil and energy.

But the first true test of the coalition is that of dealing with the country's national budget proposal, presented by Labour last week, which provides the basis for an alternative tripartite proposal in which no radical changes are expected.

The proposal presents the greatest difficulties for the Conservative Party, which pledged a new economic course based on tax relief and moderate government spending of less than the GDP increase.

High-living Liège pays for its spending sins

By Lucy Kellaway in Liège

LIÈGE, a Belgian city with a reputation for piety, is on its knees. After decades of high living, the town council has no money left. Its 5,000 workers have been unpaid since the beginning of the month and are out on the streets throwing rubbish around. A pleasant old town centre has turned smelly, noisy and menacing.

Firemen have been blocking the traffic, sirens blaring. The city's 88 police commissioners at last have something to do - helping the riot squad keep things under control.

Liège is the first Belgian town threatened with bankruptcy since the government transferred power to the regions at the beginning of the year, and its experience must be making every other over-spending council distinctly edgy.

Altogether, Belgian cities owe a remarkable BF750bn

(£12bn), and though Liège is one of the worst single offenders, with debts of BF830bn, towns such as Ghent and Antwerp are not far behind.

This time, there is no chance that the government - whose deficit at about 7 per cent of GDP is among the highest in Europe - will bail it out. Instead, it is up to the banks and the local Walloon regional council to help, but neither is willing to do so unless Liège agrees to a radical austerity package which would include laying off 1,000 workers.

This is evidently not popular with the people of Liège, but outsiders take recent events as a sign that Belgium's regional reforms are working.

"One of the good effects of the devolution of power has been that this kind of thing can be kept a purely Walloon matter."

Under the old arrange-

"The experience of Liège must be making every other over-spending council distinctly edgy"

ments, the people would have come to Brussels and started breaking everything up here," says Prof Jean Stengers of Brussels University. He argues that as the Walloon region has to balance its budget, it cannot afford to bail out Liège.

In the old days, any refusal by the government to help would have turned into a major political row, with the Walloons accusing the government of being in the pockets of the Flemish.

The Liège crisis shows that the Walloons are being just as tough as the Flemings when it

comes to saving money in politically unpopular ways.

In May, the Flemish authorities caused a small storm in Limburg by their decision to shut down Belgium's last big coal mine - a decision which the national government had previously proved incapable of taking. Liège will not be able to start paying its workers until the Credit Communal gives it a bridging loan to make it solvent once again.

But the bank has refused to provide any money without the guarantee of the Walloon region, which in turn has insisted on an 18-point austerity package, not dissimilar to IMF demands on a Third World debtor.

The town council has reluctantly agreed to all but one - the requirement that it fire one fifth of its workers.

In the end, however, it is going to have to give in or see

its town fall into a state of anarchy.

Mr André Cooks, the Walloon minister in charge of the regions, has no intention of moving. "I am not the kind of person who can be blackmailed," he keeps on saying flatly. For him, this is a test case. For the workers of Liège, it is also a test case of the principle of job security for public employees. But it seems only a matter of time before that principle is abandoned.

Already, 25 members of the town council, including Mr Edward Close, the Socialist mayor, are prepared to accept the programme, while exactly as many oppose it. A 51st member who backs the scheme is in Brussels at the moment. An important issue for Liège and for other Belgian towns waits on his return. Until then, the rubbish will continue to mount in Liège.

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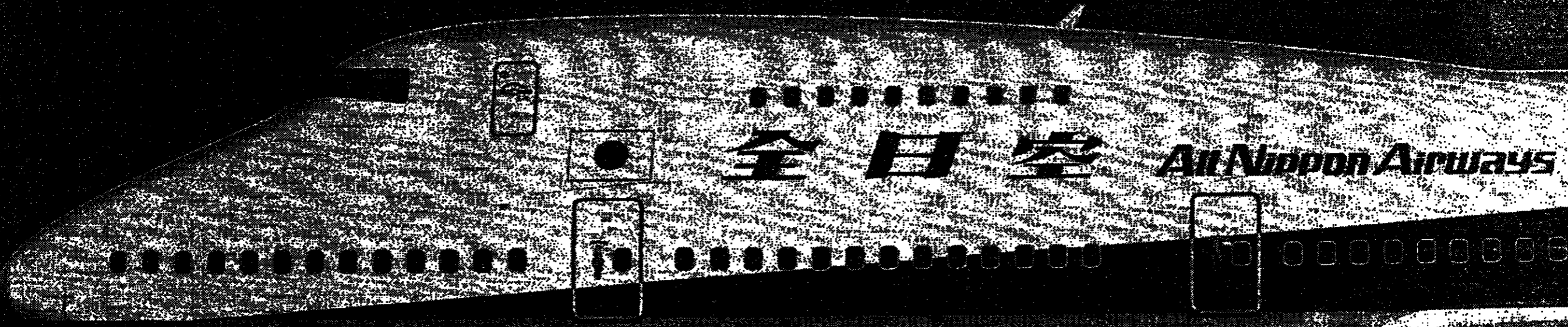
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UK NEWS

Gould promises curbs on new mortgage lending

By Michael Cassell, Political Correspondent

A LABOUR government would impose controls on new mortgage lending in order to curb the unprecedented explosion in building society credit and to help drive down inflation.



Mr Bryan Gould: attacked high interest rate policy

Mr Gould, who warned that a stock market fall could, on top of a massive trade deficit, high inflation and high interest rates, push Britain "over the brink into recession," attacked the Chancellor's high interest rate policy.

He said Labour would implement more specific measures to deal with inflation in a way that did not handicap efforts to build up the supply-side strength of industry.

Speaking on London Weekend Television, he claimed there was no possibility of British industry escaping recession if interest rates remained at present levels.

was rising too quickly. Special conditions would apply to first-time buyers, so as not to prevent them getting on to the home ownership ladder.

With Mr John Smith, Labour's shadow chancellor, today beginning a tour of European countries to discuss a range of economic issues with finance ministers and central bankers, Mr Gould said his party was right to explore the conditions on which a Labour government would take Britain into the exchange-rate mechanism of the European Monetary System.

Mr Neil Kinnock, the Labour leader, has called on the government to begin immediate talks on entry. Mr Gould, who is known to have deeper reservations than some colleagues about ERM benefits, said it would help in the fight against inflation, but would provide no guarantee of success.

Labour has set down four points contingent upon entry into the ERM, involving the rate at which Sterling enters, central bank swap arrangements, a co-operative growth strategy and progress on European regional policy.

Party leaders have been anxious not to describe the points as preconditions, although that is how they were described.

Ashdown to announce result of name ballot

By Michael Cassell, Political Correspondent

MEMBERS of the Social and Liberal Democrats are understood to have voted decisively in favour of adopting the short title Liberal Democrats for their party.

The result of a ballot among members will be announced today by Mr Paddy Ashdown, the party leader. He hopes it will end the continuing internal controversy over the issue, which is thought to have proved electorally damaging.

The choice of a popular name for the party has remained largely unresolved since it re-established itself after the split with the Social Democratic Party. Many members have been determined to see the short title incorporate the word Liberal.

Mr Ashdown averted a damaging row at last month's annual conference by keeping the issue off the agenda and promising a full ballot of the party's 85,000 membership. The party leadership hopes that the decision will mean an end to the continuing confusion, which led to MPs, election candidates and rank-and-file members using a range of hybrid titles.

Sky gets five-year commitment

By Raymond Snoddy

MR Rupert Murdoch promised yesterday he would keep his satellite venture, Sky Television, going for at least five years, even though it is at present losing more than £2m a week.

Mr Murdoch, chief executive of News Corporation, made the pledge in a television interview on the Channel 4 series Answering Back.

The series is constructed around interviews with senior businessmen, financiers and politicians, conducted by Ms Mary Goldring, a former journalist with the magazine The Economist.

Mr Murdoch conceded publicly for the first time that losses for the first year of the four-channel satellite service, which was launched in February, might reach £120m.

Ms Goldring asked whether his commitment to Sky was open-ended. He replied: "Let's say five years. It's going to take time to do this and to break through."

Mr Murdoch went on to declare that, after five years, "We'll either have a few million people with dishes, subscribing and happy, or we'll have to admit we were wrong."

When he was asked if he would close Sky down if it was still not working out after five years, he replied: "Oh, absolutely, unless someone else would like to buy it and try again."

Mr Murdoch said that through Sky he was trying to build something worthwhile and that he was very proud of the venture, particularly of the news channel.

Nevertheless, he went on to emphasise that his primary enthusiasm was and would remain newspapers.

He insisted that his newspapers were instruments for good and not merely vehicles for making money.

He said: "I think our papers have high moral values, absolutely. And if they don't, they should have."

He predicted a strong revival of religion in the UK, in which families of people who were now better off would be looking for a moral dimension to their lives.

Mr Murdoch said that The Sun, and by implication himself, was not Tory but Thatcherite.

He explained: "Toryism to me, that word is conservatism and privilege and the old



Rupert Murdoch: satellite losses may reach £120m

world.

"Thatcherism is change for a new world and opening up opportunity for ordinary people in this country."

Competition pledge by European TV federation

By Raymond Snoddy

A NEW federation of European commercial broadcasters including Britain's ITV companies has denied that it plans to compete directly for programme rights with the European Broadcasting Union, which links public-service broadcasters.

Mr Richard Dunn, the ITV association's chairman, said at the weekend that the Association of Commercial Television

in Europe (ACT) did not plan centralised buying of programmes in competition with the EBU. Mr Dunn was speaking in Cannes at the launch of the charter of ACT, which links Europe's five largest commercial broadcasting organisations.

The association has come out firmly against European Community quota plans to protect European programme production.

The association believes programme quotas serve to increase artificially the volume of programme hours produced and repeat shows and does not guarantee the production of quality television.

Mr Silvio Berlusconi, the Italian commercial broadcaster and chairman of ACT, claimed that the "quota directive [of the EC] forces us to make production of low quality."

That would happen if US imports, which are cheap because production costs are written off in the large US markets, had to be replaced by European production which was not properly funded. "We want to produce high-quality programmes and conquer the international market and even the American markets," he said.

Chancellor advised to end stamp duty

By Peter Norman, Economics Correspondent

STAMP DUTY should be abolished in the next Budget to help to maintain London's attractions as an international financial centre and enhance the mobility of labour in Britain, according to a report from the Adam Smith Institute, the free-market think tank.

The report, by Mr Nicolas Gibb, points out that stamp duty brought in only £2.4m in revenues in 1988 to 1989 - only 1.3 per cent of the £185m of government revenue that year. Mr Gibb says the 0.5 per cent stamp duty levied on share transactions put the London equity market at a competitive disadvantage compared with France and West Germany, where rates of tax on the transfer of shares are significantly lower than in Britain.

The 1 per cent duty imposed on sales of houses costing more than £50,000 increases the cost of moving house and is a factor reducing the level of mobility.

The call to abolish stamp duty is the second Budget submission from the institute this month. Earlier, it advocated legal and tax changes to encourage employee share ownership.

Although most economists believe that Mr Nigel Lawson, the Chancellor, has very little scope to cut taxes next March in spite of a large Budget surplus, the institute clearly believes he has plenty of opportunity to keep up tax-related reforms on the supply side of the British economy.

Duty to Report, by Nicolas Gibb, Adam Smith Institute, PO Box 316, London SW1P 8DJ, £7.

Hambros venture arm plans further expansion

By Charles Batchelor

HAMBRO European Ventures (HEV), the European management buy-out and development capital arm of the Hambros banking group, is expanding its activities.

The Industrial Bank of Japan has become its first Far Eastern investor, with a commitment of £2m, while Hambros plans a further increase in the total funds it manages from the present level of £31m to between £50m and £75m.

It is negotiating with two more European financial groups to join the list of backers and also hopes to obtain further funds from the US.

At present, funds have been committed by eight investors including Hambros Group, with £10m, Assicurazioni Generali of Italy, Bilbao Merchant Bank of Spain, Heller Overseas Corporation of the US and First City Financial Corporation of Canada.

Hidden fees 'increase costs for pension funds'

By Barry Riley

HIDDEN FEES continue to be incurred on a large scale by UK pension funds, according to a survey of British pension schemes by the US consultants Greenwich Associates.

Although the average fee charged by external portfolio managers is 19 basis points (0.19 per cent) the consultants estimate that the extra charges, which may be imposed more frequently than many schemes realise, bring

total costs up to the 25-30 basis points range.

More than 90 per cent of scheme officials said that they would prefer a "clean" charging basis. That would bring typical charges closer to the levels in the US, which average 36 basis points.

UK Pension Funds 1988, Greenwich Associates, Office Park Eight, Greenwich, Connecticut 06830, US. Tel. 203 629 1200.

Advertisement for British Steel cans. Features an image of a can with 'CONSUMER PREFERENCE' text. Text includes: 'We're doing more for the environment than meets the eye.', 'It's hard to see what an empty can can do for the environment. And millions of them are thrown away every day.', 'Simply pass a magnet over the rubbish at a waste-treatment centre and 90 per cent of the steel cans are removed.', 'THERE ARE 18,000 TONNES UNDER THE THAMES.', 'WE'RE ADDING VALUE AT BRITISH STEEL.'

Table titled 'GRANVILLE SPONSORED SECURITIES'. Columns include Capitalisation, Company, Price, Change on week, Gross, Yield, P/E. Lists various companies like Am. Brk. Int. Ind., Borden Group, etc.

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unbelievably large number becomes
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a lot of airplanes, we deliver a lot
of people.

BOEING

UK NEWS

Hospitals seek economies as cash runs short

By Alan Pike, Social Affairs Correspondent

THE NATIONAL Health Service will be at the centre of fresh political controversy this week, with hospitals saying they are again short of money and Mr Kenneth Clarke, the Health Secretary, taking steps to impose disputed contracts on family doctors.

A report to be considered by the executive of the National Association of Health Authorities will show that authorities throughout the country are facing shortfalls in the present financial year because of the effects of rising inflation. Many are already seeking economies.

Widespread bed closures and service reductions in late 1987, as health authorities fought to remain within financial targets, precipitated the situation that led the Government to decide on a review of the NHS.

Mr Clarke will be introducing legislation to implement the changes proposed in the review this autumn.

Another spate of financial difficulties while the bill was in Parliament would enable opponents to focus on one of their core criticisms of the reforms - that none of the Government's proposals will increase Britain's spending on health, which is low by international standards.

In last year's Autumn Statement Mr Clarke won a generous settlement for health that should have avoided the type of difficulty now emerging over hospital spending.

The real value of the settlement, however, depended on the course of inflation. The Government's cash allocations to health authorities assumed 5 per cent inflation, while health service managers now expect their costs to rise by around 7 per cent.

Pay awards, which have the biggest single effect on health authority budgets, were settled relatively early this year. That gave managers some breathing space in which to plan any necessary economies - but several years of pressure for improved efficiency means the easy options have already been taken.

Mr Clarke will today announce that he intends to



Kenneth Clarke will impose contracts on GPs

place regulations before Parliament imposing new contracts on general practitioners from next April.

The contracts - reflecting the spirit of the Government's health reform white paper, Working for Patients - will make GPs pay more performance-related.

British Medical Association leaders reached agreement with Mr Clarke on the contracts in May, but were overturned in a ballot of their members.

The BMA's general medical services committee will meet on Thursday to consider its reaction to Mr Clarke's decision to impose the contracts. Some doctors favour precipitating a crisis for the Government by mass resignation from the NHS. Others have suggested such tactics as refusing to cooperate with administrative changes.

"I have never seen the profession with such seething discontent at every level," said Dr Michael Wilson, chairman of the general medical services committee, yesterday. He said doctors were now talking openly of resigning from the NHS, although that would be a last resort.

Mr Clarke, interviewed on BBC television's On the Record yesterday, said he did not think many doctors would want to withdraw services from the public in an argument over pay and conditions.

Straw seeks details of student loan indemnity

By John Mason

MR Jack Straw, Labour's Education spokesman, yesterday demanded the publication of details of the indemnity that banks and financial institutions involved in the student loans scheme could be given to guard against possible policy changes by future governments.

In a letter to Mr John MacGregor, the Education Secretary, he said the indemnity being sought by the banks illustrated their lack of confidence in the long-term future of the scheme.

Mr Straw also said the scheme, while it would reduce students' income, would cost the taxpayer more than the grants system until well into the next century.

Meanwhile, the Government yesterday advertised for a managing director of the new student loans administration company at an annual salary of £55,000 plus bonus, David Thomas, Education Correspondent, writes.

The administration company, which will be owned by financial institutions but fully funded by the Government, is to be based in Glasgow and is expected to be fully operational by August.

The advertisement is a further sign of the Government's confidence that a range of high street financial institutions will agree to participate in the scheme, although none has formally done so yet.

Fashion trade hangs on by a thin thread

Alice Rawsthorn on the reasons behind the struggle facing the clothing industry

EVERY day the narrow streets to the north of Oxford Circus in London's West End are crammed with vans and lorries loading and unloading rails of clothes for the fashion wholesalers that operate in the area.

But the rush in the centre of London's traditional fashion trade belies tough times for the sector.

The combination of sluggish consumer spending and intense pressure on profits has made its retail customers much more cautious about placing orders, and the mood of the fashion district is much more subdued than usual.

The wholesalers now face the same tough trading climate that has beset the clothing manufacturers since the start of this year.

The industry is struggling in the most difficult conditions since the economic recession of the late 1970s and early 1980s. There are already reports of short-time working and redundancies. Company closures seem inevitable.

The £4.7bn clothing industry is one of the most labour-intensive areas of manufacturing, with a workforce of more than 230,000, concentrated in the inner cities. The industry is polarised between the huge production plants owned by Courtaulds and Coats Viyella, the giant textile groups, and the tiny sweatshops in the back streets of London, Glasgow and Manchester.

For the past year or so, the manufacturers have had to cope with a rapid rise in imports fuelled by the strong pound. The value of clothing and knitwear imports into the



Clothing shops are full of the latest fashions, but the customers are staying away.

UK rose by 12 per cent to £3.1bn in 1988, according to the British Clothing Industry Association, and by 16 per cent to £1.6bn in the first half of 1989.

The rise in imports has not only eroded the market share of UK companies but has put intense pressure on prices and profitability.

Many manufacturers have been forced to choose between losing orders or keeping the business at unrealistically low prices.

Since the start of this year, the import issue has been made worse by the instability of the retail sector, with soaring overheads and sluggish consumer spending. Two of the

largest clothing groups, Storehouse and Next, are also in internal disarray.

The uncertain economic outlook has already forced retailers to be more cautious about forward ordering. When spending slowed down in the spring, they also started to cancel orders. Given that it takes so long for consignments of clothing to arrive from the Far East, the UK companies bore the brunt of the cancellations.

Retailers are also being far tougher in negotiating the price of new orders. Last month, Littlewoods wrote to the suppliers of its chain store division asking for retrospective discounts - believed to be

of about 3 per cent - on all orders placed since the start of this year.

It is not unknown for retailers to ask suppliers for retrospective discounts, but only for short periods. One Littlewoods supplier said he would pay the "cripple," his business. He described Littlewoods' request as "absolutely scandalous."

The state of the retail sector is so unstable that credit periods are being prolonged and manufacturers are starting to worry about whether they will be paid. One manufacturer said: "It is dreadful. We have not even had to think about retail bad debts for years."

Many companies have already experienced a fall in profits. Some have tumbled into losses. Others are struggling to accommodate an increase of about 5 per cent in labour costs at a time when prices are falling in real terms. Stocks are rising across the industry, straining cash flow.

The larger groups - such as Courtaulds, Coats Viyella and Response - have already resorted to redundancies. Mr John Wilson, director of the BCIA, said that so far, most companies had managed to restrict their cost cutting to short-time working and material wastage. But trading was very tough, and "some companies are teetering on the edge."

The industry has at least the consolation that exchange rates are now markedly more favourable. The pound's recent weakness has ensured that UK companies are more competitive against Far Eastern counterparts.

It takes six to nine months for currency changes to influence the flow of trade. In theory, the industry should benefit from the weaker pound from early next year onwards. However, last week's increase in base rates may postpone the chances of recovery and materialise.

Mr Martin Taylor, chairman of Courtaulds Textiles, said it was too soon to assess the impact of the base rate rise but it was bound to be "negative."

In the meantime, all the industry can do is struggle along until conditions improve. Although, as Mr Wilson of the BCIA says, there is a very real risk that some clothing companies simply will "not be able to last that long."

Clothing and shoe sales growth falls

By Maggie Urry

THE GROWTH rate of retail sales through clothing and footwear shops fell during the summer to levels not seen since 1982, but the outlook for 1989 is brighter, according to a report from Corporate Intelligence Group.

The retail research company says that clothing and footwear shops' sales rose sharply between 1983 and 1988, with growth in volume terms of 7 per cent to 9 per cent a year. So far in 1989, volume

growth has dropped sharply, with volume static in June and down 3 per cent in July - the first monthly fall since 1981.

The report suggests that the volume of sales will rise by about 4 per cent to 5 per cent in 1989, taking sales to a level 75 per cent above that in 1980. The forecast assumes a reduction in interest rates.

Menswear shops have suffered more than women's wear retailers, with competition increasing from mixed goods

retailers such as chain stores. Volume has been falling since the last quarter of 1988.

Women's wear shops lagged behind the trend in menswear sales by six to nine months, and have seen volume growth in double-figure percentages for the last four years. Volume turned down only in June.

Retail Research Report, Corporate Intelligence Research Publications, 51 Doughty Street, London WC1N 2LS. Annual subscriptions £85 for 10 issues.

Hallmark rise boosts jewellery trade

By Kenneth Gooding, Mining Correspondent

THE JEWELLERY trade's expectation of escaping the sharp downturn in demand that has affected most other retailers is boosted today by figures from the Assay Offices of Great Britain.

The Assay Offices report a 27.3 per cent rise in the weight of gold articles hallmarked in the third quarter compared with the same months last year.

The figures, which are usually a barometer of the jewel-

ry trade's expectations of consumer demand in the coming months, show that nearly 6m gold articles weighing just over 22m grams were marked in the quarter.

The weight of silver items hallmarked also rose strongly, by 12.3 per cent to 16,341 kilograms.

The Assay Offices commented: "The figures continue to reflect a very buoyant jewellery trade, which augurs well for a very busy period in the

run-up to Christmas."

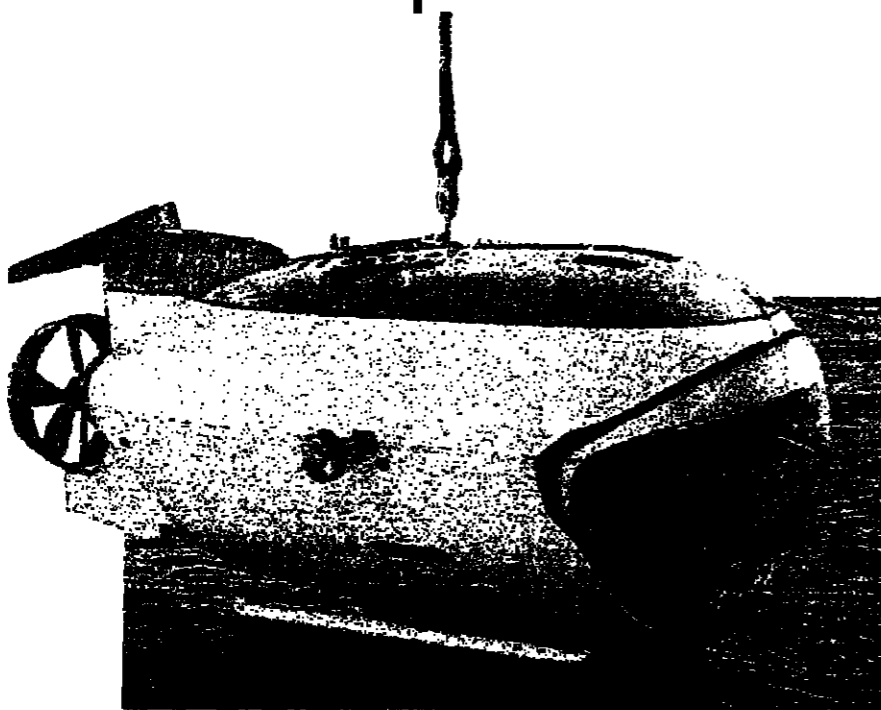
Imported articles took the lion's share of increases, both for gold and silver in terms of both numbers and weight.

For example, the weight of imported gold articles hallmarked in the quarter jumped by 49 per cent to 9.6m grams.

As usual, platinum jewellery lagged behind gold and silver.

In the quarter, the weight of platinum articles hallmarked rose by only 4.3 per cent to just under 12,000 grams.

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In developing this syntactic foam, Exel has used the very latest findings of composite technology. The Exel foam is composed of microspheres and thermosetting resin. It does not absorb water, resists enormous pressure and, at the same time, remains as lightweight as possible.

The project, which was carried out in cooperation with the Finnish deep sea research vehicle manufacturer, Rauma-Repola Group, is just one example of Exel's product development. Their ski pole, to take another example, proved to be so effective and advanced it was accepted only after the Calgary Olympic games.

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Neste's rapidly growing chemicals industry produces all kinds of thermoplastics, as well as special plastics. In terms of quantity and quality, Neste Chemicals is already one of the leaders in its field in Europe. It is also one of the world's top manufacturers of insulating plastics.

Neste Shipping specializes in transportation of gas and chemicals, often in severe arctic conditions.

Neste Gas imports and distributes natural gas as well as takes care of the network operations.

Neste Battery covers a wide range of products from starter batteries to industrial batteries and it has production plants in several countries in Europe.

Neste Advanced Power Systems develops and markets internationally solar and wind power systems, and is active in electric vehicle developments.

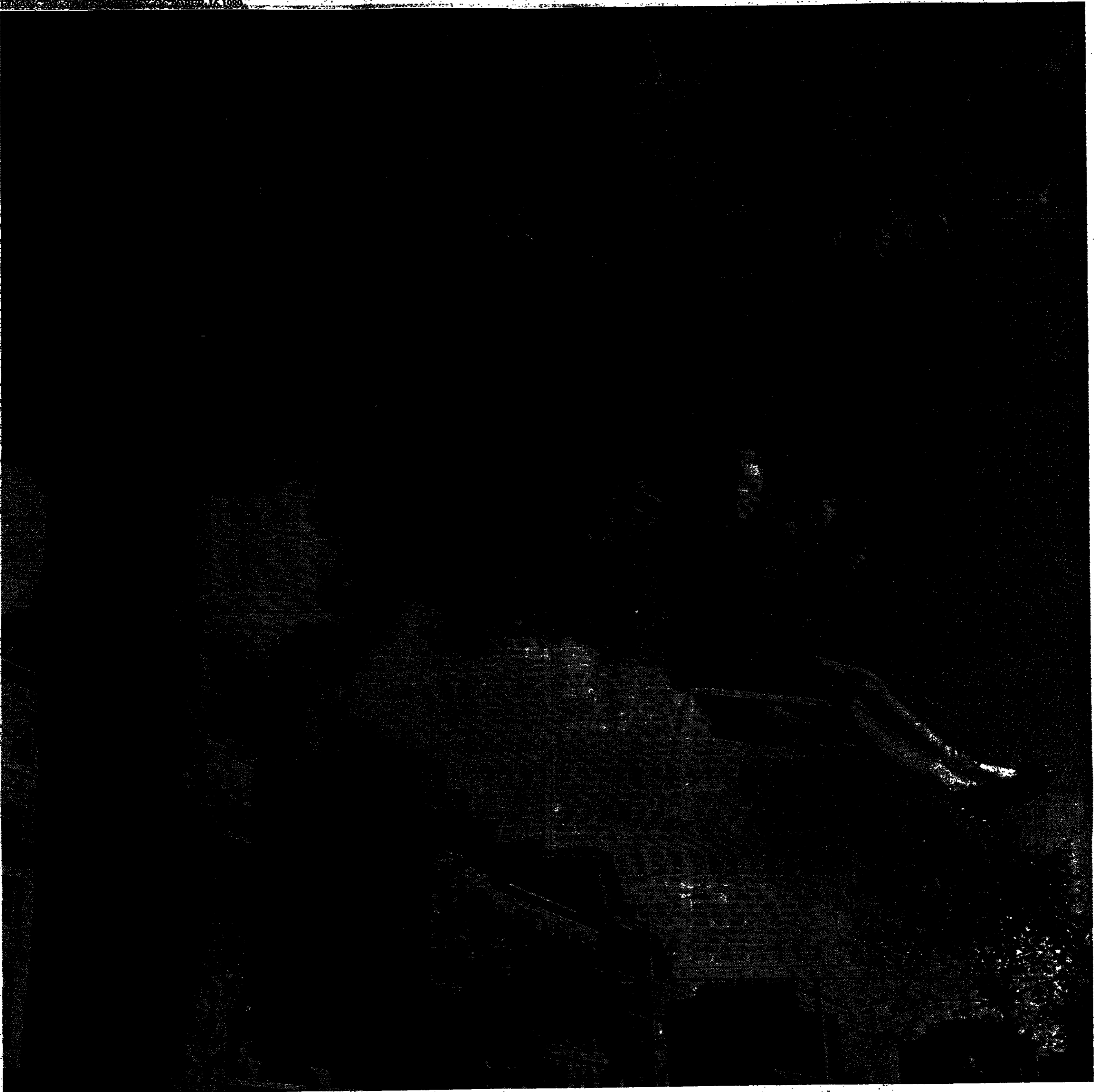
Neste has customer service, sales companies and production plants all over the world. The work performed by Neste's research and development groups in several product sectors has been recognized internationally. One example being Neste's role as one of the world's leading developers of special plastics.

Neste's investment in customer service, product development and research is significant and continuous.

Neste operates worldwide: Austria, Belgium, Canada, Denmark, FRG, France, Greece, Hong Kong, Italy, Japan, The Netherlands, Norway, Portugal, Saudi Arabia, Spain, Sweden, Switzerland, Turkey, U.A.E., UK, U.S.A., U.S.S.R.

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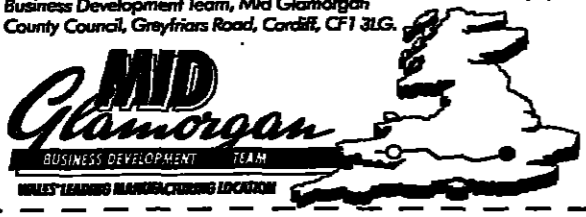
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Caracas Depositary Receipts

PIONEER ELECTRONIC CORPORATION

The undersigned, being the Agent of Caribbean Depositary Company N.V., announces that Pioneer Electronic Corporation has declared an interim dividend of Ten (10) per share for the financial year 1989, which will be payable as from October 20th 1989 at the office of Pierson, Fielding & Pierson N.V.

This distribution, which has been converted into U.S. dollars pursuant to section 4 of the Deposit Agreement will be available to holders of CDRs against surrender of coupon 31 less 20% Japanese withholding tax, to the effect that per CDR's evidencing

- 5 Depositary Shares \$ 2,82 (3,00)
- 10 Depositary Shares \$ 5,64 (6,00) and
- 100 Depositary Shares \$ 56,40 (60,00) is paid.

The amounts stated between brackets represent the dividend less 15% Japanese tax. These dividends will be paid until January 18th 1990 but only on condition that the coupons to be surrendered will be accompanied by an "Affidavit" (obtainable from the undersigned), evidencing that the beneficial holders of the CDRs are residents of a country which has concluded a Tax Treaty with Japan. In the Netherlands dividends will be paid to residents in Netherlands currency at the daily rate of exchange unless otherwise instructed.

Amsterdam, October 11th 1989

N.V. Nederlandsch Administratie- en Trustkantoor



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Floating Rate Notes due 1994-1997

For the period 16th October, 1989 to 17th April, 1990

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 9% per annum, and that the interest payable on the relevant interest payment date, 17th April, 1990 against Coupon No. 5 will be U.S. \$2,398.70 per U.S. \$50,000 Note.

The Industrial Bank of Japan, Limited Agent Bank

Data processing skills shortages 'hurts companies'

By Alan Cane

DATA PROCESSING in most British companies has suffered and will continue to suffer from a shortage of skilled computer specialists, according to a survey.

It shows that managers in about 70 per cent of UK data processing installations believe that staff shortages have caused delays in the development of software and adversely affected the quality of applications programs.

The survey, by Hunt Market Research for Protocol International, the computer staff training consultancy, is pessimistic about the future.

It says: "Our respondents' outlook regarding future skills shortages is bleak and most forecast that the situation will become worse."

The survey is based on opinions gathered from a sample of 512 companies from most industrial sectors including manufacturing, finance, local government, retail and leisure.

More than half the respondents used International Business Machines Equipment, while the "second division" comprised International Computers and Digital Equipment users.

The survey is further confirmation that a shortage of skilled data processing specialists is now endemic in the UK computer industry. It seems certain to get worse as the number of school leavers in the UK declines sharply.

About two thirds of the firms surveyed said they had increased their staff in the past five years, but recruiting staff was a continuous difficulty.

managers complained, with an average number of vacancies of 10 per installation in the last year.

Applications programmers, people who write computer programs designed to carry out specific business tasks, were in most demand, followed by analysts, computer operators and networking specialists.

Only about 10 per cent of installations were short of managers.

The survey highlighted the growth of contract programming, one of the more significant trends to emerge in recent years. Contract programmers are comparatively experienced data processing specialists who work on a freelance basis, earning perhaps double the fee they could expect as a salaried employee.

Independent studies by the consultancy Price Waterhouse suggest that there are more than 20,000 contractors in the UK computer business earning an average, at 1988 prices, of £27,491 (£30,768 in London).

It is recognised that a prime cause of the shortage of skilled staff is the computer industry's erratic record on training.

The survey concludes that expenditure per employee, even in installations where education and training was taken seriously, amounts to hundreds rather than thousands of pounds.

Meeting the Challenge, based on the survey of the recruitment crisis. Protocol International, Number One, Royal Exchange Square, Vauxhall Street, Reading, Berkshire RG1 1RE. Report and survey together, £125.

Gas supply cuts plan is dropped after protests

By Max Wilkinson

BRITISH GAS has backed down from a plan to make routine cuts in supply to certain large industrial customers as a result of pressure from the Government-appointed regulator.

The supply cuts were to be made to customers who opted for cheaper tariffs in exchange for an agreement that British Gas could interrupt supplies if it ran short during periods of peak demand.

A report by the Monopolies Commission last year said British Gas must publish all its prices in the industrial market. In the light of that, the company said customers opting for the cheaper "interruptible" tariffs would be cut off a minimum number of times a year, even if supplies were plentiful.

Many companies protested to the Office of Gas Supply, the industry's regulator, which obtained advice suggesting that British Gas would be acting illegally if it cut off customers when it had supplies.

Yesterday, Mr James McKinnon, director general of Ogas, announced that British Gas had agreed "not to invoke mandatory interruption for an experimental period."

Mr McKinnon said the original price schedule, published in May had brought a stream of complaints.

"I had a duty to follow up those concerns with British Gas on behalf of complainants," he said. "I held extensive discussions with the company to establish the most appropriate way of resolving the anomalies that were inherent in the published schedule."

When British Gas was privatised, the regulator was not given power to interfere with its pricing in the industrial market. However, the Monopolies and Mergers Commission decided that the company was abusing its position in the market by discriminating between customers. Ogas now has power to oversee the structure of industrial tariffs, but not to determine their level.

As part of its recent agreement British Gas is to set tariffs in such a way that there is a smooth gradation between one tariff band and another.

UK NEWS

CBI/FINANCIAL TIMES DISTRIBUTIVE TRADE SURVEY

Slowdown in consumer demand continues

By Peter Norman, Economics Correspondent

RETAIL SALES growth recovered slightly for the second month in succession last month but it remains little changed compared with the growth rates of the first half of this year and well below the growth seen last year.

The evidence of a sustained slowdown in consumer demand is in the latest Confederation of British Industry/Financial Times distributive trade survey and should encourage the Government and financial markets.

According to the survey, which polled 492 companies in the retail, wholesale and motor trades between September 8 and October 4, overall distributors' sales volumes in September grew at a slightly faster annual rate than in August. However, the balance of companies reporting sales higher than a year ago represented "one of the slowest rates of sales growth on record."

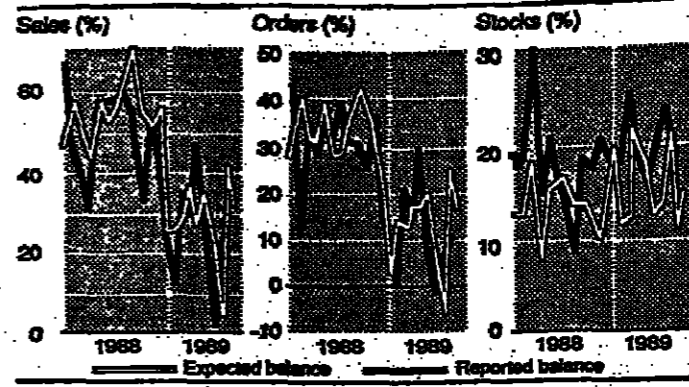
Wholesalers also indicated faster year-on-year sales increases in September than in August, while motor traders reported sales substantially lower than in September 1988. Of the 295 retailers questioned, 52 per cent said that sales volumes in September were higher than a year earlier while 25 per cent said they were lower. The difference between the two, which gives a guide to the trend, was a balance of 27 per cent - up on August's 21 per cent and July's record low of 2 per cent but well below the 54 per cent balance reported in September last year.

The 27 per cent balance of traders reporting higher sales was lower than the 41 per cent balance of retailers in August who had said they expected a sales increase last month. A balance of 22 per cent of retailers expected higher sales in October relative to 1988.

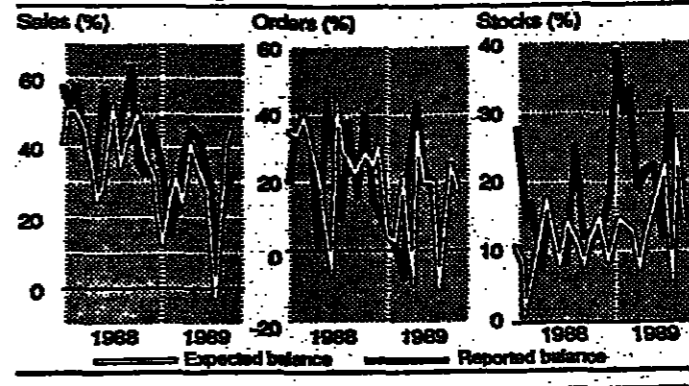
Comparatively few retailers reported that sales were good for the time of year. The survey reported a positive balance of just 4 per cent in answer to this question, compared with a balance of 2 per cent saying that sales were poor for the time of year in August.

There were some signs of cautious optimism for the future. A balance of 11 per cent of retailers expected good sales for the time of year this month

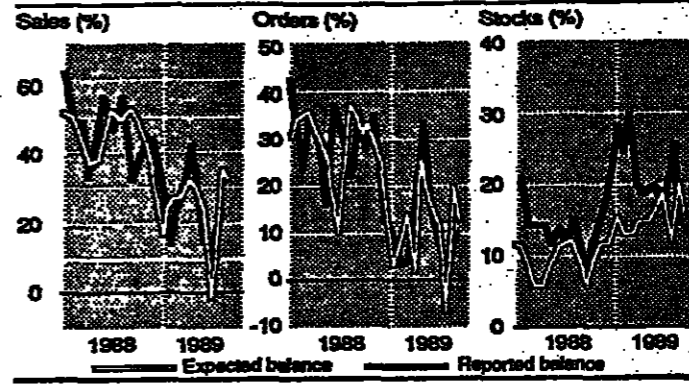
Retailing



Wholesaling



Total Distribution



down on a year ago - a balance of 29 per cent reporting a drop in sales last month.

A balance of 24 per cent said that sales in September were poor for the time of year while 35 per cent of the companies polled said they expected sales in October would be below those of October last year.

Vehicle traders continued to indicate lower sales while companies selling parts and accessories said that sales last month were higher than in September 1988.

For the second survey in succession, motor traders placed a lower volume of orders with suppliers than at the same time a year ago. Orders are expected to stay below last year's volumes during the present month while stocks, having grown in relation to expected sales in September, are expected to grow again this month.

Wholesale sales volumes grew at a quicker pace in September but not by as much as had been expected in the previous CBI/FT survey. Of the 150 companies polled, 82 per cent said sales were higher last month compared with 22 per cent reporting a drop in sales. The 50 per cent positive balance compared with 11 per cent in August.

For October, 46 per cent of companies expect an increase in sales against 41 per cent in the last survey predicting increased sales in September.

A balance of 7 per cent of companies said sales were good for the time of year. However, among the individual sectors, dealers in industrial materials, building materials, durable household goods, farm machinery and clothing, textiles and footwear reported lower sales than in September 1988.

Stocks were run down in relation to expected sales last month, with a balance of 15 per cent of companies reporting excessive stocks compared with 22 per cent in August.

The Central Statistical Office announced on Friday that the retail price index (1987=100) was 116.6 in September, compared with 116.5 in August. The tax and price index (1987=100) was 112.5 last month, compared with 111.4 in August.

Complaint on fuel claim

A COMPLAINT has been made to the Advertising Standards Authority that British Gas advertisements saying gas is the Earth's cleanest fuel are misleading the public, writes John Hunt.

The complaint from the Association for the Conservation of Energy said that the advertisement failed to mention that leakage of natural gas released methane into the atmosphere. Methane contributes to the greenhouse effect that causes global warming.

British Gas said that it had an extensive programme to reduce potential leaks by replacing mains and fitting leakage control equipment.

UDR 'must be accountable'

By Kieran Cooke in Dublin

MR Charles Haughey, the Irish Prime Minister, has said that the Ulster Defence Regiment, the locally recruited force that looks after more than 80 per cent of army duties in Northern Ireland, must be made fully accountable for its actions.

In his strongest statement yet on the role of the UDR, Mr Haughey said that in a divided society such as Northern Ireland it was crucially important that the public should be confident of the UDR's fairness and impartiality.

He said: "Confidence cannot prevail if there is a perception that individual members of the security forces are colluding with sectarian assassins."

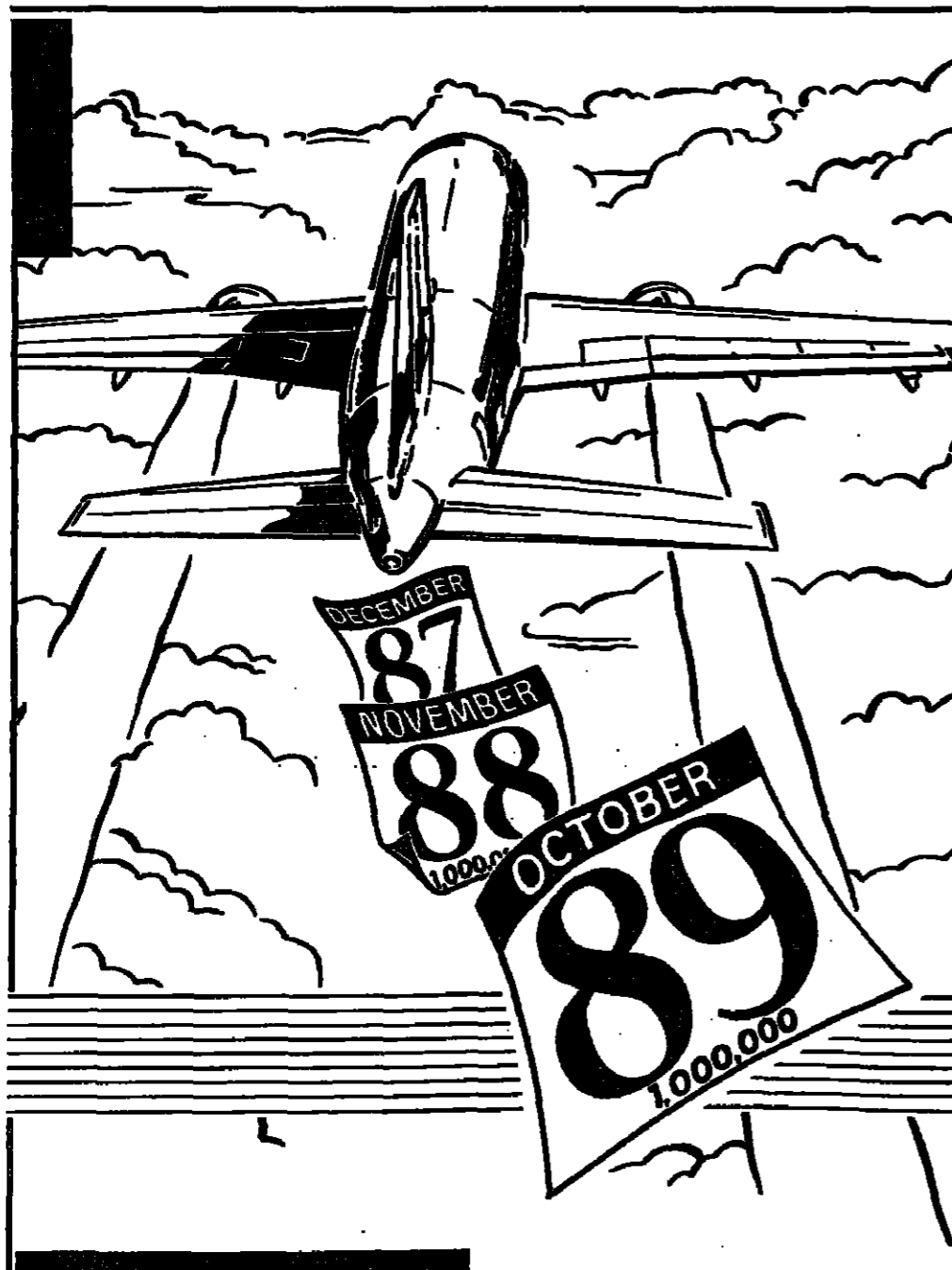
Mr Haughey's comments come after a series of security leaks in Northern Ireland and allegations made by nationalist politicians that members of the UDR have been giving security documents of nationalist terror suspects to loyalist paramilitaries.

The UDR was the main subject at the recent contentious meeting of the Anglo-Irish Conference.

Another meeting of the conference is due to take place on Wednesday in Belfast and it is felt that Mr Haughey is clearly signalling that the Irish Government means to press for what it sees as much needed reforms within the UDR, such as a more comprehensive vetting system for regiment recruits and a closer monitoring of sensitive security documents.

Mr Haughey said that there should be a comprehensive review of "the basis as well as the role of the UDR," which was drawn almost exclusively from the Protestant side of the community in Northern Ireland.

The Irish Prime Minister was speaking at the annual commemoration ceremony for Wolfe Tone, one of the great 18th-century heroes for the struggle of Irish nationalism and himself a Protestant.



A MILLION AIRCRAFT A MONTH EARLIER

The millionth aircraft movement over England and Wales has just been handled by the London Air Traffic Control Centre. This is a month earlier than last year, and two months earlier than in 1987, when the London Centre handled a million aircraft movements for the first time.

Britain's air traffic controllers are moving more air traffic than ever before. In the first six months of this year, movements handled by the Scottish Centre were up by 21%. The Oceanic Centre handled a 12% increase in transatlantic traffic. London Centre handled 7.6% more.

The picture is the same at Britain's airports, where controllers are also handling record levels of air traffic.

This is a real success story, but the CAA recognises there are still too many delays and is determined to play its part in reducing them.

Demand is set to go on rising. Over the next ten years the CAA will be spending £600 million on new equipment and record numbers of air traffic controllers and engineers are being recruited.

The future of Britain's air traffic control must also be seen in a European context. The CAA is intensifying its co-operation with other authorities.

CAA
Civil Aviation Authority

CAA House 45-59 Kingsway London WC2B 6TE

Censorship in Ulster has 'eroded freedom'

By Raymond Snoddy

ARTICLE 19, the independent anti-censorship human rights organisation, today attacks the British and Irish governments for seriously eroding freedom in response to IRA terrorism.

The organisation, which takes its name from an article of the Universal Declaration of Human Rights, has sent letters to Mr Charles Haughey, the Irish Prime Minister and Mrs Thatcher, the UK Prime Minister, expressing its concern that "the cumulative effects of restrictions relating to Northern Ireland have seriously eroded freedom throughout Britain and Ireland."

The organisation argues that restrictions on freedom of expression and information relating to Northern Ireland are both counterproductive and in breach of both countries' international obligations.

In No Comment, a book by Article 19 director Frances de Souza, to be launched on Wednesday, the organisation says censorship in all its forms has impeded the process of turning Irish people away from violence to political debate.

A planned Sinn Fein march through Belfast city centre yesterday, in protest at the broad-casting ban was curbed by the Royal Ulster Constabulary, writes our Belfast Correspondent.

Hundreds of people marched along the nationalist Falls Road. Speakers said there had been fewer requests for interviews with Sinn Fein.

Although organisers gave the seven days' notice required under public order laws, police banned them from a number of city centre roads and streets.

No Comment, Article 19, 90 Borough High Street, London SE1 1LL. £3.50.

Benefit changes 'creating more hardship for young'

By Alan Pike, Social Affairs Correspondent

SOME YOUNG people aged 18 or 17 are suffering intolerable poverty because the law no longer allows them to claim income support, a survey by the National Association of Citizens Advice Bureaux (NACAB) says today.

The issues of homelessness, vulnerability and breakdown in family relationships were not new and had not been created by the income support regulations, says the report.

Even so, the regulations had created "a very considerable increase not only in the number of young people in hardship, but also in the severity of that hardship." The changes and inadequate advice created a situation that NACAB considered "intolerable" in a society committed to the welfare of all its citizens.

Young people under 18 lost their right to income support last year, reflecting the Government's view that they should take Youth Training Scheme places rather than claim benefits.

NACAB proposes that once a young person has registered for YTS, a £16-a-week bridging allowance - currently paid for eight weeks - should continue until their placement begins.

MANAGEMENT

BP Exploration

Why simplification has become a complex task

Steven Butler reports on the oil company's efforts to create a slimmer profile in order to enhance both its performance and its risk-taking capability

Managers of BP Exploration, the oil exploration and production arm of British Petroleum, have been meeting in small groups around the world in recent weeks, drawing boxes and putting lines between them, in an exercise to come up with a new company-wide organisation chart. This, however, is not an academic exercise because when it is all finished 1,700 BP staff members, 17 per cent of the work force, will lose their jobs, including, at least in theory, some of the men engineering the changes.

When John Browne, managing director and chief executive officer of BP Exploration (BPX), announced in mid-September that jobs would be slashed as part of a company-wide restructuring plan, it had all the appearance of a done deal.

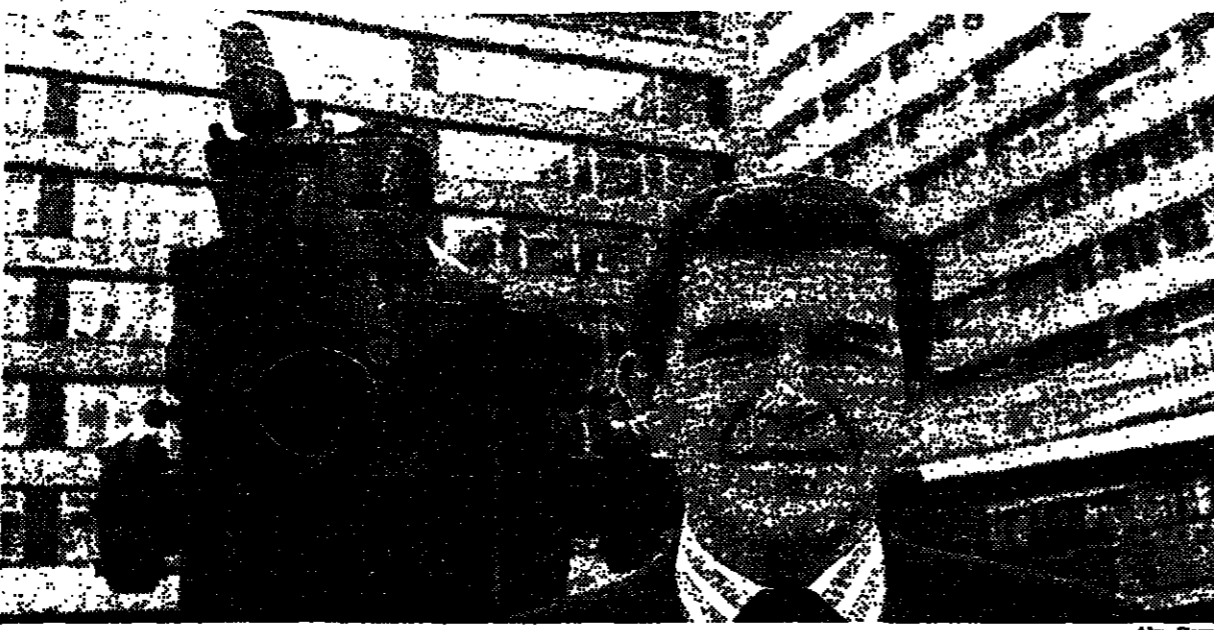
Yet what Browne had done was merely to get the programme through the board, after a good deal of internal debate and resistance. The board fixed a strategy, the target for job losses in various parts of the business, and a rough plan for a new organisation table.

Only now is BP going through the painful process of figuring out what this means to its 10,500 employees. BPX managers throughout the world have been meeting to discuss how to enact the plan, which is aimed at simplifying the way the company works and improving performance, while embracing a high risk oil exploration strategy. Other planks in the strategy include: shedding low-return assets, stepping up development of gas reserves near to markets, and spending a bigger budget on a more tightly focused research and development programme.

But the core of the programme is to revamp the organisation. Revised local organisation charts, with implied job losses, are being scribbled out and forwarded to the head office for approval, with many sent back for more retooling, for deeper cuts and greater simplicity. Only at the end of this process, planned for the end of November, will BP actually decide who is to go, and who is to stay and what they will be doing.

BP executives say that the process of reshaping the company is in many ways just as important as the size and structure of the final product. This is because Mr Browne is trying to change the BP management culture, not just make a smaller company, and he wants to use the upheaval to draw BP employees into a new way of thinking and working - to make them participate in changing the company in order to heighten their commitment to working the new system after the changes.

"You can only get people to accept it if they do it themselves. They've actually got to buy into it. They've got to believe it is right," says Peter Hill, the former UK exploration manager who was recently appointed chief of staff at the central office in London. Hill's current job makes him a



John Browne: trying to change a management culture

general manager of human resources, giving him oversight responsibilities on the current restructuring, as well as a charge of looking at some of the longer-term implications of the programme.

BP's drastic restructuring and downsizing programme is widely seen as necessary by its competitors. One independent oil company that is a partner of BP overseas figured, only half in jest, that BP was eight times overstuffed. Every time the two met to discuss the project BP sent eight times as many people.

The goal of the restructuring is to simplify: to chop out layers of redundant management, and all the support services they require, to define a sharper focus for business units, and to devolve responsibility further down the chain of command so that people in charge of operations have the authority as well as the responsibility for taking risks, within broad guidelines fixed at headquarters. The headquarters will be reduced in size and will provide strategic direction, but will exercise less direct command. On announcing the restructuring, Browne agreed that this was decentralisation. However, it is evidently more than a simple devolution of

authority because the restructuring also aims at enforcing more coherence of purpose, albeit in a less bureaucratic way, leaving more of the details to the men on the ground.

"It only takes one person to say no, but it takes everyone to say yes," says Hill, speaking about the cumbersome old system.

As an example, Hill counts eight levels of management from the manager of an offshore installation in the North Sea to the BPX managing director, all of whom often were required to endorse important decisions, such as installing new equipment that would require outside contracting.

These levels are: the offshore manager, the operations manager onshore, field manager onshore, assistant general manager, general manager, general manager northern operations, chief operating officer, chief executive officer (Brittoll), and Browne and his management committee.

This, according to Hill, encouraged the typical bureaucratic response: avoidance of risk taking and responsibility, inflexibility, and a proliferation of rules and procedures which delayed decision making. Hill, and others in and outside of BP, say the company is stuffed with talent.

"We should be making a heck of a lot more money," says Hill.

The need to simplify the organisation also dovetailed with the move toward higher risk exploration. BP has decided it needs to look for bigger oil reservoirs that can probably only be found in relatively unexplored basins.

Looking for oil in these sorts of places takes creativity - the ability to figure out how to use a general knowledge of geology and finding oil in a new situation where the old rules do not quite apply. No two oil basins are precisely the same. Yet creative minds do not work well when heavily shackled in layers of bureaucracy.

In the case of the North Sea platform, the aim is to chop the levels roughly in half. The difficulty, of course, is that the layers of management were not inserted by idiots, but by intelligent men trying to control the behaviour of a big organisation performing complex tasks. Those boxes on the chart stood for organisations that were not only performing control functions, but were co-ordinating operations that, from the first shooting of seismic surveys to the delivery of oil for sale, are among the most logistically complex and techno-

logically intensive in industry.

By getting rid of them, BP is losing intelligent eyes and ears that enabled the headquarters to monitor and control operations. This is a delicate job where there is a danger of going too far and getting it wrong. This is one reason why BP has chosen to involve local managers in reshaping their own work relationships. Only they will know for sure whether, at least technically, the reshuffling of organisational boxes has any hope of resulting in a workable arrangement.

But as important as this was the desire to involve the whole staff in the process of shaping the future, and it is here that restructuring and restructuring the organisation is only the first step. If there are to be fewer bureaucratic controls on decision-making, more flexibility, and more creativity, managers will have to be willing to be more personally accountable and be motivated to be so.

"We don't reward people," says Hill, speaking of the current system. "We rely on people's self-motivation. You get paid a good salary whether it is wet, wind, or shine."

BP Exploration has no system of performance-related pay, but this is looking like a terrible anachronism if employees are being asked to take more responsibility for putting the company's funds at risk in what is a high risk business. Hill is looking at how the central office would go about setting performance targets for business units and relate these to pay.

Another problem that Hill has identified is the lack of integrated training programmes.

"They haven't trained me for this. I've fallen into it," he says, speaking of his own promotion from managing a technical operation to a key post in the head office. His qualifications appear to be a lively mind, an insider's knowledge of how the organisation worked and strong opinions. (He says he's being given the chance to act on all the complaints he used to make about working at BP.)

Although specialised training has been available for BPX employees, the company has never tried to base a training system on the relationships between career development, training, and the needs of the organisation.

Hill also wants to rethink the paths of career development, to make it possible for personnel on the technical side to go right to the top of the ladder without switching into a business management portfolio, allowing them to stick with what they do best.

BPX looked at other options for trying to improve the performance of the company. These ranged from not touching the size and structure of the company and just trying to do better, to reshuffling the organisation and making better use of staff. Indeed, some BPX employees were drawn instinctively to this latter option on the grounds that becoming a smaller company was an admission of defeat.

In the end, however, Browne convinced his colleagues to adopt the root and branch approach.

The bigger the firm the higher the price

How much does it cost to call in the management consultants? Anything from £200 to £3,000 a day, according to a survey by the Management Consultancy Information Service.

Fees vary according to the size of the consultancy, the area of the UK in which it operates, and the seniority of the consultant who does the work.

The MCIS says that the median daily fee rate is £800, compared to £425 two years ago.

The survey of 110 consultancies found that the major factor determining fee rates was the size of the consultancy.

The average daily fee rate of the sole practitioners surveyed was £425. Practices employing between two and 20 consultants charged an average of £560. Practices with between 21 and 50 consultants charged £875. Large practices with more than 50 consultants charged an average daily fee of £925.

Fees in London were about 50 per cent higher than elsewhere in the country, with an average daily rate of £750. Else-

where in the south east, the average fee was £500 a day. The cheapest area of the country was the Midlands, with an average daily rate of £425.

The highest paid consulting sector was human resources, where the average daily rate was £700. Information technology consulting commanded an average rate of £625. The daily rate for production management was £450.

Fees varied widely according to the seniority of the consultant used. The average daily rate for a junior consultant was £200. The average fee for a principal consultant was £750, while the rate for a director or partner was £1,000 a day.

The survey found that 27 per cent of consultants charged by the day while 37 per cent charged for the whole project. The remainder used either measure or a mixture of both, depending on the project. Nearly two-thirds of consultants billed their clients monthly.

Available from MCIS, 29 Elizabeth Avenue, Gass Hill, Iford, Essex IG2 6JQ. £10.
Michael Skapinker

Business courses

Principles of Effective Management, Bromley, October 29-November 3. Fee: £1250 + VAT. Details from Client Services, Sundridge Management Centre, Plaitow Lane, Bromley, Kent, BR1 3TF. Tel: 01-460 6585. Fax: 01-466 1578.

Company Secretary's Review 12th Annual Updating Conference, London, November 16. Fee: £215 + VAT. Details from Tolley Conferences, Tolley House, 2 Addison Road, Croydon, Surrey CR9 5AF. Tel: 01-850 5682. Fax: 01-686 9141.

World Financial Markets at the Crossroads, 1990-2000, London, November 16. Details from The Economist Conference Unit, 25 St James's Street, London SW1A 1HG. Tel: 01-839 7000. Fax: 01-839 7000.

Is Marketing Keeping Up with the Consumer? Lessons from Changing Product Attitudes and Behaviour, Vienna, November 6-8. Details from ESOMAR Central Secretariat, JJ Viottastraat 29, 1071 JP

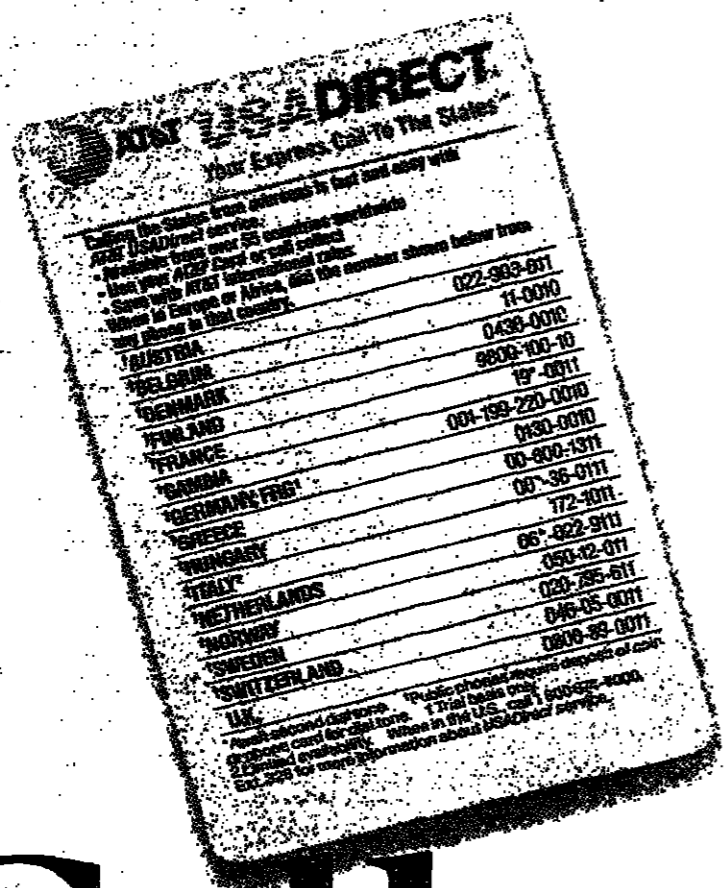
Amsterdam, The Netherlands. Tel: +31 20 664.2141. Fax: +31 20 664.2822.

Using Personal Computers For Project Management, London, November 21-22. Fee: £290 + VAT. Details from The Informatics Resource Centre, The Chapel, Royal Victoria Patriotic Building, Fitznigh Grove, London SW18 3SX. Tel: 01-871 2546. Fax: 01-871 3866.

Quality - Meeting the 1992 Challenge, London, November 23-24. Fee: £290 + VAT. Details from The Conference Office, The Institute of Quality Assurance, 10 Grosvenor Gardens, London SW1W 0DQ. Tel: 01-730 7154.

Export Market Techniques, London, November 27. Fee: £149.50. Details from The Institute of Export, Freeport, 64 Clifton Street, London EC2B 2DU. Tel: 01-247 9612. Fax: 01-377 5443.

Today's Woman Manager, Swindon, November 1. Fee: £80. Details from Padgett Thompson, P O Box 109, Penn, High Wycombe, Bucks, HP10 8NP. Tel: 0494-816882.



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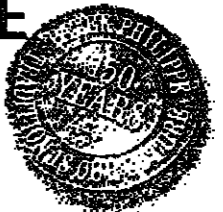
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LEGAL COLUMN

English and expertise are ICI's counsel criteria

By Robert Rice, Legal Correspondent

ICI'S GROUP legal service may well be unique in not having a firm of solicitors in England and Wales that could claim it as a regular client, according to Mr Barry O'Meara, deputy group solicitor with the company. So it was slightly ironic, he said, that he had been chosen to speak on "what the corporate law department seeks in outside counsel" to the International Bar Association conference in Strasbourg recently.

Most of ICI's legal work in the UK is carried out within the company by more than 60 plus lawyers employed in the UK by the company either in the headquarters group legal department or in the various legal departments of its international business units. European Community law is considered by the company as being in the same category as advising on English law. ICI employs 80 other lawyers elsewhere in the group. However, 140 is not a great number for a company the size of ICI. The company, therefore, inevitably has to rely to a large extent on external lawyers in every country in which it is represented outside England and Wales.

such things really have happened in the past.

The third criterion is that ICI's external lawyers have to have the ability to advise on all aspects of the transaction. The company will also only instruct nationals of the countries in which it does business to advise on the laws of those countries. Apart from these factors, ICI looks for much the same attributes in its outside counsel as it seeks in the lawyers on its payroll: an ability to listen, to isolate the key issues, and then express advice in clear and precise terms while not appearing to "talk down" to the client.

A bonus would be to find a lawyer who understood business and so could tailor his advice to the wider requirements of a transaction. Although ICI does not ask its external lawyers to be businessmen, it welcomes participative advice.

For most companies, the bottom line is a key factor in business decisions. However, the amount of legal fees incurred in a transaction would be far outweighed by the financial damage that would ensue if that decision was based on faulty legal advice, he said.

ICI's philosophy was therefore to "hire the best and pay what it takes." It, however, the advice for which the company had paid was found to be

faulty, or if the lawyer concerned had simply not done the job, then retribution was swift and terrible.

The lawyer would be struck from the company's list and that fact made known within the circle of company lawyer contacts in other businesses.

WHO would you say earns more: the corporate lawyer or the trial lawyer? Most people in the UK would probably guess that the company and commercial lawyer in a big City law firm earns more than the average litigator. And they would be correct. In the US, however, the reverse is true.

According to Forbes magazine, you can forget the Wall Street shuffle; it is the plaintiff's attorneys, who specialise in suing, who are "the real champions of the great American greed game."

If asked to guess what the highest-paid UK lawyer earned last year you wouldn't be far off if you said £1m. Guessing what the highest-paid attorney in the US earned in 1988 is not as easy - indeed, coming within \$100m (\$63.3m) would be a feat. According to Forbes, the top moneymaker in 1988 made, on a conservative estimate, \$450m, and possibly as much as \$600m. He was Mr Joseph Jamail of Houston, Texas, who made most of his money from the estimated \$400m fees he received for persuading the Texas courts to accept the theory that Pennzoil had a binding contract to buy Getty Oil, even though there was nothing written down on paper. His victim, Texaco, the third-largest oil company in the

US, was forced into bankruptcy.

On top of that, Forbes estimates that Mr Jamail's personal-injury practice won over \$100m in judgments and settlements last year, of which the firm reaped about a third. "I never wash windows," he is quoted as saying, "nor do I work by the hour."

The Pennzoil judgment was obviously a once-in-a-lifetime payoff, distorting out of all proportion Mr Jamail's earnings for 1988. But even in 1987, Forbes estimates that he was the top earning lawyer, bringing in more than \$25m.

For the last two years, the next-highest earner after him has been Mr Herbert Haft from Claremont, California. He is estimated to have earned \$40m in 1988. Mr Haft made the headlines with a \$640m judgment against

Perhaps there is something in these contingency fees after all...

ComputerLand in a 1988 tort case he brought on behalf of MicroVest. That judgment gave him 5 per cent of ComputerLand's stock, worth \$25m. He now acts as ComputerLand's attorney.

In fact, all the 15 top-earning US attorneys in 1988 are trial lawyers, earning \$6m or more. Perhaps there is something in these contingency fees after all.

The highest-paid corporate lawyer was Mr Joseph Flom of New York's Skadden, Arps, Slate, Meagher & Flom. According to Forbes, he had an

income of about \$5m in 1988. Mr Flom, as most UK corporate lawyers will know, made his money and reputation from mergers and acquisitions work, his firm having appeared in virtually every large US merger transaction in the last 10 years. Nevertheless, M & A accounts for only 25 per cent of the firm's income.

After Mr Flom in the top ten corporate earners comes a list of familiar names, including at number five, Mr Martin Lipton of New York's Wachtell, Lipton, Rosen & Katz (\$3m) and at number ten, Mr Samuel Butler of Gravat, Swaine & Moore (\$2.4m).

Curiously, three of the top ten corporate law earners are all partners of the same Los Angeles firm of Ziffren, Brittenham & Branca. The firm is arguably the West Coast's most powerful entertainment law practice. It has only 18 lawyers and has made its money by charging movie and television clients a percentage (5 per cent) of their gross revenues, rather than billing them according to hourly fees.

Mr Harry "Skip" Brittenham, at number three (\$3m), counts Harrison Ford, Don "Miami Vice" Johnson, Melanie Griffith, John Candy, Tom Selleck and Richard Pryor among his clients.

Mr Kenneth Ziffren, in sixth place (\$2m), makes his money representing Hollywood's director-writer-producers, while the glamorous former rock musician, Mr John Branca, at number eight (\$2.5m), has clients who, as Forbes puts it, "are to die for." They include Michael Jackson, the Rolling Stones, the Beach Boys, the estate of Elvis Presley, The Doors and George Harrison, to name a few.

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THE LAW SOCIETY ADMISSIONS LIST WILL APPEAR ON MONDAY 23rd OCTOBER

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DEVELOPMENTS

FINANCIAL TIMES

Monday October 16 1989

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Janet Bush on Wall Street Salomon's love affair with risk

VISITING the spanking new, football field-sized trading floor of Salomon Brothers...

There were the plastic, marble columns and black onyx flagstones of the executive dining room...

Then there was the head of the gilt-edged trading desk, a Briton with an outrageous mid-Atlantic twang...

Salomon Brothers, the US securities house which rode supreme on the crest of the great 1980s bull market...

Take the deathly pale, bespectacled Salomon man dining at a rather frivolous annual bash...

Salomon Brothers has always had a special place in Wall Street mythology.

Mr Michael Armacost, the new US ambassador who stormed into Tokyo in May...

WASHINGTON spokesmen, who have been hectoring Japan with increasing acrimony...

It was, in fact, an extremely popular - some would say eccentric - bond salesman called John O'Grady...

No matter that Mr Lewis has got it wrong. The Liar's Poker anecdote beautifully captures the machismo...

The book is at its best when it is at its most outrageous. Mr Lewis describes with relish the phenomenal money-making machine...

Their aggression towards the rest of the firm and particularly the Wasps (White Anglo-Saxons) was expressed in defiant obesity...

FREED SEVEN CALL FOR RELEASE OF MANDELA

Sisulu moves to re-establish ANC

By Paul Waldmeir in Soweto

SEVEN senior leaders of the African National Congress (ANC) were released from prison yesterday...

The seven, all elderly men, six of whom had spent a quarter of a century in jail...

However, the leaders clearly avoided overtly inflammatory statements, stressing again and again the need to consult with internal black political leaders...

But they branded the release a "half-measure" on the part of Pretoria, calling for continued pressure to secure the release of Mr Nelson Mandela...

He and the six other leaders, who responded cautiously and calmly to a barrage of media questions...

the green, black and gold colours of the ANC, while an ANC flag hung limp behind them.

Asked whether they were unilaterally declaring the movement unbanished, Mr Sisulu avoided a direct reply...

The men - Mr Sisulu, Mr Ahmed Kathrada, Mr Elias Mokoaleli, Mr Andrew Mlangeni, Mr Raymond Mhlaba...

But they branded the release a "half-measure" on the part of Pretoria, calling for continued pressure to secure the release of Mr Nelson Mandela...

He and the six other leaders, who responded cautiously and calmly to a barrage of media questions...



ANC leader Walter Sisulu waves to supporters outside his home after his release from prison on Sunday.

"It is beginning to be sensitive to issues that affect the people of South Africa" and called on the Government to create "a climate for negotiations."

The hall is in the Government's court, said Mr Andrew Mlangeni, stressing that the ANC would continue with its armed struggle until the Pretoria was ready to meet its demands.

They stressed the need for order and discipline in the anti-apartheid movement, insisting that they would be guided by its leaders.

Freed prisoners will meet a new breed, Page 3

Ryzhkov tries to head off anti-reformists

By Quentin Peel in Moscow

Mr Nikolai Ryzhkov, the Soviet Premier's deputy, last night sought to head off a growing backlash against the perestroika reform process...

In a nationwide television broadcast, he promised there would be no consumer price reforms next year, and no monetary reforms, but warned that striking wages were the greatest threat to the economy.

He revealed that the chaos on the Soviet railway system has left 25,000 tonnes of imported food products, and thousands of tonnes of short-age consumer products like soap and detergent...

He also made it clear why the government had demanded a strike ban for the next 15 months...

Mr Venyamin Yarin, co-chairman of the front, told the trade union newspaper Trud this weekend that "perestroika has gone on for five years, and enriched us spiritually, but unfortunately given little material support to the simple man."

The government knows that those sentiments will strike a chord with many ordinary consumers, baffled at the failure of the reforms to produce rapid results...

A conservative backlash, apparently enjoying widespread support from the official trade union movement and from within the Communist Party...

Dr Leonid Abalkin, the deputy prime minister in charge of economic reform, also tried to answer the complaints in a weekend interview with the popular newspaper Argumenty i Fakti.

He denied that the government was effectively imposing a wage freeze without a price freeze.

Dr Boris Yeltsin called yesterday for the removal of his arch-rival Mr Yegor Ligachev and two other members of the ruling Politburo...

The trade unions have been campaigning for an outright price freeze, and a ban on wide sections of the new co-operative businesses...

US offers Japan olive branch

Ian Rodger explains a sudden change of attitude

WASHINGTON spokesmen, who have been hectoring Japan with increasing acrimony...

Mrs Carla Hills, the US Trade Representative, told members of the American Chamber of Commerce in Japan...

Mr Michael Armacost, the new US ambassador who stormed into Tokyo in May saying he would act as America's "first commercial officer"...

The new tone first appeared in a speech by Mr Robert Kimmitt, under-secretary of state for political affairs...

Mr Kimmitt said that in political affairs, "co-operation between our two countries today is better and closer than it has ever been."

Coming from a senior State Department official, that tone was not a great surprise. State department officials are often attacked in the US these days...

adopted by two visitors from departments that have had ding-dong disputes with Japan...

However, as Mr Armacost said, "we think we have a relationship of sufficient confidence and importance that we can speak directly to each other."

One new factor in the relationship is the surge of anti-Japan sentiment in America in recent months, especially in the aftermath last month of the takeover by Sony of Columbia Pictures.

According to one recent opinion poll, most Americans now believe Japan's economic success is more of a threat to the country than the Soviet Union's military power.

Some US officials now feel that, given the growing feelings of frustrations in the US, it would be irresponsible of them to further emphasise the differences and disputes between the two countries.

Mrs Hills went out of her way to say that she did not see Japan's economic achievement as a threat. "I see it as a wonderful accomplishment," she said magnanimously.

Mr Armacost put the poll result down in part to the fact that Americans worry more about economic problems now because the security threat from Moscow is receding.

Similarities to 1987 crash

Continued from Page 1

In Frankfurt, bankers drew attention to the strength of the domestic corporate scene as a result of high internal and export demand...

In Paris, a downward adjustment in share prices was also expected, but on a more moderate scale than in New York.

Stock markets that were open over the weekend registered immediate nervousness after Friday's drop in the US.

In Tel Aviv, one of the few exchanges to trade on Sunday, the index of the 85 most heavily traded stocks fell by almost 7 per cent...

In Tokyo, the local stock index fell by 2.5 per cent during the two-hour trading session on Saturday.

Reports from Richard Waters in London, James Buchan in New York, Stefan Wagstyl in Tokyo, Hugh Carney in Jerusalem, Ian Rodger in Paris, Hugo Simonson in Frankfurt, William Dullforce in Geneva and John Elliott in Hong Kong.

UAL buy-out restructure

Continued from Page 1

to gain a seat on the US company's board and protect its joint marketing arrangements...

Mr Davis mounted a takeover offer this summer which prompted a counter-bid by the UAL management and BA.

There were suggestions on Wall Street yesterday that the collapse of the UAL financing

was caused by a miscalculation by the consortium's two lead banks, Citibank and Chase Manhattan, by underpricing the primary syndication of the debt package.

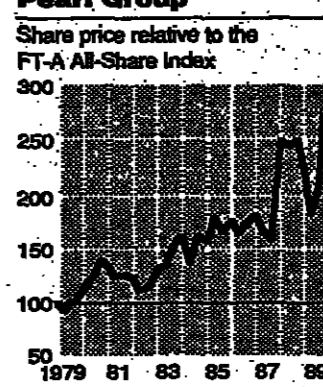
"It seems that the two lead banks were too skimpy in their concessions to the primary banks. This led to the decision of the Japanese to pull out because they would have been undercut in the secondary market by the US banks," said Mr Guy Wyser-Pratt...

The decision of the Japanese banks to withdraw sparked off the crisis last Friday.

THE FIN COLUMN

The high price of liquidity

Pearl Group



BA's interest in cementing its ties with UAL, but behind all the hoop-la about the need to create a truly global airline...

The merger has outperformed the sector of late, partly because UK institutions seem to be increasing their weighting faster than US investors...

A little knowledge is a dangerous thing; some of the last fortnight's punditry about why AMP should pay more than 27 per share for Pearl has verged on the ludicrous...

BA/UAL It must say something about the priorities of all those involved in the \$6.8bn leveraged buy-out of UAL...

so at which Pearl's shares spent much of 1989, it does not follow that investors must reshape entirely the way they rate life shares.

Appraisal values come in many forms, but the contentious element is the attempt to find the present value of future profits - including some from life policies yet to be sold. But the idea is not new...

The rosy optimism supporting the proposal to pay 18 times UAL's 1989 earnings is underlined in the UAL tender offer document. It projects steadily rising passenger yields, load factors and profits over the coming decade...

Maybe US airlines' profitability has changed for the better, but this still has to be tested by a recession. UAL no longer has any surplus fat, such as its hotel chains, which it can shed to bolster its financial position...

Beecham The resignation last week of Beecham's erstwhile head of annual appraisal values for life companies in the 1990s...

One problem is lack of data; you cannot pinpoint future earnings if you do not know how many customers will lapse their policies...

PEARL GROUP Pearl is within its rights to have asked a consulting actuary to assess its worth. But even if it produces figures suggesting an appraisal value long way north of the 45p or

THE WORLD OF TI Leaving tube manipulation to the specialist... THE NISSAN CAR factory at Washington, UK, installs most of the brake and fuel pipework in each of its cars...

WORLDWIDE WEATHER

Table with columns for City, Country, Wind, Cloud, Rain, Fog, Snow, Ice, and other weather indicators for various global locations.

C - Cloudy, D - Drizzle, F - Fog, P - Rain, S - Partly, B - Heavy, H - High, N - None, S - Squalls, U - Unclear, T - Thunder, I - Windy, H - High, L - Low, M - Moderate, V - Variable, W - Windy, X - Snow, Y - Yellow, Z - Zero.

SECTION III

FINANCIAL TIMES SURVEY



Allegations of collusion by the UDR with Protestant paramilitaries have soured relations with

Dublin. For the new ministerial team in Belfast, led by Peter Brooke, security now dominates all issues. As Hazel Duffy reports, it is proving a baptism of fire

Rebuilding confidence

NORTHERN Ireland is one of the most troubled, most isolated regions of western Europe. The IRA may have moved some of its deadly activities out of Belfast to the Continent of Europe and the mainland. But the price of relative peace in the commercial centre of Belfast is the continued presence of soldiers on the streets, and the patrols by an increasingly efficient, military-type police force in the Royal Ulster Constabulary. Yet the apparent success in quietening the province, is now bringing political problems in its wake. The Ulster Defence Regiment, the mainly part-time force within the army structure, has provided the new Northern Ireland Secretary, Mr Peter Brooke, with his baptism of fire.

The nationalists in security as reflected in the predominantly Protestant UDR and RUC. Dublin sees itself as the protector of the nationalists in the north, but it has not been able to influence the implementation of security in the Catholic areas of Belfast and Londonderry. And so the barrier of the border between north and south is not softening, but hardening. Security dominates. Any lingering opportunity that there might have been to strengthen the economies either side of the border, along the lines of the Benelux customs union many years ago, has been lost in the disturbances of the past 20 years. For Belfast and Dublin, the concept of 1992 is nothing to do with their own relations. Rather it is a question of their respective links with mainland Europe. There are a few optimists who believe that 1992 will shake the border between Republic and province. Mr John Hume, leader of the SDLP and member of the European Parliament, predicts the impact will be dramatic. He talks about harmonisation on both sides of the border, and says that many of the divisions will have to go. The new team of Northern



New way: businesses have welcomed the sale of Harland and Wolff shipyard as a welcome move towards a more viable economy

Northern Ireland

Ireland ministers sees the border only in terms of security. The Republic is viewed as an economic competitor in many areas. Farming is particularly seen in this context. More recently, Dublin and Belfast have both set out to woo financial service companies from Britain and mainland Europe, and the east coast of the US. Ironically, both have a similar resource which makes them stand out in the contest to attract international investors. The birth rate in Northern Ireland did not dip nearly as deeply as in Britain, in the years which are now reflected in the school-leaving population. The problem is knowing how to hold on to them. That means jobs. Officially, unemployment has dropped in the province in line with the rest of the country. But many

believe that the figures have in fact gone up in some of the most depressed parts of the province. These would include areas like west Belfast, where a proportion of young people are so alienated from the formal structure of government in the province that their future is already wasted. But it is not only sections of the nationalist population which feels so alienated. As the years multiply since the ill-fated attempt at power-sharing in Northern Ireland, the feeling grows that the extension of Westminster and Whitehall power to the province increases the gulf between government and governed. The appointment of Mr Brooke by Mrs Thatcher in the reshuffle has confirmed that view for many. A decent and

able man, he is nevertheless seen in the province as having been appointed to "hold on" until the next general election. His officials try to portray the Northern Ireland job as "a testing ground" for politicians - Mr Brooke's predecessor, they argue, went on to head the Ministry of Defence, Mr Douglas Hurd to the Home Office. It is a London-based view to see the province as a political backwater. Perhaps, but there can be few who believe that Mr Brooke was appointed to make an impression in the province. For the historian, Anthony Stewart - better known to his readers as A.T.Q. Stewart - who in charting the history of Ulster in his books has provided a rare insight into the mind of the Ulster Protestant (Belfast Telegraph on the pub-

lication of "The Narrow Ground", which has recently been reprinted) it is "the state which has disappeared, dissolved. It has all been done very nicely and efficiently for the English, but I am full of trepidation about it." He admits that many people are better off under direct rule. But, for him, and for many who profess the various Unionist views (although Dr Stewart is not a member of any political party), it is the unresolved question about the government of the province which matters most. In the vacuum, the fear is that the Anglo-Irish Agreement must mean that Britain intends at some stage to get out. The decision by the Conservative Party to organise in Northern Ireland - which won overwhelmingly backing at the

CONTENTS

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Agriculture; Property;		Tourism; Map	
Legislation Initiative;			
Profile: F.G. Wilson	5		

Tory party conference last week - might help to moderate this fear. The anachronism of separate - and sectarian - political parties in the province has fostered the sense of isolation which is exploited by the extremists. Moderates talk, hopefully, that the struggle, as perpetrated by the IRA, is perhaps being seen by some of its natural supporters as out-dated. The 20 years since the army went into Northern Ireland was a landmark for the IRA to ask itself whether it was any nearer its declared aim, as well as providing a gruesome anniversary for the British people to reflect on. The actual anniversary passed with little event. The foreign press, dipping into the province for the first time for many years, was even accused of "manufacturing" incidents for the purpose of providing newsreels back home. Talk of glimmers of hope at the end of "long tunnels" however, gives way to another round of despair when - as so often happens - the IRA perpetrates an atrocity like that in Kent. But there is talk of splits within the IRA, and frustration with a campaign that seems to be going nowhere. The professionalisation of its terrorism, acknowledged by ministers in the province, might in time lead to a growing isolation from much of the nationalist community. Life does, of course, go on. The centre of Belfast is resuming its former role as a solid, provincial city. Much of suburban Belfast and the wealthy hinterland have mostly escaped the troubles. This leads to the admirable determination that "business goes on as usual", but also a sense of eyes closed to the underlying tensions like that in prosperous parts of US cities where the threats posed by racial groups are conveniently overlooked. Housing costs in the province are much lower than on the mainland. The spending power of those in work is higher. Out-of-town shopping centres are complementing the new centres going up in the middle of town, where the contents of new car parks display the same affluence as in the south of England. Once in the centre, there is no intrusion of the

security searches which were obligatory a few years ago. The Government gave notice of its intention to make the economy more independent of state hand-outs some time ago. It is interpreted in some quarters as an indicator of a far more significant silent plan to withdraw from the province. The business community, however, mostly views the unloading to the private sector of the two big Belfast industrial companies, Harland and Wolff and Short Brothers, as a welcome move towards ultimately a more viable economy. The way in which electricity is to be privatised will be watched closely as a test of the Government's determination to make the economy more like that on the mainland. The decision by Montupet, the French car components maker, to put its UK base in Belfast, was particularly welcome. As yet, there has been no similar move by the Japanese to make Northern Ireland a base for Europe, at least not on the scale of their investments in other parts of the UK. Some US companies, however, have seen the opportunities of linking with companies in the province to strengthen their position in Europe. The entrepreneurial spirit so praised in Britain can be found in Northern Ireland. There are several examples of companies which have been built up from scratch. The founder is most likely a local, possibly somebody who has worked abroad, but recognises the potential that a good workforce can provide, and returns to set up business. European funds have helped to expand the network of small business agencies, which work with the Government-funded Local Enterprise Development Unit (the small business equivalent of the Industrial Development Board). Another significant development in the past year was the enactment of the Fair Employment legislation - less rigorous than some would have liked. In the US, several states have voted for the McBride principles which imply positive action on behalf of the minority - but seen by others as a needless bureaucratic intrusion. It will at least make it easier to monitor the success at breaking down sectarian barriers in employment.



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Media Name	Schedules					Sch. No.	Net Reach
	1	2	3	4	5		
News Letter	1	1	0	0	1	1	25.1%
Irish News	1	1	0	0	1	2	61.7%
Belfast Telegraph	0	1	0	1	0	3	9.0%
Independent	0	0	1	1	1	4	52.5%
Guardian	0	0	1	1	1	5	31.5%
The Times	0	0	1	1	1	6	64.3%
Daily Telegraph	0	0	1	1	1	1	
Financial Times	0	0	1	1	1	1	

making community. And in the wider, and still vital, ABC1 grouping, Business Telegraph reaches 190,000 people: 49% of the market. Moreover, in an area where the national newspapers have only a limited and fragmented appeal, it is essential to employ a strong locally based title to guarantee that your advertising is cost effective and is reaching the right people. As the tables below show, the Belfast Telegraph is that title - and its weekly supplement, Business Telegraph, is the ideal way to talk to men and women in the business and commercial communities.

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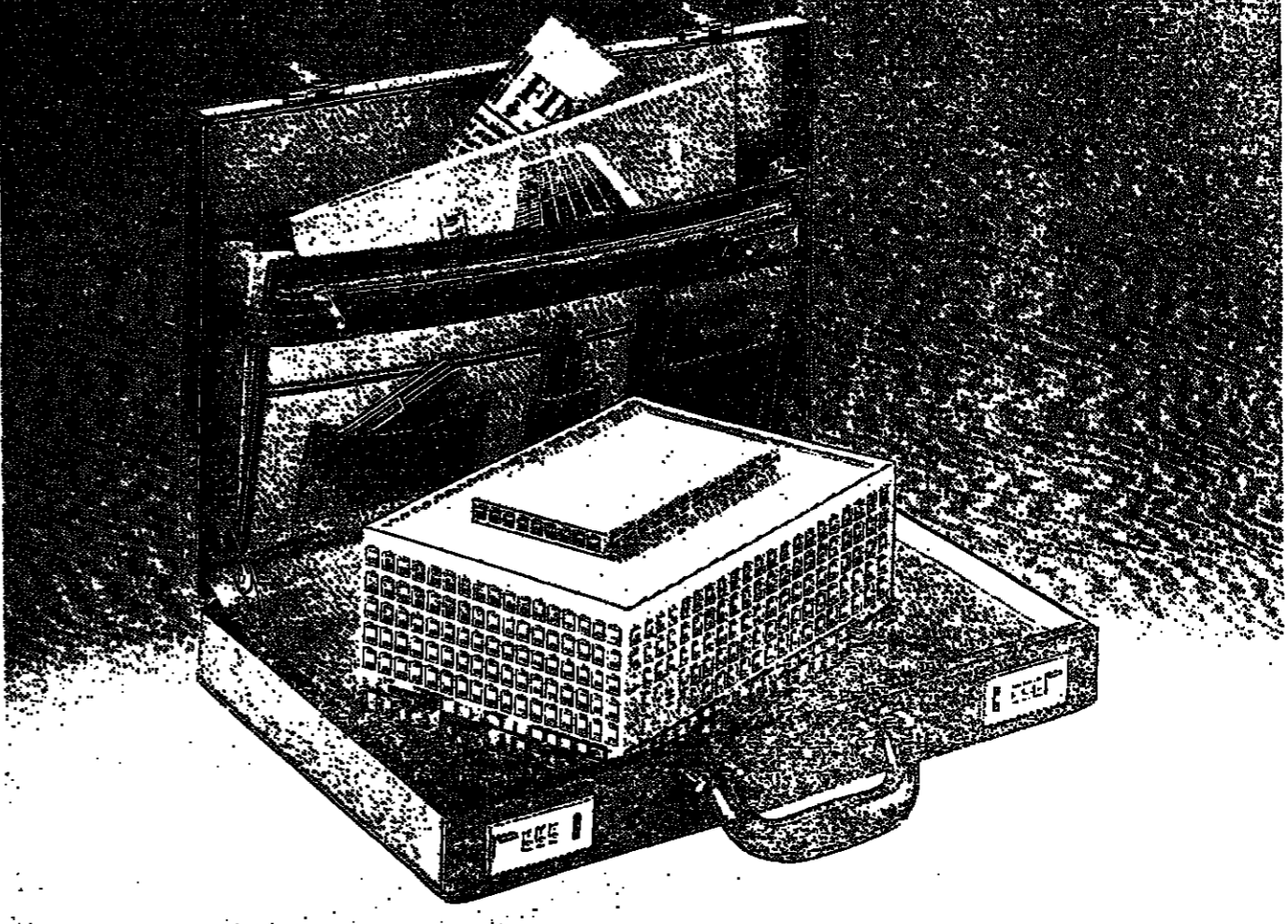
Media Name	Schedules					Sch. No.	Net Reach
	1	2	3	4	5		
News Letter	1	1	0	0	1	1	29.8%
Irish News	1	1	0	0	1	2	71.4%
Belfast Telegraph	0	1	0	1	0	3	58.2%
Independent	0	0	1	1	1	4	38.0%
Guardian	0	0	1	1	1	5	38.0%
The Times	0	0	1	1	1	6	74.6%
Daily Telegraph	0	0	1	1	1	1	
Financial Times	0	0	1	1	1	1	

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Business Telegraph

The Tuesday Supplement in the Belfast Telegraph

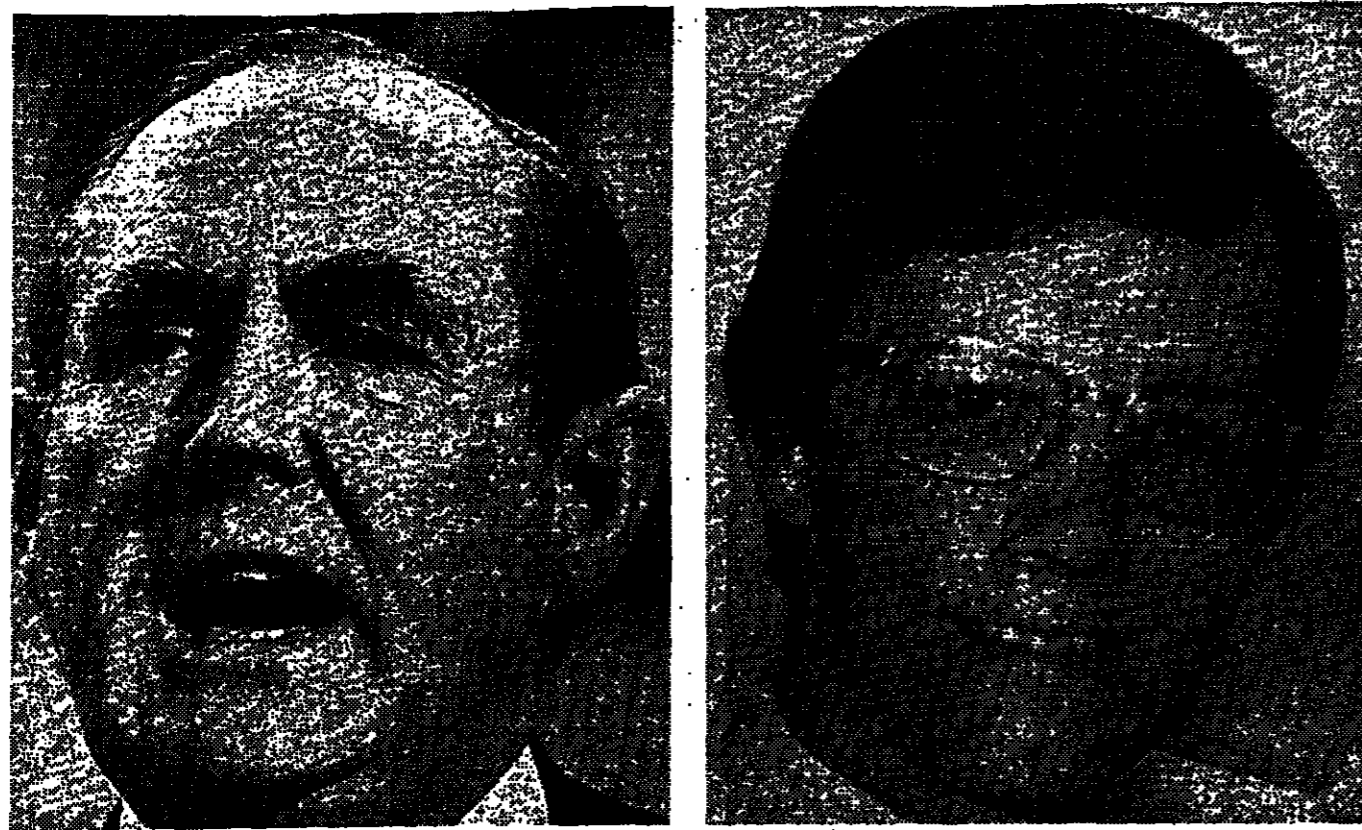
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NORTHERN IRELAND 2



Peter Brooke (left), on whom judgement is still awaited; Peter Robinson, viewed as the pretender to the Paisleyite DUP throne

Kieran Cooke on attempts to break the domestic deadlock

Few fresh brush strokes being applied to political make-up

DIGGING out the old political files on Northern Ireland can be a rather salutary experience. "Unionists reject new plan," "SDLP says nationalists isolated," "Government calls for new approach," are the headlines of 10 years ago. So what has changed? The cynics would say very little. It is still a brave, perhaps foolish commentator who predicts any breakthrough in Northern Ireland's politics.

Yet the past year has had its moments. Early in the year came the revelation that a group of politicians from the Official Unionist, the Democratic Unionist Party and the mainly Roman Catholic Social Democratic and Labour Party had been holding secret talks at a venue in West Gorman. Among those in attendance were such leading lights as Mr Peter Robinson, looked on as the pretender to the Paisleyite DUP throne, and Mr Austin Currie of the SDLP.

Possible ways to break the impasse on some form of power sharing government had been discussed at the meetings. A possible break in the workings on the Anglo-Irish agreement had been mentioned.

But when the story broke the political leaders quickly scurried back to their bunkers. There had been no breakthrough: it was all fanciful journalistic hyperbole. Mr Robinson was told to keep his head down.

Mr Currie later announced he was giving up on Northern Ireland politics and moved across the border to be promptly elected to the Dail, the parliament in Dublin.

There have been two elections and a reshuffle at the Northern Ireland Office in the past year. Again change but little change.

In local elections in May the Unionists, led by Mr Jim Molyneux, were once again confirmed as the largest party in Northern Ireland, polling 32 per cent of the vote. But below them there were some interesting movements.

The SDLP, led by Mr John Hume, saw its vote rise to more than 20 per cent and it gained control in some important areas. Most significantly, Mr Ian Paisley's DUP saw its vote drop substantially to 17.3 per cent of the total. A widely predicted drop in the vote for Sinn Fein, the IRA's political wing, did not materialise, though the party did lose some support in rural areas. The vote for the moderate Alliance party stayed about the same.

Analysts were quick to predict cracks in loyalist political resolve. The drop in the DUP vote meant the end to the more extreme brand of unionism: Mr Paisley, the blistering verbal bomber of the province's politics for more than 20 years, was finally running out of steam.

While there is little doubt that many loyalists have grown rather weary of what is perceived as an often petty DUP campaign waged against the Anglo-Irish Agreement in Northern Ireland's council chambers, there is also little doubt that loyalist antagonism toward the Agreement is as strong as ever.

The "Ulster says No" banner on Belfast City Hall might be faded, but its message is as definite as it was four years ago when the Agreement was signed.

The idea of Mr Paisley taking an early political bath was quickly squashed in European elections in June. The DUP leader once again topped the poll, though with a reduced vote. Predictably Mr Hume was returned, and with his biggest ever vote, while the Unionists elected Mr Jim Nicholson, a quietly spoken farmer, as their new MEP.

In July came a change of regime at Stormont. Out went Mr Tom King, longest ever serving Secretary of State and a man who was commonly regarded to have grown into a solid and committed occupier of the most difficult of jobs. Mr King, when he took over the job in 1985, had committed a

few gaffes. His successor, Mr Peter Brooke, has done the same. Worse, he chose to do so on the always inflammable subject of the Anglo-Irish Agreement.

Mr Brooke's minders were quick to deny any change in the position: London was as firmly committed as ever to the continuance of the Agreement. But such things create new uncertainties in a very uncertain political environment.

The people of Northern Ireland do not look kindly on their "low fly" rulers behind the fences of Stormont Castle. Mr Brooke's appointment is commonly seen as an example of a "muddling through" approach by Government.

The common perception is that Mrs Thatcher has run out of patience with Northern Ireland and is only interested in matters pertaining to security. Yet Mr King worked hard for change and fought many battles on Northern Ireland's behalf in London: judgement will have to wait on the Brooke administration.

So much for the movement on the surface of Northern Ireland's politics. Down below things have been a little more interesting. Perhaps one of the most significant developments has been the growing campaign for the Tory party to organise in the province. The matter won overwhelming support at last week's Tory party conference. The decision is likely to have profound effects on the political character of the province.

At present the people of Northern Ireland are isolated within their own party system. The nationalist/loyalist, Catholic/Protestant divide is in many ways institutionalised within the existing party political framework within the province.

Mr Brendan Clifford, founder of a body called the Institute for Representative Government in Northern Ireland, has pointed to recent polls showing that more than 50 per cent

of people in the province want to join the political mainstream and vote directly for the mainland political parties.

There is no politics in Northern Ireland says Mr Clifford. "The electoral alternatives are to vote Catholic or to vote Protestant." The Tory party's move to organise will add a new ingredient to the Northern Ireland political cocktail.

Looking in a very different direction, Dublin's politicians seem content to limit their influence in Northern Ireland's affairs strictly to within the workings of the Anglo-Irish Agreement.

Northern Ireland was hardly mentioned in the Republic's recent general election. Only two paragraphs were devoted to Northern Ireland in a 33 page document outlining the new Dublin Government's plans for the next four years.

Sinn Fein once again fielded candidates in the Republic's election. Once again it found the southern voter disinterested, certainly in its particular brand of politics. Sinn Fein failed to win any Dail seats and saw its vote drop from 1.5 per cent of the total vote in 1987 to 1.2 per cent in 1989.

Mr Hume insists that change is on the way: if Northern Ireland does not change itself then it will be forced to do so by the arrival of the single European market in 1992. Mr Hume feels Northern Ireland will then be forced onto the European stage: its problems will be diluted in this broader context.

But Northern Ireland has proved itself resilient to political change. Its political "old guard" is still in charge, a little older and more weary perhaps but there is a dearth of new talent in the ranks below.

There are likely to be more "talks about talks" and attempts at new initiatives. But for the time being at least, there is little sign of any fresh brush strokes being applied to Northern Ireland's political make-up.

State spending is a vital prop to the economy, writes Hazel Duffy

Symbols of confidence mask considerable vulnerability

CONSUMER spending and rising real incomes have instilled a new confidence in Northern Ireland business. It is particularly noticeable in the new shopping developments that are springing up, and in new leisure and recreation facilities.

Government backing, in the form of grants, has been an important element in creating private sector confidence. To date there are only small signs that the private sector is willing to develop offices and industrial premises without substantial assurances that the public sector is behind them.

In spite of the symbols of confidence, the Northern Ireland economy is vulnerable. The main market of the province is the mainland. Faltering growth in the UK economy must have an impact on the fragile recovery from the recession of the early 1980s. To some extent, this has meant relying less on manufacturing. The recent growth years, however, have been good for some regions, particularly the West Midlands, precisely because it is manufacturing the goods which are in demand.

Manufacturing has declined in Northern Ireland, partly because international companies — mostly brought in with the help of government —

rationalised at the expense of the province, and because local companies have not expanded as much as in other parts of the country.

But manufacturing is still an important component of the Northern Ireland economy for several reasons. Dr Graham Gudge, director of the independent Northern Ireland Research Centre, believes that the future performance of the sector "will be of critical importance... (it) is crucial to the prosperity of the province

largely because it is the major source of export earnings and is a significant potential recipient of private sector capital inflows." The service sector, on the other hand, tends to depend more on local demand.

Between 1973-86 — the period covered by the research centre in a recent study — employment in manufacturing fell by 39 per cent with the loss of 66,000 jobs. Output also fell, by 19 per cent. This was a slightly poorer performance than for the rest of the UK.

More recently, employment

in the sector has been stabilising. With a natural increase in the population and relatively high unemployment (15.2 per cent in August 1989), employment is a very relevant factor.

But manufacturing in Northern Ireland is proportionately smaller than in any UK region except the south-east of England, where there is a much higher presence in tradable services.

Manufacturing and agriculture "are probably capable of supporting a regional income

at only half to two-thirds of the current level," says Dr Gudge. The contraction of manufacturing has not been replaced by other sectors producing externally tradable goods. The province has become dependent on the public sector to support the current levels of employment and income.

One in four of all employees in Northern Ireland works in the health and social services, or in education services in the public sector. The growth of the public sector is an indirect consequence of direct rule by

Westminster of the province since 1972.

Mr Arthur Luke, a director with Touche Ross management consultants in Belfast, says that the strong public sector should be used to reinforce development policies in the province. This has started to happen in a small way. For instance, the Government is moving social security jobs from the south-east of England to Northern Ireland. The Passport Office in Belfast is to be expanded.

But he also acknowledges that the comparatively large public sector, while providing basic stability, blunts the dynamism which is needed in the new entrepreneurial style of the UK.

He identifies two other weak strands: a lack of a substantial capability in Northern Ireland to generate internally economic growth to alleviate problems; and the difficulty that the province has experienced in sharing fully in UK economic growth over the past few years.

On the other hand, he expects that the much higher level of general business confidence "will retain sufficient buoyancy to withstand, in the next couple of years, anything other than an actual recession in the wider economy."

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largely because it is the major source of export earnings and is a significant potential recipient of private sector capital inflows.

Jim Flanagan on an efficiency drive likely to impress Whitehall

High-tech savings solution

A NEW high-tech approach to public spending control in Northern Ireland is producing remarkable results which are being closely monitored through the Whitehall.

By developing a simple computer-based performance indicator, system managements right across the Northern Ireland civil service are making dramatic savings and pointing to significant benefits for the taxpayer.

Mr David Court knew when he came to Northern Ireland that his role would not make him a front runner for winning popularity contests. As director of the Government's Central Unit on Purchasing for Northern Ireland, CUP(NI), he was given a clear brief — review all leading purchasing strategies across all departments and promote savings.

The results reflect the Government policy of rooting out waste in public spending but it was an awesome task in a UK region where public expenditure annually runs to more than \$5bn.

The unit was set up following a report by external consultants Purchasing Index UK Ltd which reviewed the purchasing, contracts and supply functions of all Northern Ireland departments.

It also recommended the development of a common computer-based information management system with specific emphasis on purchase price monitoring and departmental cost comparisons.

By the autumn of 1987 Mr Court had identified the modules that would make up a comprehensive purchasing

information system and within months had settled on a prototype produced by McDonnell Douglas and Belmin Systems, a software house in Somerset.

He is realistic on its limitations but enthusiastic about its capability to assist managers in making significant savings.

"The system tries to unravel mountains of print-outs and present the information on easily understandable screens for key decision makers," says Mr Court.

"The system itself does not

provide savings. That arises from action taken by staff on information available at the touch of a button."

The new approach appears to be pointing the way to significant benefits for the taxpayer. Areas covered include the departments of Agriculture, Education, Environment, Finance and Personnel, Economic Development and Health and Social Services.

Last year the system produced savings of \$17m across central government departments or 6.3 per cent of a total \$269m spent on goods and services.

The introduction of a car scheme was a result of the central purchasing initiative. By analysing the mileage allowances costs of civil servants managers quickly discovered that in many cases it would be more prudent to provide cars

and a petrol allowance.

Mr Court says: "The criteria was simple. It was not a perk. Staff only got a car if it saved money. That innovation brought total savings of around £200,000 last year.

"We managed an overall saving of 6 per cent last year and the encouraging fact is that, so far, this year the level of saving has effectively doubled."

Another good example of the system's usefulness followed a review of photocopying costs for all central departments. By

analysing contracts a new deal was negotiated which produced savings of more than £200,000 last year.

The system enables senior management to gain access to a wide variety of performance indicators. They show the relative spending patterns of certain key commodities across the various divisions of the public sector. Access is gained by personal codes and users are able only to review that information for which they have clearance.

Because it has been targeted for use by both members of the Northern Ireland Office ministerial team and professional purchasing officers, the service is easy to use and provides information in simple graphical display, highlighting areas for further investigation.

Last year the system was expanded to provide an online

index of 4,500 Northern Ireland companies able to supply goods and services to the government. It enables purchasing officers to scan a variety of products and the costs involved.

Developments under way include online access to HMSO catalogues using free text retrieval methods of access, and the production of an integrated purchasing information system showing where goods and services may be purchased on the best terms.

There is an incentive for good cash management and prudent purchasing procedures. A general principle has been established that money saved will be made available for priority projects within departments.

The experiment is being carefully monitored by Whitehall, already sensitive to criticism that little has been done to provide for more effective purchasing procedures.

Earlier this year Mr Michael Heseltine, Conservative MP, said sophisticated management information system technology was essential if the Government's aim of reducing the size of the Civil Service and getting better value for money was to be achieved. Mr Heseltine is concerned that progress has been slow and has called for a Treasury minister to be appointed to oversee management information system developments.

Northern Ireland is a relatively small department in the context of overall UK Government expenditure, but the results are unlikely to be ignored.

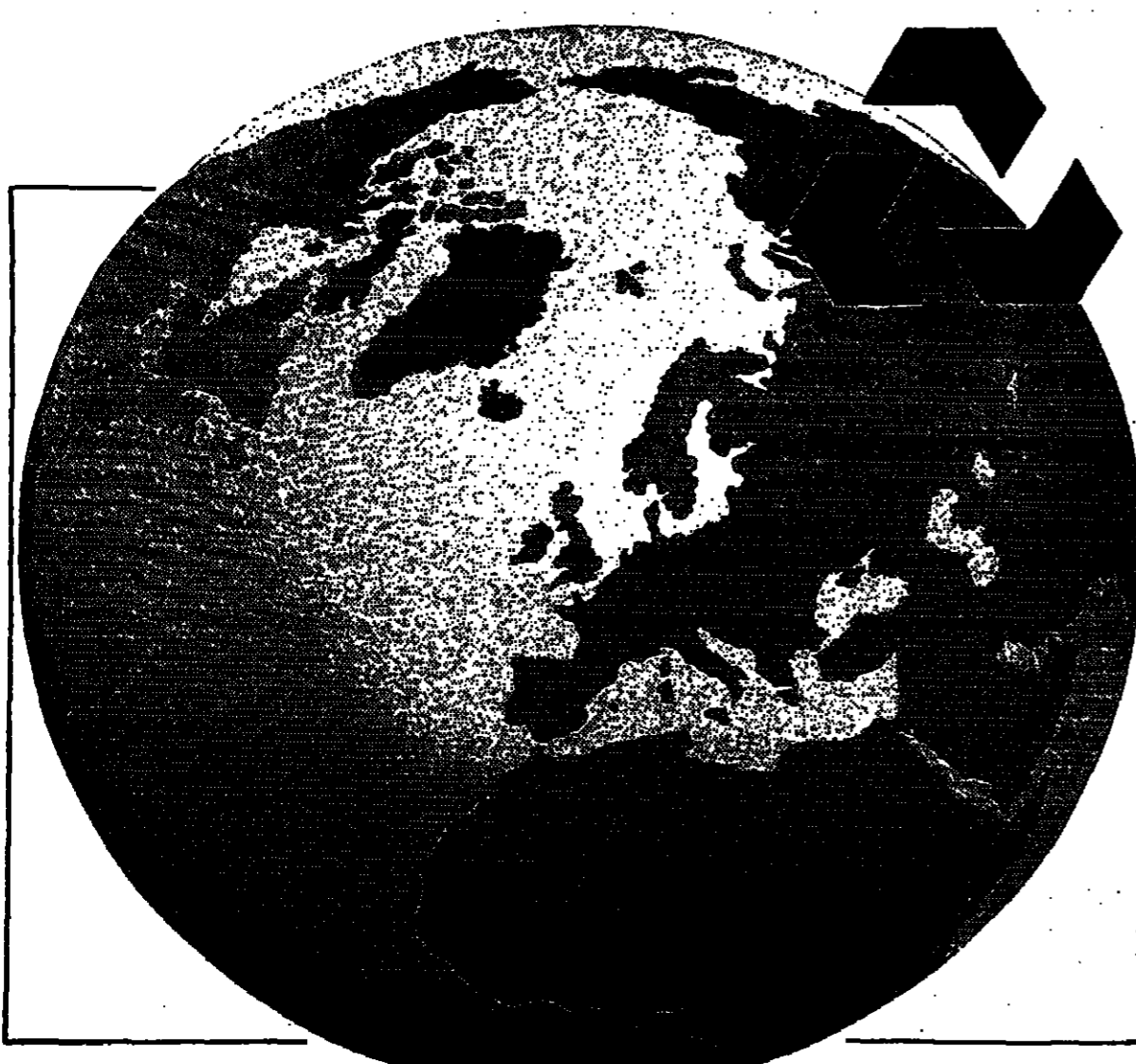
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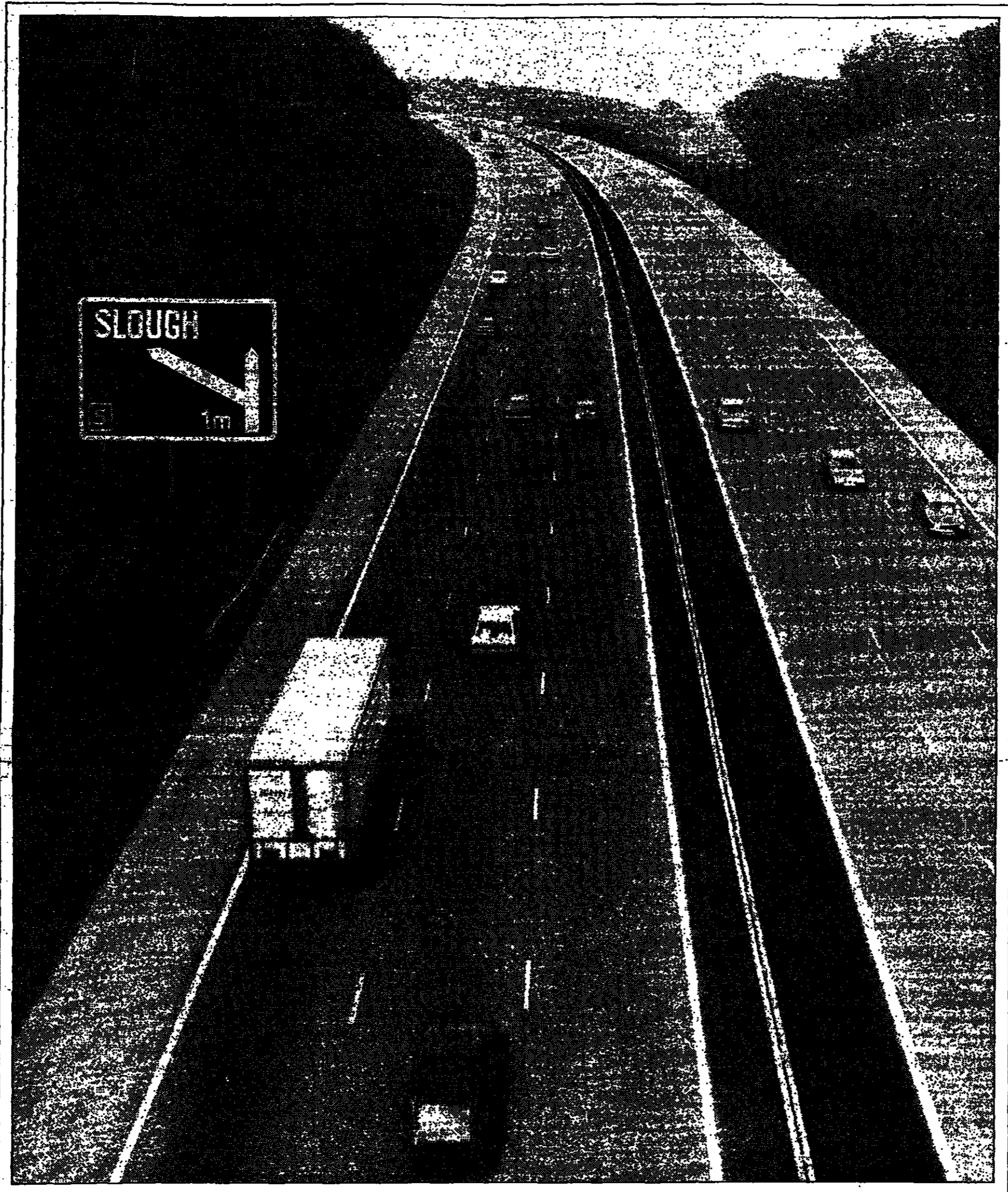
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NORTHERN IRELAND 4

FT writers examine, on this and the facing page, the province's leading industries and profile some private sector successes

THE LUMBERING form of the Belfast freighter aircraft, a four-engined white elephant of the 1960s, still comes back to haunt Short Brothers as Northern Ireland's biggest industrial company starts a new life in the private sector, under Canadian owners.

The veteran freighters, bought back from the RAF by a transport company, are used these days to ferry wings to the Netherlands for assembly in the Fokker trainers. Until the Tucano trainers, now being built, it was the last aircraft ordered from Shorts by the British Government: a gap of 25 years.

Shorts went ahead in 1960 on the basis of an expected requirement for 20 aircraft. But the order stopped at the original 10, leaving Shorts to carry the bulk of the development costs. The Government, as its shareholder, never relieved it of this debt burden.

Shorts never had much reason to be thankful for nationalisation. It was taken over in 1943 because of difficult relations with the Ministry for Aircraft Production. After years of Government failure to provide the capital it needed, this year's privatisation has been greeted with considerable relief.

main facilities are still virtually unautomated, needs it. Investment, running at an average of about \$5m a year for the past five years, according to the company, is set to leap to about £200m in total over the next five.

Shorts still uses original buildings from 1937, when it first set up manufacturing in Belfast, then in a joint venture with the Harland and Wolff shipyard.

The two pillars of Northern Ireland industry rub shoulders on the eastern shore of Belfast Lough, next to the Shorts-operated Belfast City Airport.

Harland's decline has left Shorts, with its workforce of 7,300 and four main industrial sites in the Belfast area and in Newtownards, as the province's largest manufacturing employer.



SHORT BROTHERS

Industry trends: Harland and Wolff (left) whose privatisation has been welcomed by the business sector and an engineer at the South Korean-owned Daewoo video plant in County Antrim

New life in the private sector

a stretched version of the current Challenger, allowing it to maintain the same overall balance between its main activities.

Its civil aircraft division is a slight misnomer since it includes not only the 360 commuter transport aircraft, a descendant of the Skyvan, but also the Sherpa, military version of the Shorts 330 made to US requirements.

Security surrounding this activity has been further tightened following a small scandal over two technicians who were wooed away by South Africa.

Finally, and less visible to outside eyes, there are defence systems, which apart from Shortland armoured cars, reflect Shorts' successful line in close-range guided weapons.

Along with this reorganisation, changes have been under way for the workforce, the way it works and the way it is recruited. Almost 700 redundancies were announced in the summer, but management sees no immediate threat of further cuts.

On the other hand, working practices, a source of considerable notoriety, are under review. A separate and flexible union agreement was worked for the Tucano, built by a separate unit, Shorts Light Aircraft (Shortlac), with a young and enthusiastic workforce.

Security surrounding this activity has been further tightened following a small scandal over two technicians who were wooed away by South Africa.

On the other hand, working practices, a source of considerable notoriety, are under review. A separate and flexible union agreement was worked for the Tucano, built by a separate unit, Shorts Light Aircraft (Shortlac), with a young and enthusiastic workforce.

Profile: Perfecseal Nuprint Export leader

NUPRINT Synthetics was set up by Mr Alan McClure in 1965. Today, turnover has reached \$4m. All but five per cent of the company's output is exported.

It is one of those success stories which crop up in the province from time to time. It has worked because it has a good product - sterile medical packaging - in a growth market.

manager if I were going to have an awkward meeting. The outcome of the joint US/Northern Ireland venture, Perfecseal Nuprint, was able to expand quickly, and it emerged as a more structured company.

It is "top heavy with managers" who were recruited "from a fair bit of Ireland." Most had worked in medical device companies. They understood the business, Mr McClure testifies to the fact that there is no difficulty in recruiting good people in this part of the world.

A VISITOR returning to Belfast after several years could be forgiven for thinking he had arrived in another city.

All around he would notice the new shopping precincts, refurbished office blocks and multi-storey car parks that symbolise the city's commercial revival.

Contractors in the province showed output and employment dropping rapidly and public expenditure on construction cut to a much greater degree than in the rest of the UK.

Since then, all sectors, with the possible exception of civil engineering, have seen an increase in demand with new work emanating from the private commercial and industrial sectors.

CONSTRUCTION

There are signs, however, that demand is slowing and this year the level of completions is expected to fall and may continue to decline for the next few years.

Reality behind the busy façade

The battle to win public authority housing contracts is intense and competition among companies fierce. A director of a small building company said: "I would say competition is tougher than ever."

Quality assurance is also becoming increasingly important as government policy gradually introduces this element in both construction products and through third party certification of construction companies who are able to guarantee the standard of work provided.

Output remained steady and the survey also showed an 8 per cent increase in those companies expecting to be operating at almost full capacity in the months ahead.

The construction industry has also suffered, like many other sectors, from the continued terrorist campaign. Contractors and employees of companies have been murdered by the IRA for carrying out work on security force bases and some companies have had to hand over money to paramilitary organisations to enable them to continue the work in certain areas.



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The general contracting sector has benefited from the majority of the increased demand from private, commercial and industrial projects. In addition, the pump-priming effect of urban development grants have helped the regeneration of Belfast city centre while the Lagan-side Project, a multi-million pound initiative, has revitalised the city's river basin.

Proposed cross-harbour bridges are expected to provide further opportunities for Northern Ireland based construction companies.

A recent announcement of a grant of almost £500m from the European Community, as part of its revision of structural funds, will mean increased expenditure on infrastructure, and in particular transportation schemes throughout the province.

Quality assurance is also becoming increasingly important as government policy gradually introduces this element in both construction products and through third party certification of construction companies who are able to guarantee the standard of work provided.

The federation in Northern Ireland is currently preparing a manual in order to advise members on how to achieve quality assurance in accordance with BS5750, which is the standard for quality assurance systems in the construction industry.

It has launched a "building guarantee scheme (Northern Ireland)" which allows those builders which are approved by the scheme to offer a guarantee on their work for up to two and a half years.

Advertisement for ECS ELITE CONSULTANCY SERVICES LTD. COMPUTER CONSULTANCY, COMPUTER TRAINING. U.K. JAVELIN SPECIALISTS.

Large advertisement for Gallaher tobacco, part of Northern Ireland. Includes text: Founded as a one-man pipe tobacco business in Northern Ireland in 1857, Gallaher is now a diversified, international group based in the U.K. with areas of operation spanning tobacco, optics, retail distribution and housewares.

Handwritten signature or note at the bottom right of the page.

AGRICULTURE

Ominous warnings in the wind

AFTER the mildest winter in living memory and the best summer in 16 years, one would expect an atmosphere of autumnal contentment on the farmlands of Ulster...

tion of the food processing industry and distribution sector. At the moment only four or five of the top European Community-based food companies are present in all the five largest EC national markets...

According to an influential group, the province needs to develop a 'clear perspective on the needs of and opportunities for all of its rural society'

number of buyers of farm produce in particular locations is probable. The council states that retailing is likely to become even more dominated by the multiples with farmers having fewer potential buyers for either processing or retailing...

culties could intensify," it warns. The council believes it is in the area of food processing and marketing that the European Single Market in 1992 will have its most immediate impact. Other concerns include the occasional failure of the industry to produce adequate supplies of consistently high quality product lines...

horticulture crops being balanced by lower sales of milk pigments, eggs and potatoes. A rise in the average dressed carcass weight of cattle compensated for a fall in the number sold for slaughter or export. And the average of all prices received by farmers for their produce is estimated to have increased by 3 per cent...

Without doubt we are living through the last days of end-price support and must prepare ourselves for total dependence on the commercial market'

trations by 13 per cent. Agricultural census returns revealed there were 3 per cent fewer dairy cows but 5 per cent more beef animals in the province last year...

Michael Drake

Profile: F.G. Wilson

Family flexibility



Tom Wilson, chief executive (front), brother Gordon, sales director (left) and Mike Antonis, business development director

MR TOM Wilson, managing director of Belfast engineering company F.G. Wilson, is fairly typical of the families who own and manage some of the province's most successful companies. There is no need to go public when the Ulster Bank provides the company with all the necessary banking facilities...

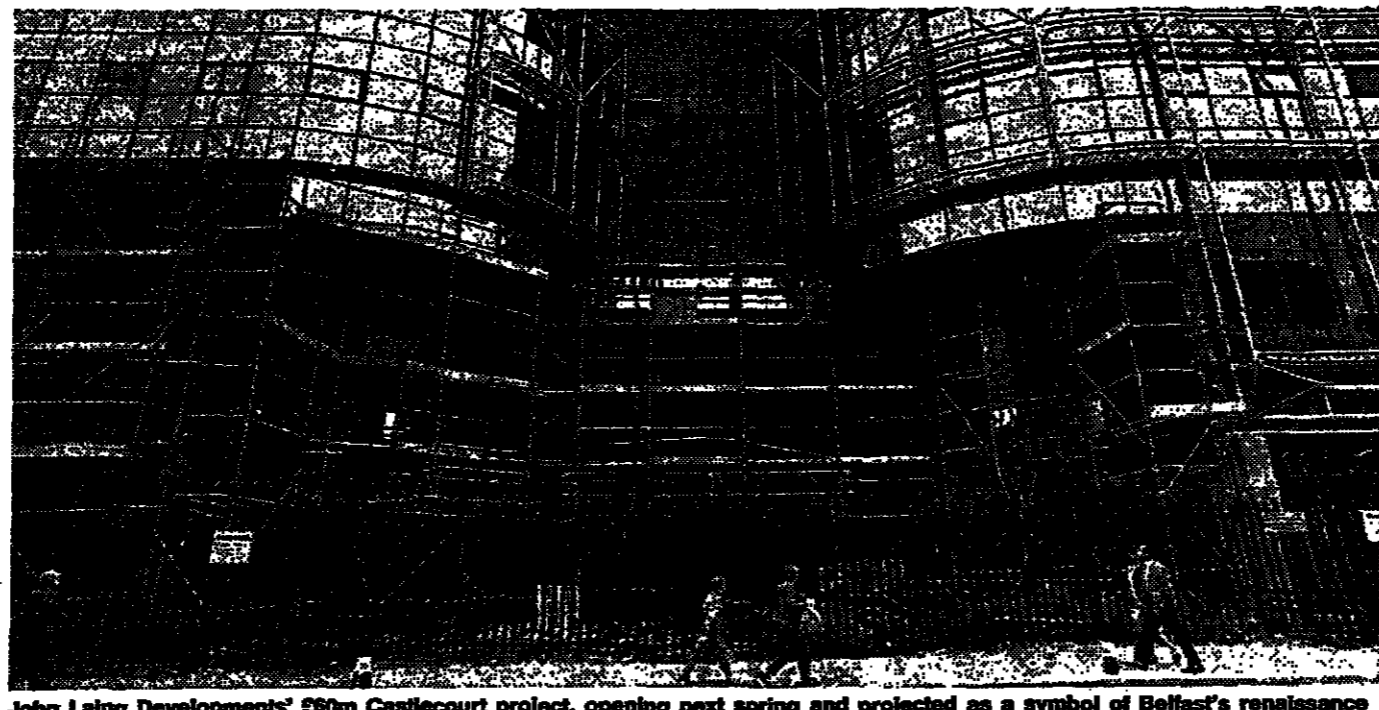
The bulk of the engines are Hazel Duffy. The Wilsons learned the hard way about exporting, however. Initially, it was heavily concentrated in Iraq. But the market collapsed. Now the strategy is diversified markets, and maintaining an edge with technological developments in order to increase market share.

PROPERTY

A lop-sided market

THE special conditions of Northern Ireland have ensured that the local property market has a rhythm of its own. To be sure, it has had its own surge in values like the rest of the country, but they have been largely confined to the retail sector. The dead hand of what the Irish call 'The Troubles' has effectively scared off institutional investment...

unveiled the plans of Ewart, the biggest indigenous property developer in the region, for a 210,000 sq ft office complex. These plans are the largest of their kind in Ireland, north and south. Ewart hopes that the complex will attract companies and official bodies relocating from the other side of the Irish Sea...



John Laing Developments' £30m Castlecourt project, opening next spring and projected as a symbol of Belfast's renaissance

has been Belfast, but then Belfast is the main focus of the Northern Ireland property market. Retail rents have been driving upwards and have reached £140 Zone A in the prime pitches like Donegal Place. But these rents are not strictly comparable with England...

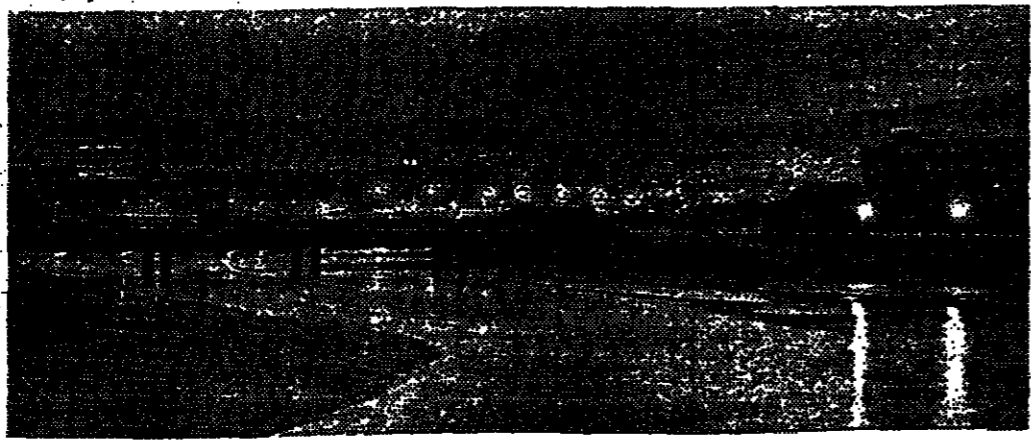
Ford-Sellar Morris, for 110,000 sq ft near the Europa Hotel, has generally been on a modest scale. There has been little evidence of the development enthusiasm recently observed in English regional centres. Although the cost basis is wholly different, Belfast rents have not been such as to send the developers rushing for sites...

Paul Cheeseright

LAGANSIDE INITIATIVE

Catalyst for change

TWO YEARS ago the hinterland of a one and half mile stretch of the River Lagan meandering through Belfast city centre was synonymous with urban decay, business withdrawal and pollution. Today that same area offers an investment opportunity of up to £700m, the prospect of 5,000 new jobs and vision of a thriving port environment...



The mudflats of the River Lagan, soon to disappear as part of the Lagan-side development

Possible developments on the other sites include a marina backed by riverside flats, a maritime museum, a 200-bed hotel, concert hall, leisure facilities, and a gateway centre where visitors to Northern Ireland could learn something of what the province has to offer.

appointment of Mr George Mackey, former head of the Local Enterprise Development Unit (LEDU), Northern Ireland's small business agency, as chief executive of Lagan-side Corporation. Mr Mackey has a blend of involvement with private industry and detailed knowledge of the private sector which should help Lagan-side reach its full potential.

ers and the Northern Ireland Housing Executive, who between them own more than 80 per cent of Lagan-side's 120 acres, have all been keen to co-operate in the venture. A Lagan-side Community Environmental Project involving local groups has also been set up partly to promote a sense of caring for the environment, and improve the employability of local people through training and work experience.

Jim Flanagan

CITY OF LONDON THREADNEEDLE STREET E.C.2. First stop for Japanese companies on their way to Northern Ireland. Advertisement for Sumitomo Trust & Banking Co., Ltd. with contact information in Japanese and English.

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NORTHERN IRELAND 6

The province's textile sector has escaped many of the closures hitting other areas of the industry in Britain, writes Alice Rawsthorn

Beset by twin problems of poor demand and rising imports

A FEW weeks ago the builders and building tools that have cluttered up the ground around Herdmans at Sion Mills in County Tyrone was cleared away as the company prepared for the official opening of its new linen mill.

place - are still faring well. But the carpet and clothing companies that dominate Northern Ireland textiles have been beset by the parallel problems of dwindling demand and increasing imports.



Troubled times: there are already reports of short-time working at some textile plants

roughly 25 per cent of the cost of expansion or reinvestment programmes is also an incentive, although most companies are insistent that they would not commit themselves to a project unless it made commercial sense without the grant.

redundancies have become commonplace in some sectors of the industry. The Northern Ireland companies have been affected, albeit to a lesser extent than their British counterparts.

pet industry, which has suffered from the impact of higher interest rates on the housing market and on disposable incomes. But Northern Ireland companies have again suffered to a lesser extent than those in other regions.

THINK SEALINK FIRST FOR NORTHERN IRELAND. Sealink's commitment to Northern Ireland is total. We operate the most intense schedule and carry more freight, more motorists and more foot passengers than any other ferry operator.

ries sprang up alongside the linen mills to turn the linen into shirts and sheets. Today textiles and clothing employ around 29,000 people in Northern Ireland, or three out of every 10 people employed in manufacturing.

nificant player in the carpet sector. The preponderance of large companies means that a large proportion of the clothing industry's output goes to the giant multiple retail groups - Marks and Spencer and the Storehouse chains - in Britain.

but by the time it opened most of the original workforce and customers - had moved to other companies. Distribution also poses a problem. It tends to be more expensive to ship goods to British retailers from Northern Ireland than from Scotland or Wales.

TELECOMMUNICATIONS The rich rewards of STAR status. NORTHERN Ireland is on the verge of a telecommunications revolution which will give the province important technological edge for the European Single Market in 1992.

ENERGY A year of taking the rough with the smooth. EARLIER this year Northern Ireland's 590,000 electricity consumers took a lot of convincing that a general price increase had nothing to do with the proposed privatisation of the industry.

TRAINING CENTRES A TRAINING RESOURCE AIMED AT MAXIMISING SUCCESS. The Department of Economic Development through Northern Ireland Training Centres provides an important, low cost, responsive training resource for companies of all sizes and disciplines.

required. While the province already has an advanced BE network, Star will provide further benefits earlier than expected. Fibre optic technology represents the future for quality, high-speed communications with hair-thin fibres of purest glass able to transmit vast quantities of information on laser light pulses at phenomenal speeds.

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NORTHERN IRELAND 7

FAIR EMPLOYMENT

New legislation designed to appease nationalist fears

JOBS, or the lack of them, has been one of the issues at the centre of "The Troubles" in Northern Ireland for the past 20 years.

The picture is still not a bright one. The unemployment rate in Northern Ireland continues to be the highest in the UK. The number out of work has been dropping but in June more than 15 per cent were jobless. More dramatically, in some areas of Londonderry and West Belfast, unemployment is more than 70 per cent.

Surveys have consistently shown that unemployment is likely to be considerably worse in nationalist working class areas. A commonly used guideline to the situation is that Roman Catholics males are two and a half times as likely to be unemployed compared to their Protestant counterparts.

In further efforts to counter such socially damaging problems, a new Fair Employment Bill was unveiled at the end of last year and, after more than 100 amendments, was finally passed into law in late July.

The new law reinforces exist-

ing rules against religious discrimination; it forces companies to monitor the religious composition of their workforces and to abide by a code of conduct. Those failing to follow such procedures face having lucrative public contracts and grants withdrawn and in some cases hefty fines.

The new legislation also sets up a Fair Employment Commission in place of the old Fair Employment Agency, with considerable more powers of investigation.

To some, the new legislation is a retrograde step. Mr Peter Robinson of the Democratic Unionist Party said that the only result would be further divisions in the workplace. Speaking during a Commons debate, Mr Robinson said the legislation purported to be in favour of fair employment but in reality it was dispensing with the criteria of merit in favour of criteria based on religious and political views.

The Labour Party was meanwhile disappointed that the powers of the new law were not more extensive. The Government feels the new legislation goes a long way towards allaying nationalist fears about job selection while stopping short of instituting a system of positive and, in some cases, reverse discrimination.

Mr Tom King, the previous Northern Ireland Secretary of State, and other ministers, had denied that outside pressure

had led to the new law being introduced in Dublin, a view is somewhat different. There is felt that pressure brought by Irish officials through the workings of the Anglo-Irish Agreement was one of the key factors in the introduction of the Fair Employment Bill.

Perhaps more significant was pressure being mounted in the United States. In the 1980s a highly vocal and well-organised Irish-American lobby has been waging a campaign against what it sees as discrimination against Roman Catholics in Northern Ireland.

Individual states in the US have been persuaded to adopt the "MacBride Principles", a code which makes investment in Northern Ireland conditional on acceptance of such things as increased Roman Catholic participation in workforces and managerial and administrative posts being set aside for Roman Catholics.

The Government has argued that the "MacBride Principles" represent positive discrimination and would be counter-productive if introduced. Early this year Mr King went on a special trip to the US to argue the Government's case and spell out what he felt was the rigorous religious monitoring that Northern Ireland's companies will have to implement under the new legislation. However, it seems the campaign in the US is continuing.

These are obviously early

days and the effect of the new law will not be seen for some time. But at the centre of the question is the need for new jobs.

The Northern Ireland Office, the Industrial Development Board, and other agencies have done much to promote a new range of job opportunities. But in many ways Northern Ireland has missed out on the boom and the growth in employment levels that has taken place over recent years in other regions of the UK.

Many feel the unemployment

Companies failing to follow the rules face having lucrative public contracts and grants withdrawn and in some cases hefty fines

figures would be worse if not for the rapid rise recently in various employment schemes, many of which, say critics, are only aimed at creating short term or part-time jobs. Unemployment figures also do not take directly into account the considerable level of emigration from Northern Ireland in recent years. "You can't have fair employment if you don't have jobs in the first place," said one unemployed man in Londonderry.

Kieran Cooke



In spite of the rise in employment schemes, the unemployment rate in Northern Ireland continues to be the highest in the UK

LEGAL PROFESSION

Leaning on the Bar

IN POPULAR Ulster mythology, local lawyers, along with demolition contractors, builders, glaziers and sundry other professionals are widely believed to be reaping rich profits from the continuing conflict.

In reality, at least as far as lawyers are concerned, the suggestion is unfair. However, the enduring belief is at least partly responsible for the dramatic increase in the numbers of lawyers practising in Northern Ireland.

Before the outbreak of the current violence two decades ago, there were no more than 60 barristers, 36 of them juniors in Belfast's centralised Bar Library. Today, there are around 300, upwards of 40 of whom are senior counsel.

According to Mr Michael Davey, secretary of the Northern Ireland Law Society, there are now 1,150 solicitors in Ulster, a figure double the statistic of a decade ago and probably treble that of the 1960s. Two thirds of today's solicitors are said to be under 35 years of age, a significant pointer in itself.

"A lot of criminal work is troubles related and on the civil side a large amount is related to compensation for personal injuries and property damage arising from the current situation," says Mr Davey.

"But I think it fair to say that in general this is not the way most solicitors would like their practices to expand."

Accusations are sometimes made that "The Troubles" are good for business and in the short term there may be something in it for some, he adds. "But in the long term an expanding economy and overall growth in prosperity would obviously be preferable."

Mr Davey's views are echoed by other legal professionals, who point out that continuing political instability down the years has been a big factor in hampering inward investment and the growth of the lucrative commercial work which local solicitors might have expected.

Certainly, in explaining the expansion of the profession in Ulster, factors other than the endemic violence are also relevant, one of the most vital being the introduction in the 1980s of a comprehensive legal aid system in Northern Ireland, which opened the way for increased litigation.

Currently most terrorist trials are legally aided. One of the major "supergrass" trials of the early 1980s, involving 38 defendants, ran for 121 days. The case, which ended in the release of most of the defendants on appeal, cost the taxpayer £1.25m.

While that case was exceptional, Northern Ireland's legal bill has increased yearly, meriting the personal attention of the Lord Chancellor, Lord MacKay. During a brief visit to Belfast last year, he noted that

in terrorist cases, was shot dead in front of his wife and children.

The loyalist group which admitted responsibility claimed that he was an IRA sympathiser. Despite the previous murders of judges and magistrates, the killing of a solicitor came as a shock to the profession.

Both the Bar and the Law Society united in denouncing the murder. As Mr Davey of the Law Society points out: "There was widespread shock throughout the profession. In a civilised society people are entitled to be defended by criminal lawyers but that doesn't mean of course that the lawyer condones the crime."

Mr Paddy McGivry, probably Northern Ireland's most experienced criminal defence solicitor, agrees. After representing relatives of the IRA trio killed in Gibraltar, he was threatened by the same loyalist organisation which killed Mr Finnegan. Without rancour, he points out that in the past he has represented both loyalists and republican para-military members in trials.

In fact, regardless of their individual political leanings, Ulster solicitors and barristers involved in criminal work regard it as a point of honour and a matter of professional ethics to appear for anyone who asks for representation, in spite of the fact that, in doing so, they may place their personal safety in jeopardy.

Yet, in spite of the very real problems confronting both

branches of the legal profession in Northern Ireland, both the Bar and the Law Society remain optimistic about the future.

"Although financial opportunities for lawyers may seem to be better on average elsewhere," says Mr Davey, "it certainly is still possible to be successful here. At the top in Northern Ireland the quality of advocacy is second to none, as some visiting lawyers have found to their cost."

In spite of the increase in the number of practitioners over the past 20 years, the traditional structure of the average legal practice has changed little. Most solicitors firms remain relatively small, with a broad-based work range. Similarly, there is no highly developed London-style specialisation at the Bar.

As recent responses to the Lord Chancellor's proposals for reform make clear, this situation is unlikely to change. While aware of the need to face increased commercialism, both branches of the profession do not favour radical overhauls, or the invasion of the legal arena by what they view as "market-value" philosophy.

Certainly, there is little dissent from the cautionary words of Northern Ireland's Lord Chief Justice, Sir Brian Hutton, who earlier this year reminded the Lord Chancellor that his proposals must always be "subordinate to the doing of justice itself."

John Hunter



Boon for business: the troubles have been a factor in the expansion of the legal profession

INNER-CITY RENEWAL

Welcome lift for Londonderry

MR PADDY Doherty, 63 years old, ex-building fireman, is an important man in Londonderry (Derry as it is called by everybody locally). He was the initiator of the Derry Inner City Trust back in 1979, when the city presented a sad mixture of dereliction by IRA bombs and poor 1980s planning.

Large-scale re-building was not on the agenda. But Mr Doherty, mindful of the effects of physical renewal on Belfast, which was one of the pilot cities for the attentions of the

European Regional Development Fund, wanted to see Derry have a chance.

He was not interested in purely physical renewal. His plan was to provide jobs and skills for young unemployed people in Derry, sporting activities, facilities for the disabled, and to improve the environment overall. His aim was to regenerate the city.

"If people are not given the opportunity to participate, their emotions are blunted by apathy," says Mr Doherty. He

shows an audio-visual in the Trust's offices which recalls the history of the city. His commentary lingers on the injustices of the long distant and more recent past, perpetrated by both sides of the sectarian divide.

The trustees include the Roman Catholic Bishop of Derry, the Church of Ireland bishop, and a non-conformist minister, as well as eminent local people.

Mr Doherty was active in the civil rights movement in Londonderry in the late 1960s. He has plenty of first-hand knowledge of the troubles which have spilled over into his current work. The Heritage Library, so lovingly restored by the Derry Inner City Trust four years ago, fell victim to an IRA bomb attack less than a year later.

But he remains an optimist. He proudly shows off the new "craft village" which was opened recently. But his boldest venture was the castle built near the walls in the north-east of the city on the remains of an ancient fort.

Mr Doherty tells his guests about how he tracked down the owner of the site in London and offered him £1. Planning permission was finally given and the building painstakingly re-created. The plan is that it will lead, historically and physically, to a tiny mediaeval village, a tourist trail in a city which is not naturally on the itinerary.

The improvement of the environment is high on the Londonderry agenda. Mr Richard Needham, minister for the economy, is credited by some as responsible for "putting the buzz back into Belfast". He wants to do the same for Londonderry.

In 1988-89, urban development grants totalling £1m were paid out by the Government in the city, which generated £2.5m private investment. To date, however, the programme has tended to be untargeted.

Hazel Duffy

This is where Mr Needham's efforts will be most needed.

Hopes now are pinned on a new town centre. The Environment Department is buying up sites. The council hopes that it can find the financial backing and developers in Boston.

Jobs are the prime requirement in Londonderry. Sixty five per cent of the population is aged 25 or under, against 38 per cent for Northern Ireland as a whole. Many are well educated. The response to an advertisement for marketing and business graduates placed by North West Marketing was almost embarrassing.

The Derry Inner City Trust is the best-known example of the way in which some in the city are trying to breach the barriers of divide - which has become more entrenched since 1988 - and high unemployment.

The Norbic Business Innovation Centre is another. Mr Colm Cavanagh, chief executive, projects optimism for the future of his city which is infectious. Sponsors of the centre, set up to help entrepreneurs and promote exporting technology-driven companies, include the European Commission and many leading banks and manufacturers.

But the business community in Northern Ireland has lagged behind that in Britain in the sense of working with local authorities and government to promote a better future for their city. Strong community leaders need the active backing of local employers.

Londonderry, its physical and human scars all too evident, calls for much stronger leadership of which can make the different communities co-operate. The sad fact about the city is that it is because the communities cannot co-operate, except on the most superficial level, that the leaders do not emerge.

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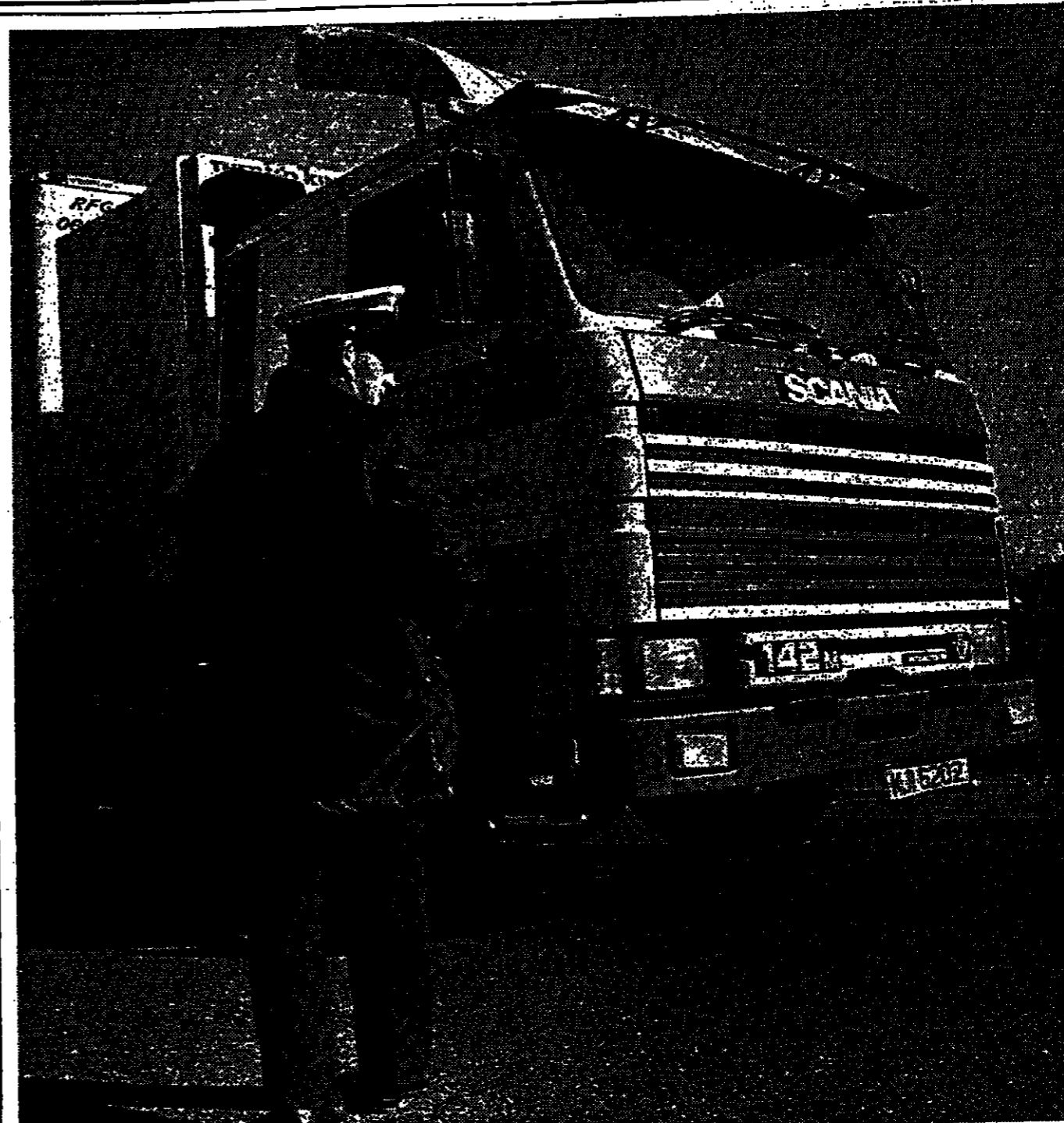
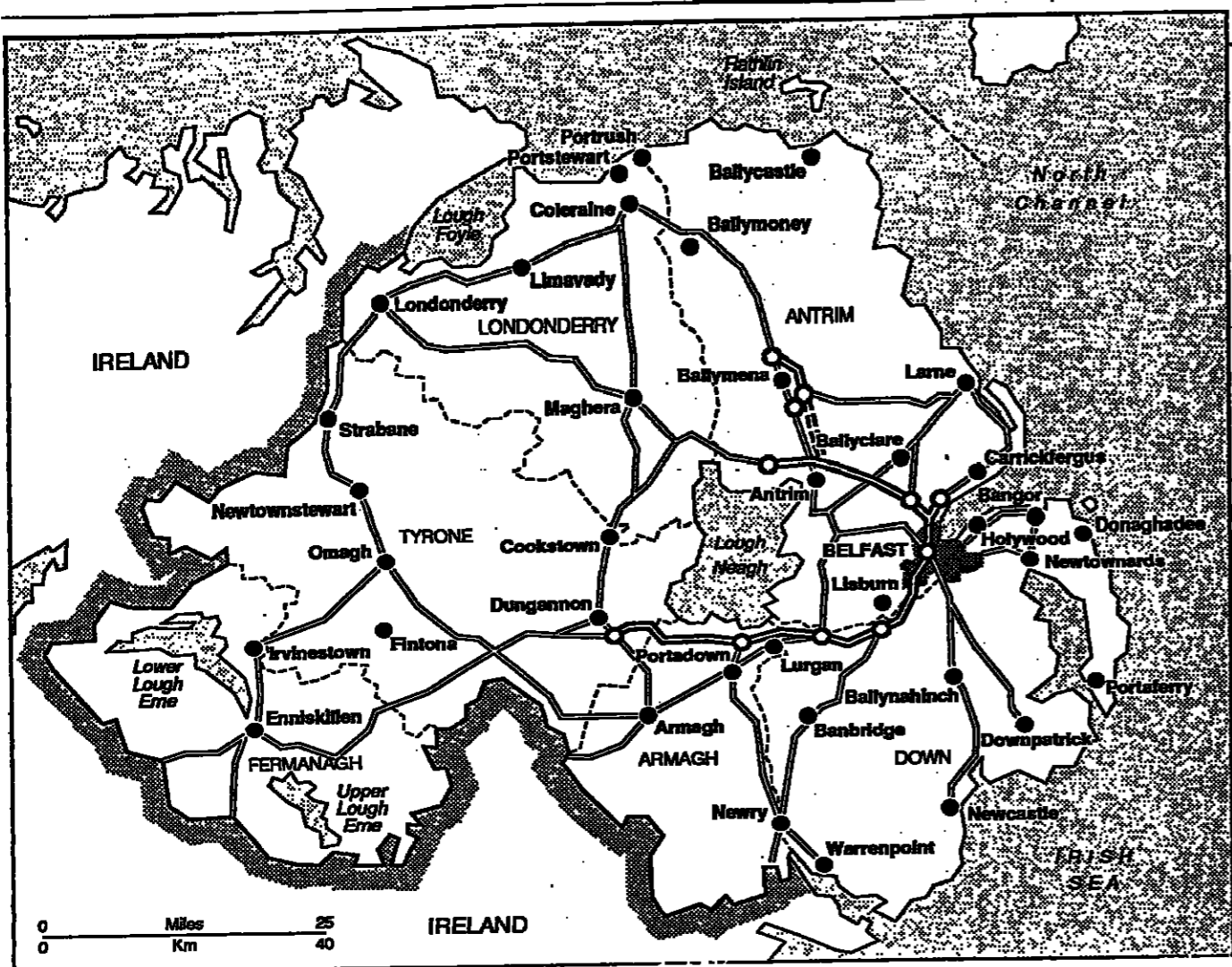
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NORTHERN IRELAND 8



Border patrol: any opportunity that there might have been to boost the economies either side of the Irish border, has evaporated. The Republic is seen as a trade competitor; the new Northern Ireland ministers see the border only in terms of security.

TOURISM

Troubles fail to staunch a continuing flow of visitors

ABOUT 150,000 tourists will take a holiday in Northern Ireland next year and spend about £100m supporting one of the fastest growing sectors of the local economy.

Not bad for a country synonymous with civil unrest and terrorism rather than pleasant tourist attractions and breathtaking natural scenery. Yet in spite of dramatic

growth in both numbers of visitors and revenue, the industry is about to experience the most radical changes in more than 50 years.

A target has been set - an increase of 70 per cent in the total number of tourists over the next five years to 1.6m by 1994. This is an ambitious plan by any country's standards but particularly for a region which has the weakest tourism sector in the UK.

In 1987 only 1.57 per cent of gross domestic product in Northern Ireland was generated by tourism compared with 4.23 per cent in Great Britain and 5.03 per cent in the Republic of Ireland.

In terms of employment, it has been estimated that only 0.9 per cent of civil employment in the province is related to tourism compared to 4.7 per cent in Great Britain and 6.2 per cent in the Republic.

While outstanding natural scenery, top class recreational and leisure facilities and lashings of good old-fashioned Ulster hospitality are powerful selling agents, the new target set by a Government tourism review group will require a significant effort from everyone connected with the industry.

Yet more visitors than ever are coming to Northern Ireland to "see for themselves", a trend local tourism leaders are happy to encourage.

"Getting visitors to the province is half the battle. They have read and heard so much about the problems that tourism hardly rates a mention. But just one day rambling in the Mountain of Mourne or hiking in the Glens of Antrim can wipe away years of prejudice. They just keep coming back for more," said one hotelier.

This theme is reflected in the Department of Economic Development's report "Tourism in Northern Ireland - A View to the Future" which was prepared by the review group and which charts the way ahead for the industry.

It states: "Those who have reason to visit know the reality but, for those who have never been here, the issue of violence must be addressed to overcome their reflective recoil from even considering Northern Ireland as a holiday destination."

To achieve the sort of targets which the Government has set, the entire industry is gearing up for change. The most fundamental will be the abolition of the Northern Ireland Tourist Board and its incorporation into a new body to be known as the Northern Ireland Development Organisation.

This new body, responsible in the words of Mr Peter Viggers, the province's Industry Minister, for a "renewed drive to develop the tourism potential of Northern Ireland", will have responsibility for both marketing and product development.

It will bring together the present promotional role of the NITB and the grant aiding functions of the Department of Economic Development's tourism branch.

In common with other sectors the name of the game will be on providing value for money. The new strategy will see the replacement of the present grant schemes for the development of accommodation, amenities and hire cruisers with a single scheme of selective financial assistance using criteria similar to those applying to manufacturing industry.

Such serious surgery has overshadowed another excellent year for the tourism industry in 1988. Following a series of terrorist outrages, which attracted international attention, officials feared a 7 per cent fall but in the event 930,000 came to Northern Ireland, just 1 per cent down on 1987, which was the best year since 1970.

And in the category which provides most room for growth - people who visit Ulster for a holiday as opposed to visiting friends or relatives or coming on business - there was a 7 per cent increase. A total of 125,000 came purely to enjoy a holiday and of those more came from Great Britain.

The numbers crossing the Irish Sea jumped by 29 per cent to 21,500 and in Scotland, where the tourist board was particularly active, the increase was 31 per cent. Holidaymakers from the Republic rose by 15 per cent to 61,000. There was a 10 per cent increase to 15,000 in the number of visitors from North America.



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Overall the increase from Europe, including visits to friends and business trips, was 19 per cent and from Australia 10 per cent, but there was an 8 per cent fall in the total number of visitors from North America.

In Europe a new direct Air Force service late last year increased the number of French visitors by 263 per cent to 5,300. The Government believes that the task of attracting more pure holidaymakers

offers the best prospect for growth. To this end the new tourism strategy has identified priority markets, particularly Great Britain and the Republic, the youth market and niche or special interest markets. Particular tourism products will be identified as centres of international excellence in

areas such water sports, heritage and culture and local cuisine. The new strategy is being interpreted as a blueprint for tourism development in the province into the next century.

Jim Flanagan

WORLD INDUSTRIAL REVIEW

The Financial Times proposes to publish this survey on:

Monday, 8th January, 1990

For a full editorial synopsis and advertisement details, please contact:

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INTERNATIONAL CAPITAL MARKETS

UK GILTS

Half measures for bears and bulls

AN OPTIMIST looking at half a glass of beer claims it is half full; a pessimist claims it is half empty.

In a similar way, gilt-edged optimists delight in every rise in base rate because these increase the chances of a recession. The pessimists see the rises in short rates as inevitably putting upward pressure on long yields.

Last week - at least until Friday's events in New York - the bears were rather more of the arguments. Despite the latest rise in base rates, sterling remained under pressure.

The pressure on sterling was inevitable. The recent co-ordinated European interest rate rises gave the pound no advantage. It needs extra protection because of the UK trade deficit.

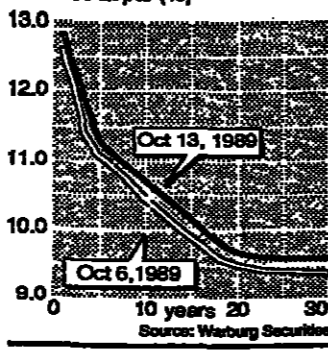
British inflation rates and, dare I say, increasing political uncertainty.

Mr Nigel Lawson, the Chancellor of the Exchequer, must not (and, if one believes his conference speech, will not) allow the pound to fall much further. The consequences for inflation would be unthinkable.

If the Chancellor is forced into policies other than combating inflation through the use of high interest rates, the country could see the end to gilt buy-backs and even some new stock issued at the long end as part of an over-funding policy.

UK gilts yields

Restated at par (%)



The immediate political concern is that the Tories believe that they need to spend money to buy votes.

However, the UK needs to reduce its inflation rate (and therefore interest rates) by its own efforts before enlisting the help of European monetarists. This may cause a good deal of pain over the next 12 months.

Although the pessimists appear to have more arguments on their side, the optimists have potentially the strongest qualitative case, namely a UK recession and/or

full membership of the European Monetary System. These two events could lead to a structural shift in gilt yields, both at the short and at the long end.

The signs of a slowdown in the UK economy were visible in the third quarter. These weakening trends will be exacerbated by the rise in base rates to 15 per cent. As night follows day, both price and wage inflation should fall in the next 12 months.

If investors felt that 5 per cent price inflation could become the Government's maximum limit rather than an acceptable minimum, then longer gilt yields can fall nearer to 9 per cent. Such a policy is possible in the next parliament, particularly if coupled with full EMS membership.

However, the UK needs to reduce its inflation rate (and therefore interest rates) by its own efforts before enlisting the help of European monetarists. This may cause a good deal of pain over the next 12 months.

Mike Payne

Mike Payne is Director (Investment Strategy) at Legal & General Investments.

US MONEY AND CREDIT

Uncanny parallels with 1987 crash

UNCANNY. Isn't it? In 1988, equity traders and investors are looking forward with trepidation to October 16 - today - to see if there is a serious rout in the stock market.

In 1987, two years ago, the huge fall on October 16, a Friday, presaged the unprecendented crash of 508 points on the Dow Jones Industrial Average index the following Monday.

Unless you are a believer in the strict mathematics of wave or cyclical theory, the timing of last Friday's sudden fall of nearly 200 points on the stock market could have been just a freak.

However, some, looking at what led up to both the selling deluge last Friday and the crash of 1987, see some remarkable parallels.

In both cases, for example, interest rate and currency policy co-ordination with the Group of Seven industrial nations appeared to be in disarray.

In 1987, the October 19 stock market crash was preceded by an ominous trans-Atlantic war of words between West Germany and the US.

Then, West Germany made it plain that it was dissatisfied with the progress being made by the US to improve its trade deficit and would not, it suggested, hold its own financial rectitude hostage to the dollar's fortunes by continuing to support it.

This year, the great equity sell-off was also preceded by substantial messages within the powerful G7. This time, however, the bone of contention was the strength of the dollar which, the non-US industrialised nations argued, was impeding trade adjustments, causing gradual devaluations in their own currencies and threatening their own fights against inflation.

After most European nations and Japan had raised interest rates, the dollar just kept on going up.

In response, the US Federal Reserve may (or may not) have eased. On Friday there were reports that the Fed planned to make liquidity available to the markets in an attempt to head off any further panic selling of equities.

All last week, the US Treasury bond market reacted exclusively to the Fed's open market operations, watching for signs as to whether the cen-

tral bank indeed had eased in response to pressure from its partner central banks in the G7 and to its own Administration.

By Friday most were fairly sure that a modest easing was in place, in spite of figures showing higher than expected demand in the consumer sector and prices in September. Both of these sets of figures could be expected to persuade a Fed with more than its fair share of inflation hawks to keep policy

rigid - on the sidelines - that the market could not go on rising just because corporations were valiantly and perhaps stupidly enough to pay over the odds to take over another company and cripple themselves with debt to boot.

Mr Robert Campeau's much-trumpeted foray (aided and abetted by First Boston) into US retailing through his acquisition of Allied and Federated Stores collapsed in an ignominious

observer of the markets might have wondered: why UAL, why not Campeau, why not Resorts International, why not Integrated Resources? There have been enough disasters in companies bought out using junk bonds or restructured using a dangerous amount of leverage, to send warning signals.

Why did the UAL deal have so much impact? Maybe because that deal was regarded as being at the respectable end of leveraged takeovers: if this deal failed to find financing, how could other, less auspicious deals ever hope to go ahead?

Maybe it was the proverbial straw that broke the camel's back. In the week preceding last Friday's news that nearly all international banks had refused to finance the UAL deal there had been numerous stories of troubles.

Quintex of Australia's agreement to buy MGM-UA Communications collapsed because of financing problems, and Ramada scrapped a \$400m debt offering as part of its restructuring of Astor Corp because of the depressed state of the junk bond market.

Maybe it was far more simple than this. Is it worth boosting the equity market by another 10 per cent if 7 per cent can be wiped out in a single Friday afternoon?

Another parallel with October 1987 happened last Friday. As equities slumped, the Treasury bond market surged by more than 2 1/2 percentage points on Friday as investors sought refuge in government-backed paper - even a Government which has offered the ultimate case study in the art of leverage to corporate America - and gambled on the Fed being forced into easier policy simply to restore confidence.

What the bond market was looking for today is overt signs that the Fed has eased in response to Friday's stock market shake-out.

Will there, as in 1987, be a statement that the Fed intends to provide whatever liquidity is needed to insulate the US banking system?

Will the non-US members of the Group of Seven be charitable and offer some helpful remarks about peace and love and international co-operation?

Janet Bush

FT/AIBD INTERNATIONAL BOND SERVICE

Table listing various international bonds with columns for Country, Issuer, Maturity, and Yield. Includes sections for US, UK, Germany, France, Italy, etc.

US MONEY MARKET RATES (%)

Table showing US Money Market Rates for various instruments like Fed Funds, Treasury bills, etc.

US BOND PRICES AND YIELDS (%)

Table showing US Bond Prices and Yields for Treasury and Commercial Paper.

NRI TOKYO BOND INDEX

Table showing NRI Tokyo Bond Index performance for various periods.

PERFORMANCE INDEX

Table showing Performance Index for various bond categories.

ESTIMATED PAR YIELD

Table showing Estimated Par Yield for various bond types.

STRAIGHT BONDS: Yield to redemption of the mid-price. Amount shown is expressed in millions of currency units except for Yen bonds, where it is in billions.

FLLOATING RATE BONDS: US dollars unless indicated. Mid-price above the 100 is the current offer rate for US dollars. C Corp - current coupon.

WARRANTS: Equity warrant premium - exercise premium over current share price. Bond warrant ex-yield - exercise yield at current warrant price.

Closing prices on OCTOBER 13

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Baring Sterling Bonds advertisement. Features large stylized text 'BARINGS', 'Baring Sterling Bonds', and details about the company, trading services, and contact information for Clive Norris and Ian Cooper.

UK COMPANY NEWS

Flavour of the month and enjoying it

John Ridding explains how Siebe shook off its unpopular stock market rating

THE mention of Siebe's entry into the FT-SE 100 brings a broad smile to the face of Mr Barrie Stephens, a chief executive who comprises equal parts amiability and a hard-nosed instinct for making deals.

Siebe's growth into one of the world's largest manufacturers of controls equipment with annual sales in excess of £1bn goes much of the way to vindicating a strategy which until recently made it one of the City's least popular stocks.

The strategy, which involved three rights issues in as many years, one of which coincided with the stock market crash of October 1987, still leaves grudges among a few investors. But the success of the acquisitions they financed is now accepted and shares have enjoyed a re-rating. "We are flavour of the month," proclaims Mr Stephens, "and we kind of like it."

In its current shape, Siebe derives over half of its profits and sales from engineering controls for a broad range of customers including the construction, automotive and consumer goods sectors. Although each product is different, ranging from thermostats to devices for limiting the speed of diesel engines, their common underlying function is to improve efficiency.

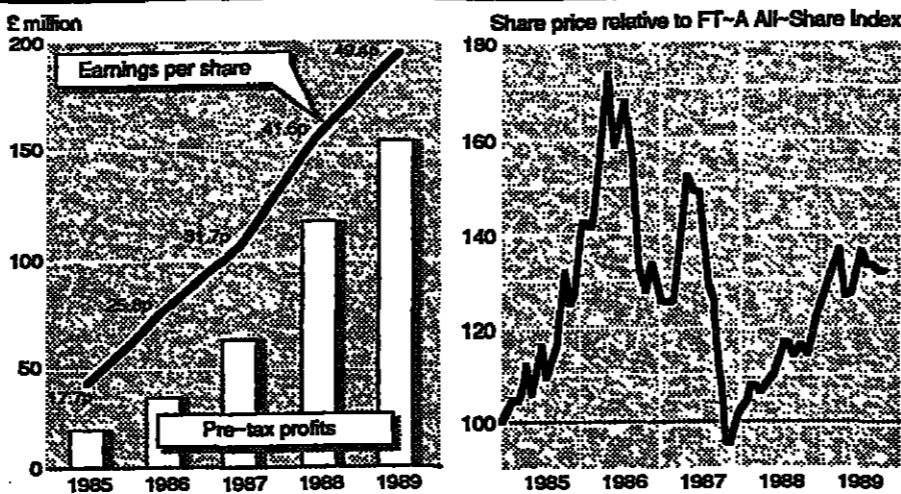
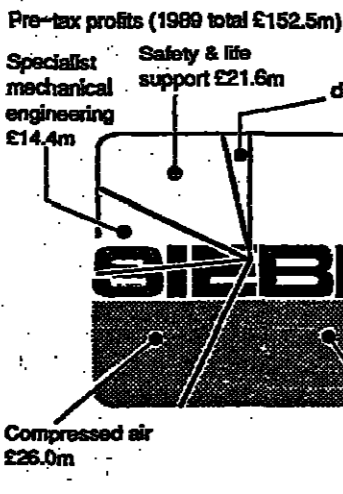
The group's three other main areas - compressed air, safety products and specialist engineering - have seen steady growth, although the latter has been held back by a slowdown in the construction of European nuclear power plants.

Siebe also has an international spread. The large majority of sales comes from outside the UK, with the US alone representing 46 per cent of turnover.

But Siebe's rise to its current size has been a far from easy process. Many of the turning points in the company's progress have involved hostile takeovers. The 1973 acquisition of James North, manufacturer of safety equipment, was bitterly contested, as was the 1983 purchase of Tecalemit, a maker of garage equipment.

There has also been more than a dash of good fortune in Siebe's move into the lucrative controls market. Following the acquisition of Tecalemit, Mr Stephens confesses, "we were looking through the box of what we had bought and I told my colleagues that the controls

Siebe



companies were not good to us. They were too small and were in an engineering discipline that we didn't know much about."

After closer inspection, however, the company resolved to hold on to the subsidiaries and the new operation was soon expanded by three pneumatic controls companies which Siebe acquired as part of the purchase of CompAir. "I would like to say that the entry into controls was a grand sweep of strategy, but that wouldn't be telling the truth."

There was also an element of good fortune in the fact that Siebe was able to acquire three large US controls companies - Robertshaw, Ranco, and Barber-Colman - within a year, enabling it to challenge Honeywell and Johnson Controls, the world's largest players, in their own backyard.

Honeywell is still by some margin the largest controls group in the US but Siebe's sights are firmly set on eroding the gap. "At their last shareholders' presentation they mentioned us by name, twice," says Mr Stephens. "One year before they would probably have thought we were a German manufacturer of biscuits."

But Siebe's focus is currently concentrated on other markets. In particular, the group is looking to exploit the technology and products of its US-based subsidiaries in Europe. "The process has been delayed by the need for approval from Europe's various member states but is finally underway. The manufacture of the first of these new products, Robertshaw's gas

control valve, is scheduled to start in February 1990. Ironically, since Siebe is a UK company, it faces similar constraints to non-EC companies in its plans to import technology into Europe. On one level this means satisfying new EC product regulations. More fundamentally, there are concerns that a "fortress Europe" will be hard to penetrate after 1992.

Siebe's response has been to set up a string of manufacturing plants, or adapt existing facilities, while minimising duplication. Robertshaw's gas control valve, for example, will be made at an existing site in Cornwall and exported to the rest of Europe.

Japan provides a second focus for expansion. It is perhaps surprising that Japanese companies do not rank among the world's largest controls manufacturers. It is even more surprising that Siebe, as a foreign company, owns one of the largest Japanese participants in what is a sensitive strategic market.

Siebe acquired Ranco Japan at the time of the acquisition of the US parent. It also owns a small electronics controls company and has a 50 per cent stake in Kuroda Watts, another controls maker. Siebe forecasts that its Japanese turnover will rise from about £100m to £500m over the next five years.

Expansion in its various markets is likely to come more through organic growth than previously. According to Mr Stephens there is no need for a new business leg and acquisitions are likely to be of a "fill-in" nature.

Siebe has also ruled out a rights issue in the near future. Although Mr Stephens concedes that "if we perceive a sensible acquisition in the next financial year then timing would be right" he believes that the current economic climate does not encourage the issue of paper to make a major purchase.

Abstinence from rights issues is one of the principal factors in Siebe's rehabilitation. Of the concerns that remain one of the most commonly cited by analysts is the company's image as a "one-man show". Centralised decision-making is perceived as a potential problem given Siebe's rapid expansion.

Mr Stephens strongly rejects such a description. "There is no way that I could run all of

our businesses myself, and if I was surrounded by 'yes men' then we wouldn't last two years." Underneath the board are eight "barons" who report to Mr Stephens, each of which has his own executive team.

Any threat to Siebe's progress is more likely to come from outside. Although its return to favour has seen a steady improvement in its share price, its current rating of just over nine times prospective earnings may still appear cheap to a large player looking to expand into the defensive and expanding market for controls.

It seems probable, however, that predators have missed their best chance - when Siebe was in the doghouse and before the pain of expansion turned into gains.

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition:

- Hafslund Nycomed A & B (Section: Industrials).
- Jakarta Fund (Trusts, Finance, Land).
- Lilly (Eli) (Industrials).
- Yasuda Trust & Banking Company (Banks).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timescales.

Company	Date
Chesterfield Props	Oct. 18
Clydesdale	Oct. 17
Dorland & Newman	Oct. 18
Edinburgh	Oct. 25
Shell Oil Co.	Oct. 24
Sophy's Holdings	Oct. 26
Toshiko Corp.	Oct. 26
Fluor	Nov. 1
Farmor (LH)	Oct. 17
Magnesium Europe	Nov. 13
Scottish Cities Inv Tr	Nov. 13
Thomson	Oct. 17

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FINANCIAL TIMES STOCK INDICES

	Oct. 13	Oct. 12	Oct. 11	Oct. 10	Oct. 9	Oct. 6	1989 High	1989 Low	Since Completion High	Since Completion Low
Government Secs.	83.79	83.87	83.83	83.91	84.18	84.61	89.29	83.75	127.4	49.18
Fixed Interest	94.08	93.89	94.23	94.86	95.00	95.21	99.59	93.89	105.4	50.53
Ordinary	1815.0	1817.7	1797.3	1796.7	1822.9	1857.8	2008.6	1447.8	2008.6	49.4
Gold Mines	204.7	204.8	206.2	208.2	208.0	208.0	215.2	154.7	734.7	43.5
FT-Act All Share	1124.57	1127.04	1118.61	1120.83	1136.63	1153.22	1223.80	921.22	1228.57	61.92
FT-SE 100	2233.9	2237.8	2218.8	2218.8	2247.0	2277.5	2426.0	1782.8	2443.4	986.9

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Application has been made to the Council of The Stock Exchange for the Shares and Warrants, now proposed to be issued, to be admitted to the Official List. It is expected that such Shares and Warrants will be admitted to the Official List, and that dealings will commence, on 19th October, 1989.

Particulars of the Shares and Warrants are expected to be available in the Statistical Services of Exel Financial Limited on 17th October, 1989 and copies of the Placing Memorandum which comprise Listing Particulars relating to The Singapore SESDAQ Fund Limited may be obtained during normal business hours from the Company Announcements Office of The Stock Exchange on 17th and 18th October, 1989 and until 6th November, 1989 (Saturdays and public holidays excepted) from:-

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Ropemaker Place
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16th October, 1989

This announcement appears as a matter of record only. October, 1989

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The Sanwa Bank, Limited
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The Bank of Tokyo, Ltd.
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Rabobank Nederland, London Branch
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Senior Managers
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DG BANK Deutsche Genossenschaftsbank, London Branch
The Saitama Bank, Ltd.
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The Mitsubishi Trust and Banking Corporation

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National Bank of Abu Dhabi
Republic National Bank of New York, London Branch
The Royal Bank of Canada

Agent Bank
Barclays Bank PLC

BARCLAYS

UK COMPANY NEWS

Some rationalisation but growth should follow BAE and Thomson seek approval to missile link

By David White and Clive Cookson

BRITISH AEROSPACE and Thomson-CSF are seeking a go-ahead from the UK and French governments to merge their top-security missile businesses into a joint company with annual sales of \$1.4bn.

THIS WEEK

IF THEY can tear themselves away from hour to hour trading in equities, financial markets will this week be watching a variety of economic data for an indication of UK economic activity, and awaiting Thursday evening, when the Chancellor gives his annual speech to the City at the Mansion House in London.

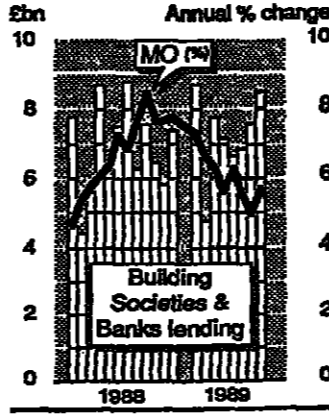
not discuss the EMS, but there have been hints that he might announce a change in funding policy.

in interest rates could see the downward trend in unemployment reversed.

Albert Fisher US purchase worth \$17m

By Nikki Tait

ALBERT FISHER, the acquisitive fresh produce distributor, is extending its operations in northern California with the purchase of a fresh fruit and vegetable supplier called Royal Foods Company.



Annual % change Building Societies & Banks lending

Top management appointments at UB

By Nikki Tait

UNITED BISCUITS, the foods and restaurant group, will today announce a series of senior management appointments - an extension of the changes began last May with the naming of new chairman to replace Sir Hector Leung when he retires next year.

Mr Jim Rlyth, group finance director, is to retire at the end of 1990 and be succeeded by Mr John Warren, previously finance director of UB Brands.

Mr Frank Knight, the deputy group chief executive, is taking responsibility for corporate services. These include research and development, planning, European personnel, and public affairs.



GATEWAY CORPORATION PLC (formerly called The Dee Corporation PLC)

NOTICE OF A MEETING OF THE Holders of the £66,000,000 5% Convertible Bonds Due 2002 of The Gateway Corporation PLC (the "Bondholders", the "Bonds" and the "Company" respectively) in accordance with the terms and conditions of the Trust Deed dated 25th June, 1987 constituting the Bonds is set out below.

THE GATEWAY CORPORATION PLC Notice of Meeting of the holders of 5% Convertible Bonds Due 2002

Extraordinary Resolution THAT this meeting of the holders of the outstanding 5% Convertible Bonds Due 2002 (the "Bonds") of The Gateway Corporation PLC (the "Company") constituted by a Trust Deed dated 25th June, 1987 (the "Trust Deed") between the Company (formerly called The Dee Corporation PLC) and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for holders of the Bonds, hereby:

NOTICE OF INTEREST RATE To the Holders of Banco Central do Brasil New Money Bonds Due in 1990

The Molson Companies Limited (Incorporated in the laws of Canada) U.S. \$35,000,000 Floating Rate Notes

THE ROYAL BANK OF CANADA Dividend No. 409 NOTICE IS HEREBY GIVEN THAT a dividend of 55 cents per share upon the paid up common shares of this Bank has been declared for the current quarter and will be payable at the Bank and its Branches on and after 24 November, 1989 to shareholders of record at close of business on 24 October, 1989.

WOOLWICH EQUITABLE BUILDING SOCIETY £200,000,000 Floating Rate Loan Notes Due 1993

Notice of Redemption Kingdom of Sweden U.S. \$100,000,000 11% Notes due 1991

FOKUS Bank A/S (Incorporated in the Kingdom of Norway with limited liability) U.S. \$30,000,000 Floating Rate Subordinated Notes due 1997

THE EXPORT-IMPORT BANK OF KOREA Notice of Redemption U.S. \$50,000,000 Floating Rate Notes due 1994

MFC Finance No.1 PLC Mortgage Backed Floating Rate Notes Due October 2023

DIARY DATES

Trade fairs and exhibitions: UK

Current British Designer Show (01-385 1200) (until October 17) Olympia
October 18-19 Hotel, Catering and Leisure Industry Technology Exhibition - HOTTECH (01-978 2050) Kensington Exhibition Centre

FINANCIAL

COMPANY MEETINGS TODAY
Bancor, Baltic Exchange, 14-20, St. Mary Lane, E.C. 3
BOARD MEETINGS
Fluor

Overseas exhibitions

Current International Office Environment Exhibition (01-486 1951) Tokyo
November 14-15 International Maritime Equipment and Inland Shipping Exhibition (01-485 7977) Amsterdam

Business and management conferences

October 16-17 Financial Times Conference: Re-regulating Europe's financial sector (01-935 2322) Hotel Inter-Continental, London
October 24-25 International Business Communications: Third annual conference on the management and marketing of unit trusts (637 4383) London Marriott Hotel, W1

CONSTRUCTION CONTRACTS

Birmingham indoor arena

JOHN LAING CONSTRUCTION has won a \$51m design and construct contract from Birmingham City Council for the National Indoor Arena in Birmingham. It will have a space-frame roof, and seating for 12,000.

Edinburgh offices project for Royal Bank of Scotland

SIR ROBERT McALPINE CONSTRUCTION MANAGEMENT has been appointed by RBS Property Developments as construction manager for the \$40m first phase on an administration building in South Gyle, Edinburgh.

Brighton office development

FAIRCLOUGH BUILDING has been awarded orders worth over \$50m in Brighton, Basildon, Felixstowe and Ashford. The largest is the construction of Trafalgar Place, a \$26m high-specification office complex next to Brighton rail station.

\$30m workload for Dew Group

DEW GROUP has won orders totalling over \$30m. A \$5.5m contract for Yorkshire Water Authority is for construction of humus tanks at Knotrop sewage treatment works, near Leeds.

Leisure complex for Pearl staff

RAITE AND KEIT has been awarded contracts totalling \$18m. The largest, valued at \$8.5m, is for an indoor sports and leisure complex at Castor, Peterborough, for Pearl Assurance.

PRECAST CONCRETE DESIGN & BUILD
COSTAIN
Costain Dow Mac

Channel Tunnel project

KIER MANAGEMENT, a Beazer company, has been appointed co-ordinating contractor for the \$60m North Pole Depot, an important element of British Rail's Channel Tunnel project.

Cementation wins \$20m

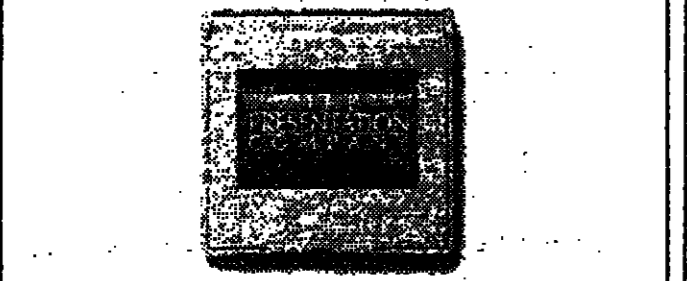
CEMENTATION companies in the building and civil engineering division of Trafalgar House have secured contracts worth over \$20m.

PARLIAMENTARY

Today Lords: Employment Bill, committee.
Commons: Debate on Griffiths Report on community care.
Tomorrow Commons: Debate on Griffiths Report on community care.

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Tel: 01-828 7233 AFB member



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FT UNIT TRUST INFORMATION SERVICE

For Current Unit Prices on any telephone ring direct-0836 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

AUTHORISED UNIT TRUSTS

Unit Trust Name, Unit Price, etc.

Table listing various unit trusts such as Abbey Unit Trust, Abstract Management Ltd, Acorn Unit Trust, etc., with their respective unit prices.

Table listing unit trusts under the heading 'Barclays Unit Trusts' and 'Barclays Overseas Ltd', including details like 'Barclays Bond Fund' and 'Barclays Overseas Fund'.

Table listing unit trusts under the heading 'British American Unit Trusts' and 'British American Overseas Ltd', including details like 'British American Bond Fund' and 'British American Overseas Fund'.

Table listing unit trusts under the heading 'CIBC Unit Trusts' and 'CIBC Overseas Ltd', including details like 'CIBC Bond Fund' and 'CIBC Overseas Fund'.

Table listing unit trusts under the heading 'Crest Unit Trusts' and 'Crest Overseas Ltd', including details like 'Crest Bond Fund' and 'Crest Overseas Fund'.

Table listing unit trusts under the heading 'Fidelity Unit Trusts' and 'Fidelity Overseas Ltd', including details like 'Fidelity Bond Fund' and 'Fidelity Overseas Fund'.

Table listing unit trusts under the heading 'First Unit Trusts' and 'First Overseas Ltd', including details like 'First Bond Fund' and 'First Overseas Fund'.

Table listing unit trusts under the heading 'Gilt Unit Trusts' and 'Gilt Overseas Ltd', including details like 'Gilt Bond Fund' and 'Gilt Overseas Fund'.

GUIDE TO UNIT TRUST PRICING. Includes sections for 'UNIT PRICE', 'UNIT TRUSTS', and 'UNIT TRUSTS'. Explains how to calculate unit prices and provides examples.

FT UNIT TRUST INFORMATION SERVICE

For Current Unit Trust Prices on any telephone ring direct-0836 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

Table listing other UK unit trusts with columns for Name, Price, Yield, and other financial metrics.

INSURANCES

Table listing insurance companies and their unit trusts with columns for Name, Price, Yield, and other financial metrics.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

For Current Unit Trust Prices on any telephone ring direct-0668 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

Main table containing unit trust information, organized by region: GUERNSEY (GIB RECORDED), JERSEY (GIB RECORDED), SWITZERLAND (GIB RECORDED), LUXEMBOURG (GIB RECORDED), and OFFSHORE AND OVERSEAS. Each entry includes company name, unit type, and price.

OFFSHORE AND OVERSEAS

GUERNSEY (GIB RECORDED)

JERSEY (GIB RECORDED)

SWITZERLAND (GIB RECORDED)

LUXEMBOURG (GIB RECORDED)

MANAGEMENT SERVICES

GUERNSEY (GIB RECORDED)

JERSEY (GIB RECORDED)

SWITZERLAND (GIB RECORDED)

LUXEMBOURG (GIB RECORDED)

MANAGEMENT SERVICES

GUERNSEY (GIB RECORDED)

JERSEY (GIB RECORDED)

SWITZERLAND (GIB RECORDED)

LUXEMBOURG (GIB RECORDED)

MANAGEMENT SERVICES

GUERNSEY (GIB RECORDED)

JERSEY (GIB RECORDED)

SWITZERLAND (GIB RECORDED)

LUXEMBOURG (GIB RECORDED)

MANAGEMENT SERVICES

GUERNSEY (GIB RECORDED)

JERSEY (GIB RECORDED)

SWITZERLAND (GIB RECORDED)

LUXEMBOURG (GIB RECORDED)

MANAGEMENT SERVICES

GUERNSEY (GIB RECORDED)

JERSEY (GIB RECORDED)

SWITZERLAND (GIB RECORDED)

LUXEMBOURG (GIB RECORDED)

FT UNIT TRUST INFORMATION SERVICE

Table listing various unit trusts and their performance metrics, including columns for Name, Fund Type, and other financial details.

LONDON SHARE SERVICE

Table listing London share services, including British Funds, Loans, Foreign Bonds & Rails, and Money Market Trust Funds, with columns for Name, Price, and other details.

LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct-0636 43 + four digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT.

AMERICANS - Contd

Table listing American companies such as 3M, Alcoa, Amstar, and their share prices and market data.

CANADIANS

Table listing Canadian companies such as Alcan, Bell Canada, and their share prices and market data.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies such as Bank of Montreal, Citicorp, and their share prices.

BEERS, WINES & SPIRITS

Table listing beverage companies such as Anheuser-Busch, Carlsberg, and their share prices.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies such as Bechtel, Bovis Lend Lease, and their share prices.

BUILDING, TIMBER, ROADS - Contd

Continuation of Building, Timber, Roads companies including Bovis Lend Lease, Hochtief, and their share prices.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as BASF, Dow Chemical, and their share prices.

DRAPERY AND STORES

Table listing retail and drapery companies such as Debenhams, Debenhams Group, and their share prices.

BUILDING, TIMBER, ROADS

Continuation of Building, Timber, Roads companies including Bovis Lend Lease, Hochtief, and their share prices.

DRAPERY AND STORES - Contd

Continuation of Drapery and Stores companies including Debenhams, Debenhams Group, and their share prices.

ELECTRICALS

Table listing electrical companies such as British Telecom, British Telecommunications, and their share prices.

DRAPERY AND STORES

Continuation of Drapery and Stores companies including Debenhams, Debenhams Group, and their share prices.

DRAPERY AND STORES

Continuation of Drapery and Stores companies including Debenhams, Debenhams Group, and their share prices.

DRAPERY AND STORES

Continuation of Drapery and Stores companies including Debenhams, Debenhams Group, and their share prices.

ENGINEERING - Contd

Continuation of Engineering companies including Balfour Beatty, Balfour Beatty Group, and their share prices.

ENGINEERING

Table listing engineering companies such as Balfour Beatty, Balfour Beatty Group, and their share prices.

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ENGINEERING

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INDUSTRIALS (Misc.) - Contd

Continuation of Industrial (Misc.) companies including British Airways, British Airways Group, and their share prices.

INDUSTRIALS (Misc.)

Table listing industrial (miscellaneous) companies such as British Airways, British Airways Group, and their share prices.

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LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct-0936 43 + four digit code (listed below). Calls charged at 38p per minute peak and 25p off peak. Inc VAT

LEISURE table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Leisure, Leisure, Leisure.

PAPER, PRINTING, ADVERTISING - Contd table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Paper, Printing, Advertising.

TEXTILES - Contd table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Textiles, Textiles, Textiles.

TRUSTS, FINANCE, LAND - Contd table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Trusts, Finance, Land.

OIL AND GAS - Contd table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Oil and Gas, Oil and Gas.

MOTORS, AIRCRAFT TRADES table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Motors, Aircraft Trades.

PROPERTY table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Property, Property, Property.

TOBACCO table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Tobacco, Tobacco, Tobacco.

TRANSPORT table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Transport, Transport, Transport.

MINES - Contd table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Mines, Mines, Mines.

Commercial Vehicles table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Commercial Vehicles.

TRUSTS, FINANCE, LAND table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Trusts, Finance, Land.

OVERSEAS TRADERS table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Overseas Traders.

PLANTATIONS table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Plantations.

THIRD MARKET table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Third Market.

Garages and Distributors table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Garages and Distributors.

TRUSTS, FINANCE, LAND table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Trusts, Finance, Land.

FINANCE, LAND, ETC table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Finance, Land, Etc.

DIAMOND AND PLATINUM table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Diamond and Platinum.

MISCELLANEOUS table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Miscellaneous.

NEWSPAPERS, PUBLISHERS table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Newspapers, Publishers.

TRUSTS, FINANCE, LAND table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Trusts, Finance, Land.

FINANCE, LAND, ETC table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Finance, Land, Etc.

DIAMOND AND PLATINUM table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Diamond and Platinum.

MISCELLANEOUS table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Miscellaneous.

PAPER, PRINTING, ADVERTISING table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Paper, Printing, Advertising.

SHOES AND LEATHER table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Shoes and Leather.

FINANCE, LAND, ETC table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Finance, Land, Etc.

DIAMOND AND PLATINUM table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Diamond and Platinum.

MISCELLANEOUS table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Miscellaneous.

SOUTH AFRICANS table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like South Africans.

TEXTILES table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Textiles.

FINANCE, LAND, ETC table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Finance, Land, Etc.

DIAMOND AND PLATINUM table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Diamond and Platinum.

MISCELLANEOUS table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Miscellaneous.

PROPERTY table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Property.

TEXTILES table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Textiles.

FINANCE, LAND, ETC table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Finance, Land, Etc.

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MISCELLANEOUS table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Miscellaneous.

PROPERTY table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Property.

TEXTILES table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Textiles.

FINANCE, LAND, ETC table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Finance, Land, Etc.

DIAMOND AND PLATINUM table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Diamond and Platinum.

MISCELLANEOUS table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Miscellaneous.

REGIONAL & IRISH STOCKS

Regional and Irish Stocks table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Regional and Irish Stocks.

TRADITIONAL OPTIONS

Traditional Options table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Traditional Options.

PROPERTY

Property table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Property.

OILS

Oils table with columns: Stock, Price, Div, Yld, Last, Dividends, etc. Includes companies like Oils.

MISCELLANEOUS

Miscellaneous text at the bottom right of the page.

CURRENCIES, MONEY AND CAPITAL MARKETS

POUND SPOT-FORWARD AGAINST THE POUND. Table with columns for Oct. 13, Day's spread, Close, One month, % p.a., Three months, % p.a.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR. Table with columns for Oct. 13, Day's spread, Close, One month, % p.a., Three months, % p.a.

MONEY MARKETS

Inflation figures renew rate fears

FRIDAY'S NEWS of a sharp rise of 1.1 per cent in September West German wholesale prices...

sure for higher rates seemed to filter through the Euromarkets from New York...

UK clearing bank has leading rate 15 per cent from October 5

Government bond markets fell in Frankfurt, New York and London. Trading on Life in German bonds and Euro D-Mark futures reached record levels...

In London three-month interbank rate rose to 15 1/2 per cent on Friday, as speeches during the week by the UK Prime Minister and her Chancellor at the Conservative Party Conference failed to reassure financial markets...

Nervousness was illustrated by a rise in the average rate of discount at the weekly Treasury bill tender. The rate on 91-day bills rose to 14.5687 per cent, from 14.2767 the previous week.

£ IN NEW YORK

Table with columns for Oct. 13, Close, Previous Close. Rows for 1 month, 3 months, 6 months.

CURRENCY RATES

Table with columns for Oct. 13, Bank, Spot, 3 months, 6 months, 1 year. Rows for Sterling, US Dollar, Swiss Franc, etc.

STERLING INDEX

Table with columns for Oct. 13, Previous. Rows for 3.00, 5.00, 10.00, 15.00, 20.00, 25.00, 30.00.

OTHER CURRENCIES

Table with columns for Oct. 13, £, \$, DM, Yen, etc. Rows for Argentina, Australia, Canada, etc.

CURRENCY MOVEMENTS

Table with columns for Oct. 13, Bank of England, Change %. Rows for Sterling, US Dollar, Swiss Franc, etc.

EURO-CURRENCY INTEREST RATES

Table with columns for Oct. 13, Short term, 7 days notice, One month, Three months, Six months, One year. Rows for Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table with columns for Oct. 13, £, \$, DM, Yen, etc. Rows for DM, Yen, etc.

FT LONDON INTERBANK FIXING

Table with columns for 01.00 a.m. Oct. 13, 3 months US dollars, 6 months US dollars. Rows for 3m, 6m.

The fixing rates are the arithmetic means rounded to the nearest one-tenth, of the bid and offered rates for 30-day bank bills...

MONEY RATES

Table with columns for NEW YORK, Treasury Bills and Bonds, 4pm. Rows for One month, Three months, Six months, One year.

LONDON MONEY RATES

Table with columns for Oct. 13, Overnight, 7 days notice, One month, Three months, Six months, One year. Rows for Interbank Offer, etc.

Treasury Bills (bill): one-month 14.81 per cent; three months 14.81 per cent; Bank Bills (bill): one-month 14.81 per cent; three months 14.81 per cent...

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for NATIONAL AND REGIONAL, FRIDAY OCTOBER 13 1989, THURSDAY OCTOBER 12 1989, DOLLAR INDEX. Rows for Australia, Austria, Belgium, etc.

Base values: Dec 31, 1986 = 100; Dec 31, 1987 = 115.057 (US \$ Index), 90.791 (Pound Sterling) and 94.84 (Local); Nordic: Dec 30, 1988 = 100.00 (US \$ Index), 114.45 (Pound Sterling) and 128.22 (Local).

Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited, 1987

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Oct. 99, Feb. 90, May 90, Stock. Rows for Gold C, Silver C, etc.

BASE LENDING RATES

Table with columns for Bank, % rate. Rows for ABN Bank, Adm & Company, etc.

TOTAL VOLUME IN CONTRACTS: \$3,608. A=Ask B=Bid C=Call P=Put

LONDON RECENT ISSUES

Table with columns for EQUITIES, Issue, Amount, Latest Price, 1989, Stock, Dividend, etc.

FIXED INTEREST STOCKS

Table with columns for Issue, Amount, Latest Price, 1989, Stock, Dividend, etc.

RIGHTS OFFERS

Table with columns for Issue, Amount, Latest Price, 1989, Stock, Dividend, etc.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with columns for LONDON, NEW YORK, BRUSSELS, AMSTERDAM. Rows for 1m, 3m, 6m, 1y.

MID WALES. The Financial Times proposes to publish this survey on: 3RD NOVEMBER 1989. For a full editorial synopsis and advertisement details, please contact: ANTHONY G. HAYES on 021-454-0922.

RICHARD GREEN. Aluminium. The Financial Times proposes to publish this survey on: 25th October 1989. For a full editorial synopsis and advertisement details, please contact: ANTHONY G. HAYES on 021-454-0922.

Annual Exhibition of Sporting Paintings. OPEN FROM 11th OCTOBER. Illustrated catalogue available £10 including postage. 44 Dover Street, London W1X 4JQ. Telephone: 01-493 3939. Fax: 01-629 2609. New York: 518-583 2060.

CROSSWORD. No. 7,064 Set by TANTALUS. A crossword puzzle grid with clues. Clues include: 1. 5 illness big sister had treated with selenium (7,7); 2. Beginning to change into rice leading politician (9); 3. Brave man going to the north gets the bird (6); 4. Tourist has sense to meet prophet (9); 5. Outlet for artist surrounded by noise (5); 6. 7th scan if maybe and get the hint (9); 7. Growth-up lad ultimately accepted in here (9); 8. See 34; 9. Leaves producer to rent her building (9); 10. Bring down deliveries worth producing (9); 11. Do any Long Island shops keep this material? (6); 12. Cafe sent meat I ordered (9); 13. Jet pump or part is damaged (9); 14. Mysterious... with its native sea? (Wordsworth) (5); 15. Girl with time to make a tile (7); 16. Drips on horseback? (7); 17. 2. 5 illness big sister had treated with selenium (7,7); 18. Brave man going to the north gets the bird (6); 19. Tourist has sense to meet prophet (9); 20. Outlet for artist surrounded by noise (5); 21. 7th scan if maybe and get the hint (9); 22. Growth-up lad ultimately accepted in here (9); 23. See 34; 24. Leaves producer to rent her building (9); 25. Bring down deliveries worth producing (9); 26. Do any Long Island shops keep this material? (6); 27. Cafe sent meat I ordered (9); 28. Jet pump or part is damaged (9); 29. Mysterious... with its native sea? (Wordsworth) (5); 30. Girl with time to make a tile (7); 31. Drips on horseback? (7); 32. The solution to last Saturday's puzzle will be published with names of winners on Saturday October 28.

Table of financial data for Australia, France, Germany, Italy, and Sweden, including stock prices and market indices.

Table of financial data for Japan, Hong Kong, and Australia (continued), including stock prices and market indices.

Table of financial data for Canada, including stock prices and market indices.

Table of financial data for New York, including stock prices and market indices.

Table of financial data for Toronto, including stock prices and market indices.

Table of financial data for Tokyo - Most Active Stocks, including stock prices and market indices.

Table of financial data for AMEX Composite Prices, including stock prices and market indices.

Advertisement for FT hand delivered in Turkey, mentioning Istanbul 5120190/10 lines.

4pm prices October 13

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like '12 Month High', 'Low', 'Close', 'Change', and 'Open'. Includes various stock symbols and their corresponding market data.

Advertisement for SAMSUNG Electronics featuring a cassette player and the text 'Digital, Dolby, and more...'. Includes the SAMSUNG logo and 'Home Appliances'.

Continued on Page

NYSE COMPOSITE PRICES

OVER-THE-COUNTER

Nasdaq national market, 4pm prices October 13

Table of NYSE Composite Prices. Columns include 12 Month High/Low, Div. Yld., Stock, Div. Yld., 1989 High/Low, Close Prev., and Change. Lists various stocks such as AIG, AIG, AIG, etc.

Table of Over-the-Counter prices. Columns include Stock, Div., Sales, High, Low, Last Chng, and Change. Lists various OTC stocks such as AIG, AIG, AIG, etc.

Notes and footnotes regarding the data presented in the tables, including information about dividend yields and price changes.

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Advertisement for 'Oslo (02) 678310'. Text provides contact information for Kari Berg at Narvesen Info Center for more details.

The Business Column

Turning outsiders into insiders

When Japanese executives ponder international expansion these days, they invariably affirm that their companies' long-term strategy is to become "insiders" in overseas markets. And when the market in question is Europe, they often add: "Just like IBM and Ford."

In Japanese eyes, the larger US multinational companies (MNCs) have acquired enviable freedom to range widely across Europe without exciting protectionist reactions. By doing much of their manufacturing locally, by employing local managers and staff and by generally adding to economic prosperity, they have won honorary passports to most countries where they do business.

Companies such as IBM and Ford are keenly aware that doing well in Europe means doing good, and lose no opportunity to publicise their contributions to employment and exports in each of their main national markets.

However, Japanese companies would be wrong to conclude that all they have to do is to pursue "localisation" policies more aggressively. Indeed, by simply stepping up their direct investments overseas they risk aggravating, rather than placating, the very antipathy they are so anxious to overcome.

Stateless neutrals

For the really clever thing about US MNCs is not that they have demonstrated commitment to host economies, but that they have avoided becoming anybody's national champion. By carefully cultivating the image of stateless neutrals, they have deflected concern abroad that they were extending the frontiers of US economic imperialism.

It has probably never been less true that what is good for General Motors is also good for the US. While the US share of world trade has steadily shrunk, that of US MNCs has remained buoyant. MNCs may, indeed, have sometimes acted contrary to the broader US interest by rushing to source and produce more from low-cost bases offshore, they have arguably hastened the erosion of the US's industrial base.

Statelessness, of course, can also have drawbacks. Ford has long complained about having to compete in Europe against national champion carmakers, behind each of which stands a government with a deep purse. Yet it is debatable how severe a handicap this really is. Not only is Ford adept at teasing subsidies out of European authorities, but its local rivals have probably lost as much as they have gained from national policies which encouraged them to concentrate sales and production narrowly in their home markets.

Most US MNCs would resist any attempt by Washington to link their activities too explicitly to policy goals. Witness IBM's unhappiness some years ago when the Reagan administration tightened controls on high-technology exports. By seeming to subordinate the company's commercial strategy to contentious US political objectives, the affair set back IBM's energetic efforts in Europe to gain admission to prestige electronics research programmes such as Esprit.

A few large European companies, such as Philips of the Netherlands and Ericsson of Sweden, have also attained relative statelessness. Interestingly, they almost all hail from small countries, which cannot seriously be accused of ambitions to impose their economic will on their neighbours.

The problem for Japanese companies is that, to many foreign observers, their overseas expansion seems intended principally to propagate Japan's economic and technological hegemony. Thus Sony's recent acquisition of Columbia Pictures has been widely viewed in the US not as a commitment by the company to the US economy, but as part of a menacing invasion by "Japan Inc."

Hysterical such reactions may be. But until Japanese companies manage to dispel the perception, rightly or wrongly, that their overriding objective is to advance Japan's national interest, winning acceptance as international "insiders" is likely to remain an uphill struggle.

Tomorrow, Ms Vasso Papandreou, the strong-featured and willed European Social Affairs Commissioner, takes her campaign for an European Community charter of basic workers' rights into largely hostile territory. She will put her case to the House of Commons Employment Committee, preach to the unconverted - and probably unconvertible - Mr Norman Fowler, the Employment Secretary, and the Confederation of British Industry, and see the already-persuaded Mr Neil Kinnock, the Labour Party leader.

No single issue divides the British Government from all its EC partners more clearly than the Commission's proposed social charter. It aims to place a minimum safety net on pay, working conditions and rights underneath workers who might otherwise feel threatened by more cut-throat business competition in the post-1992 single European market. Not only is this end at odds with the goal of deregulating the labour market which the Thatcher Government has pursued in Britain. So are the means proposed by the Commission - a mixture of Community-wide legislation and of "social dialogue" between employers and unions in member states.

But Ms Papandreou knows the British scene and has her defences prepared, as one would expect from someone who not only learnt but taught economics in the UK. For a start, she contests the British Government's equation of labour market deregulation with job creation. "Over a 10-year period, the UK has performed no better than any other EC state - employment increased by half a million, which relatively amounts to the Community average," she points out. "You cannot have sustained economic growth without social consensus." The latter, she defines as "taking into account the needs, desires, aspirations of all social groups."

Take West Germany into the Community, or Sweden outside it, she says. "Those economies which are better off are not the ones which have no discussion or dialogue between the two sides of industry." She shares the wider vision of Jacques Delors, the Commission's president, in wanting to hold up Europe as an example to the rest of the world. "Europe has always been known as a democratic place, where different social groups participate and enjoy the benefits of growth. This is why both western and eastern countries look to the EC as a signal, a light, an example." Noting the Community's current magnetism for its neighbours, she says: "It is not only the rate of growth that impresses them, but also the living and working conditions and the rights that citizens enjoy." For her, the

MONDAY INTERVIEW

Champion of worker rights

Vasso Papandreou, EC Social Affairs Commissioner talks to John Gapper and David Buchan

much-vaunted internal market will be a failure if its essential gains are not passed on to ordinary workers. Precisely how the Social Charter is not yet clear. Its vagueness has attracted criticism from Sir Leon Brittan who voted against it, not because (as one might have expected from the senior UK Commissioner) he felt any Community charter would be wrong, but because the 33-article document which Ms Papandreou has proposed leaves unclear what should be done at Community level, and what should be left to member

forces arrayed in its favour. Its strongest supporters, even stronger than the European Trade Union Confederation (ETUC) and the socialist leaders of France and Spain, are the leaders of the northern continental economies with high wages and high labour standards. These leaders, and even more their trade unions, simply do not want these wages or standards undercut by the likes of Portugal. Social dumping, or the competitive devaluation of wages and labour rules to attract or keep investment, has not occurred, as even Ms Papandreou acknowledges. But neither she nor the Helmut Kohl of the Community want to take any chance.

PERSONAL FILE
1944 Born
1969 Studied economics at Athens University
1971-73 MSc in economics at London University, Tutor at Exeter University
1980 PhD Reading University
1985 Member of Greek parliament
1986-87 Industry Minister
1988 Trade Minister
1989 EC Commissioner for Social Affairs

This fear of mass mobility of a low-paid workforce from Spain or Portugal undercutting pay and conditions in other Community countries is not the only worry. Employment growth in the past five years has also brought a splintering of working patterns and contracts in the higher wage economies and the emergence there of a two-tier labour market.

Part-time and temporary contract work, particularly in service industries and often performed by women, has become the employment creation component of economic growth. But Ms Papandreou shares the traditional Commission view that "flexible" employment patterns tend to benefit employers at the expense of workers who often have no choice but to accept "atypical" work.

She says the lack of childcare forces women into such work. "I do not think that most women choose it. They are obliged to do these jobs. Because of demographic pressures the demand for labour will increase and we have to have women better qualified and trained... why not give them the opportunity to have better jobs?" approval, will go through because of the



'Countries look to the EC as a signal, a light, an example'

there is an increasing fragmentation of the labour market. There are women who have had a very good education which the society has spent a lot of money on and then it is not used. From a personal point of view, women do not have the opportunity to fulfil themselves, and for the society, there is a waste of human resources."

The British Government is already under some pressure on the issue of childcare following Commission research showing it is among the worst providers in the Community of publicly funded childcare for working parents. But Ms Papandreou insists that the social security and economic costs of not improving provision are greater than those of doing so.

Her argument also relies on demographics: this time the increasing ratio of pensioners to workers in European countries because of the fall in birth rates below replacement levels. If women are not given the means of combining the bringing-up of children with work-

ing, either worsening labour shortages will constrict economic growth, or the birth of new workers will be limited. "In the short-run, it might be a greater cost, but it is not a viable society if there is not an increase in the rate of birth... It is not only a problem for social security, it is a problem for production," she says. She sees workers of both sexes having access to education and training, and being freed to use their knowledge through an enabling social framework.

These opportunities would not only fall within national boundaries: this European workforce could cross borders to meet demands for skilled labour in other countries. The Social Charter would then act as a charter for highly paid and skilled workers rather than simply being a barrier against the export of people with low pay and inadequate training.

She argues that people want greater freedom of movement, and high-skilled mobility would be economically desirable. "We face the problem of unemployment in some areas and sectors, and at the same time surpluses. If we give people better education and training, then their mobility will increase. It is desirable and it is necessary."

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Time to look anew at an Anglo-Irish court

The surrender by one country to another of fugitives from criminal justice has always been a troublesome subject, in which law and politics consistently confront each other. The decision by the Irish authorities not to put Father Patrick Ryan on trial in the latest instance of a failure to deploy criminal justice in its international context.

From the end of the last century, extradition depended on reciprocal arrangements between countries for the return of fugitive offenders. Bilateral treaties were the method most commonly applied, although multilateral extradition arrangements were frequently made by States with political links. Reciprocating national legislation, for example, provides the bases for extradition between Commonwealth members.

A common feature of such treaties and arrangements has been a refusal to surrender a fugitive for a political offence, though what is "an offence of a political character" - to adopt the phrase used unhelpfully by the United Kingdom Parliament - has defied precise definition. Dispute and uncertainty have prevailed in court decisions. In the last ten years at least, it has become possible internationally to recognise that those committing serious crimes of violence should not escape criminal justice by resorting to a claim that they were at least politically motivated, if not intrinsically offences against the State. But that move to combat terrorism has not stripped the procedural aspects of extradition of their political ingredients, although it has muted the substance of law in extraditable crimes.

The process of extradition requires an act both of executive government and the courts. Politicians, public administrators and courts form the segments of the process for deciding whether to accept a request for extradition, whether an extradition crime has been committed and whether there are any obstacles, legal or political, for the issue of a warrant of surrender. Father Ryan's case never



reached the stage of court proceedings, simply because governmental decisions obstructed. The Belgian government had declined to hand Father Ryan over to Britain and instead deported him to the Republic of Ireland, his country of origin. When the British government requested the Irish government for his surrender to the authorities for trial in this country, they were thwarted by the Irish view that no fair trial could be guaranteed to Father Ryan since politicians in this country had made public statements that assumed Father Ryan's involvement with the organisers of terrorism. The Irish prosecutor had been given unwittingly a sound basis for not handing over someone against whom there appeared to be sufficient evidence to warrant him being put on trial. Whether the political utterances would, in fact, have impeded a fair trial may be a matter of pure speculation. That there appeared to be a fear of irremovable prejudice in any future jury could not be gainsaid.

The option then was to invoke a law that gave the Irish courts jurisdiction to try certain offences committed abroad. The expectation was that, since there appeared to be sufficient evidence for a trial in England, the same witnesses would be available for any trial in Ireland. Not so, according to the Irish Director of Public Prosecutions. He has announced that no prosecution is to take place. In the absence of a reasoned decision, an uninformed guess must be that vital witnesses are unwilling to cross the waters and give evidence in an Irish court. It is altogether too facile to conclude that the decision of

the Director of Public Prosecutions is "politically unwise." Like our own Director of Public Prosecutions, the Irish counterpart is a public servant performing a duty of assessing and evaluating witnesses' statements and documents for the purpose of making an administrative decision. If the situation were reversed, and the DPP in England concluded that a trial should not take place, doubtless the Home Secretary and the Attorney-General would be quick to point out that the decision had been uninfluenced by political considerations and that the Director of Public Prosecutions was in any event independent of government. There can be no assumption that the Irish Director of Public Prosecutions was persuaded by his decision by the politics of the case.

The end result is profoundly unsatisfactory for both the Irish and English systems of criminal justice. Extradition and trial at home have each been found unavailable to provide the necessary back-up to the combatting of terrorism. Instead of the excessive prosecution with the politics that surround a particular case, rather we should look to ways of removing the immunity of terrorists from the processes of criminal justice.

Proposals for a supra-national court of human rights or a writ of "world habeas corpus" appear to have little prospect of realisation in the near future, although some progress has been achieved on a regional basis among the member-states of the Council of Europe. A more modest attempt might be made to establish an Anglo-Irish court, although in the recent past this has not found favour when suggested for dealing with terrorism in Northern Ireland. But it deserves some renewed consideration within the confines of effecting the Anglo-Irish Agreement. Meanwhile, some inquiry might usefully be conducted in order to inform the public in both the United Kingdom and the Irish Republic why it is possible for Father Ryan to claim his total innocence of offences for which there appears to have been some evidence.

Guy de Jonquieres

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